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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Reagan and Gorbachev
face to face:
round one, Page 16

World news

Business summary

Pakistan accuses India on N-bombs

President Zia ul-Haq of Pakistan accused India of having the nuclear capability of being able to strike "against anyone they like," despite repeated statements by Indian Prime Minister Rajiv Gandhi that India had not reactivated its nuclear weapons programme since the early 1970s.

The Pakistani president stated publicly for the first time that he will retire as chief of army staff when the country's martial law is lifted at the end of next month.

He also appealed to the Soviet Union to reduce its military activities in Afghanistan so that some of the country's estimated 3m refugees in Pakistan could return to their homes. Page 2

Rescue abandoned

US and Colombian helicopters began evacuating rescue workers from the mud-enclosed town of Amaro, Colombia, and abandoned hope of finding more trapped survivors of the volcanic eruption that killed 22,000 people. Page 4

India faces storms

Heavy rain and gale-force winds whipped up by a cyclonic storm were expected to reach southern India's Tamil Nadu state and hamper rescue work after floods which killed 250 people.

Tidal wave fear

Swedish scientists said they monitored a strong earthquake registering 7.5 on the Richter scale, which they believed occurred off the southern Philippines. They said the quake might have set off a tidal wave.

UK industry appeal

The Confederation of British Industry called on the Chancellor of the Exchequer to earmark £1bn (£1.42bn) in his next year's budget to tackle unemployment, if necessary at the expense of tax cuts. Page 11

Danish boycott

The Danish Trade Union Federation announced a boycott of trade with South Africa in protest against Pretoria's apartheid policies. The boycott, which runs until January 31, will mainly affect coal.

Spanish air strike

Spanish air controllers are due to strike from mid-night for more pay, a cut in working hours and better equipment.

Rome protest

Thousands of university and secondary-school students from all over Italy marched through Rome in protest against poor conditions and bad organisation in the country's education system. Page 3

Forty-four 'safe'

Forty-four people whose aircraft was hijacked to rebel-held western Uganda a week ago are safe and well but unable to cross to freedom in neighbouring Rwanda, according to diplomats in the Ugandan capital, Kampala.

Liberia accuses

Liberian military leader Samuel Doe accused Sierra Leone of direct involvement in last week's attempt to overthrow him in what might cause a serious diplomatic row between the two neighbouring west African states.

Lovers flee Berlin

A lorry driver smuggled an East German woman and her Turkish lover from East Berlin to Austria via Czechoslovakia in a removal van. Page 21

Lendl wins

Tennis: Benson and Hedges final in London. Ivan Lendl (Cs) beat Boris Becker (W Ger) 6-7, 6-3, 4-6, 6-4, 6-4. Page 21

Plessey points finger at Rockwell

BRITAIN'S FAILURE to win a multi-billion contract from the US Army was primarily the result of lack of co-operation between the UK electronics group Plessey, and Rockwell, its US prime contractor, rather than overpricing of its equipment, by the British company, Michael Heseltine, UK Defence Secretary, will be told today. Page 18

EUROPEAN Monetary System: The Belgian franc continued to improve within the EMS last week, encou-

ring the US team to make a new bid for the central bank of one senior administration official, who had suggested that the deliberate leaking of Mr Weinberger's secret warning was an attempt to "sabotage" the Geneva talks.

Mr Larry Speakes, the White House spokesman, said that Mr Weinberger's views were already well known and would be taken into account, along with those of other government departments after Mr Reagan returns to the US at the end of the week. The warning would not change Mr Reagan's attitude at the summit, he said.

Mr Weinberger's letter has had little apparent impact on Soviet attitudes to the summit. Mr George Arbatov, a close adviser to Mr Gorbachev, said it was "a direct attempt to torpedo disarmament negotiations" but Mr Leonid Zamyanin, the official Soviet spokesman, said he largely agreed with Mr Speakes.

aging the central bank in Brussels to reduce interest rates. Both the discount and Lombard rates were cut and domestic interbank rates continued to decline after the move, suggesting the possibility of a further cut in official rates. Although still the weakest currency, the Belgian franc was encouraged by the prospect of lower US interest rates and has so far resisted any build up of pressure that could result from a further D-Mark. The latter was little changed in subdued trading.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lire) may move more than 2% per cent. The lower chart gives each currency's position in "central rates" against the European Currency Unit (ECU), itself a basket of European currencies.

TOKYO share prices closed higher on Saturday. The Nikkei stock average finished the half-day session up 42.2 at 12,679.84 after light trading.

JAPAN AND West Germany appear to be making progress towards reducing the barriers to each other in their capital markets, although negotiations still have some way to go. Page 19

Parliaments to debate Anglo-Irish agreement

BY REGINALD DALE AND PATRICK COCKBURN IN GENEVA

BOTH THE US and the Soviet Union yesterday sought to play down the implications of a sharp warning by Mr Caspar Weinberger, the US Defense Secretary, that President Ronald Reagan should take a tough stand on arms control in his two-day summit meeting with Mr Mikhail Gorbachev, the Soviet leader, which opens here tomorrow.

The US party swiftly backtracked from the initial reaction of one senior administration official, who had suggested that the deliberate leaking of Mr Weinberger's secret warning was an attempt to "sabotage" the Geneva talks.

It was clear, however, that the incident, which dominated pre-summit briefings yesterday, had reassured the US Administration. In his letter, published in US newspapers at the weekend, Mr Weinberger urged Mr Reagan not to agree to limits on the US Star Wars space defence programme or formally recommit himself to the unratified 1979 Strategic Arms Limitation Treaty (SALT 2), which technically expires at the end of this year.

US spokesmen insisted that Mr Reagan would make no final decision on a continued commitment not to "undercut" the treaty until his return to the US - and a

year so that a new agreement can be negotiated at the end of next year.

The Soviet Union is eager to see the SALT 2 treaty extended when it expires at the end of the year and a US commitment to abide by an interpretation of the anti-ballistic missile treaty of 1972 acceptable to Moscow.

General Nikolai Chernov, the Soviet military spokesman on disarmament issues, reiterated the Soviet position that Star Wars was an insurmountable obstacle to nuclear arms limitation.

Continued on Page 18

Background, Page 2; Views from Moscow, Washington and Geneva, Pages 16 and 17

Parliaments to debate Anglo-Irish agreement

BY MARGARET VAN HATTEN IN LONDON AND HUGH CARNEGY IN DUBLIN

THE ANGLO-IRISH agreement giving Dublin a role in Northern Ireland policy making will go before the British and Irish parliaments this week and is expected to be endorsed by both within 18 days.

Mrs Margaret Thatcher, the UK Prime Minister, will make a statement in the House of Commons this afternoon and will lead for her Conservative Government in a two-day debate at the beginning of next week.

In Dublin, the agreement will be the subject of a three-day debate in the Dail (parliament) starting tomorrow. It is expected to survive an onslaught from Mr Charles Haughey, leader of the opposition Fianna Fail party.

In a television interview yesterday, Mrs Thatcher commended the agreement as an example of the strong policies characteristic of her Government. The deal was intended to "mobilise everyone against the men of violence," she said and added: "We will carry it through."

Opposition to the agreement in the UK Parliament is expected to be confined to 15 Ulster Unionist MPs, a group of right-wing Conserva-

tives estimated at no more than 15 to 20, and possibly a handful of far-left Labour MPs who support of United Ireland.

In Dublin yesterday, Dr Garrett Fitzgerald, the Irish Prime Minister, said in a radio interview that the hostile reactions of Unionist leaders showed them to be "out of touch with a significant part of Unionist opinion."

In Dublin, the agreement will be heard the kind of movement on the ground of the type created at the time of the power-sharing executive in 1974, he said. It did not seem that the people were being moved to any mass political action of the sort seen in the Ulster Workers Council strike, which resulted in the collapse of that power-sharing arrangement.

Failure to leave that option open would drive a wedge between Mr Haughey and the Social Democratic and Labour Party, the main nationalist party in the north, which has warmly endorsed the agreement.

Overt attempts by Mr Haughey's supporters are predicting a split in Fianna Fail ranks with some deputies voting for the agreement. Mr Haughey may, however, opt for an amending resolution which, while condemning the Government's handling of the negotiations, leaves the way clear for a future Fianna Fail government to work within the new arrangements.

Failure to leave that option open would drive a wedge between Mr Haughey and the Social Democratic and Labour Party, the main nationalist party in the north, which has warmly endorsed the agreement.

Mr Haughey has strongly attacked the agreement as a blow to aspirations towards Irish unity and indicated that Fianna Fail will oppose it.

The party will meet on Wednesday to decide how it will vote. It is not clear to what extent the party will be influenced by its former leader and Prime Minister, Mr Jack Lynch, who yesterday expressed strong support for the agreement.

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Mercury insisted that it strongly resented Mr Steinberg's interest and would put up fight if it became too close.

Mercury also emphasised that the group it was assembling for the City of London revolution, consisting of Akroyd and Rowe & Pitman and Mullens & Co, stockbrokers, would make it "exceptionally well placed" to take advantage of the changes.

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OVERSEAS NEWS

Arafat petitions Gorbachev on Mideast peace

BY TONY WALKER IN AMMAN

MR YASSIR ARAFAT, chairman of the Palestine Liberation Organisation, has sent a message to Mr Mikhail Gorbachev, the Soviet leader, on the eve of the Geneva summit, urging him to "support the rights of the Palestinian people at any proposed conference on the Middle East."

Mr Arafat, in an exclusive interview with the Financial Times, said he hoped that Presidents Reagan and Mr Gorbachev would discuss the Arab-Israeli dispute, including "its main issue, the Palestinian question, and accept to have an international conference... to solve this chronic problem."

The PLO chairman spoke in the early hours of Sunday morning after talks on Saturday with King Hussein of Jordan in which they considered in what form and under whose auspices an international conference might take place. It was their first meeting since hard evidence emerged last week of a growing rapprochement between Syria and Jordan which has unnerved senior members of the PLO.

Mr Arafat insisted that his relationship with the King was "strong, deep and strategic," but he allowed himself oblique criticism of a letter made public by the Hashemite monarch admitting unintentionally misleading Damascus over the activities of anti-Syrian elements in Jordan.

"He was very generous with the Syrians," Mr Arafat said. "Why isn't there a response (from Damascus) on the same lines and the same attitude?"

There is a deep enmity between Mr Arafat and President Hafez al-Assad of Syria who has been telling visitors there is no prospect of reconciliation with the PLO while Mr Arafat remained in command.

Mr Arafat confirmed that recent attempts at smoothing over differences with Syria had made no progress.

Some senior Palestinian officials fear that the Jordanian-Syrian rapprochement will be used to exert pressure on the PLO in the lead-up to a proposed international conference and that the organisation may even be forced to play a secondary role at such a conference—more tragedy, more wars.



THE SUMMIT

Mr Arafat insisted, however, that he had confidence in the King and that their accord of February 11, which is barely mentioned in Amman since days, still stands.

"The King is co-ordinating with me, not squeezing me."

The February 11 accord, which was greeted with much fanfare in Amman when it was signed, formulates principles for resolving the Arab-Israeli dispute according to United Nations and Security Council resolutions.

Among these resolutions, although not specifically mentioned, is 242, acceptance of which would involve implicit recognition of Israel's right to exist within pre-1967 boundaries.

Mr Arafat refuses publicly to endorse resolution 242, despite pressure from the King and the Hashemite monarch admitting unintentionally misleading Damascus over the activities of anti-Syrian elements in Jordan.

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Moscow urged to ease Jewish emigration

By Walter Ellis in Tel Aviv

ISRAELI leaders yesterday called on the Soviet Union, in the context of the Geneva summit, to agree to an increase in the level of Jewish emigration.

Speaking as President Reagan of the US and Mr Gorbachev, the Soviet leader were preparing for tomorrow's summit, President Zia also appealed to Moscow to state a time frame for the withdrawal of troops from Afghanistan and to give its direct backing to the United Nations' initiative.

President Zia said during a wide-ranging interview that there could be "no military solution" of the Afghan problem and appealed to Mr Gorbachev to discuss the issue with Mr Reagan during the summit. Some Pakistani diplomats believe the most that can be expected is that the issue

BY JOHN ELLIOTT, SOUTH ASIA CORRESPONDENT, IN ISLAMA BAD

PRESIDENT Zia ul-Haq of Pakistan yesterday appealed in the Soviet Union to reduce its military activities in Afghanistan so that some of the country's estimated 3m refugees in Pakistan could return to their homes.

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President Zia said during a wide-ranging interview that there could be "no military solution" of the Afghan problem and appealed to Mr Gorbachev to discuss the issue with Mr Reagan during the summit. Some Pakistani diplomats believe the most that can be expected is that the issue

is put formally on the agenda for tomorrow's summit. President Zia described this as "the second best we can hope for."

He believed Mr Gorbachev's wish to ease relations with the West could lead him to consider initiatives in Afghanistan. The escalation of Soviet military activities during recent months could reflect the fact that Mr Gorbachev is in a "hurry" and had therefore allowed some

leadership may have taken this step to prevent a possible shooting of an escapee from overshadowing the Geneva summit. He said it might also be connected with a possible visit to West Germany in the near future by Mr Erich Honecker.

He noted the East German

go ahead which had been drawn up by Soviet military authorities before he became president.

President Zia reiterated Pakistan's refusal to have direct talks with Afghanistan in the forum of the Geneva peace talks which last convened in August and are scheduled to resume next month. "Direct talks are out—there can be no compromise on that," he

declared.

Since the Soviet Union will now negotiate directly with Pakistan, he appealed to Mr Gorbachev to "use the good offices of the United Nations and give its backing to the peace process so that it might resolve the issue politically."

This would presumably mean allowing Afghanistan to discuss withdrawal of Soviet troops.

He said that in the mean-

while "at least the Soviets should limit the activities of the 150,000 troops in Afghanistan so that some conducive environment can be formed so that some, though not all, of the refugees will go back."

President Zia has obtained considerable financial benefit from the Soviet occupation of Afghanistan because it brought international support for his military regime, notably in the form of a \$3.2bn package of defence and economic aid from the US. But the presence of 3m refugees in Pakistan is creating problems, although most live in border tribal areas where they are broadly accepted.

Pakistan has asked the US for a fresh aid package which Mr Mohammad Ali, the Finance Minister, has described as twice the size of the present package.

Pakistan accuses India of nuclear strike capability

BY JOHN ELLIOTT

PRESIDENT Zia ul-Haq of Pakistan yesterday accused India of having the nuclear capability to "strike against anyone they like" in spite of repeated statements by Mr Rajiv Gandhi, the country's Prime Minister, that India has not reactivated its nuclear weapons programme of the early 1970s.

President Zia's remarks come at a time when Pakistan is widely suspected of pursuing a successful nuclear weapons programme, itself, a charge which denies President Zia's comments about his suspicions of India's activities were his most outspoken.

He made it clear he was referring to work continued by India after its test nuclear explosion in 1974. "They may not have acquired a sophisticated delivery system as yet but they are not far from it. And as for the capability of nuclear weapons, they already have acquired it and regard themselves as an unofficial member of the nuclear club," he said.

He doubted whether India would use a nuclear weapon in any conflict, including a war with Pakistan, but when asked whether he thought India could drop a bomb on Pakistan, he said "Yes, they have the capability to strike against anyone they like."

President Zia yesterday stated publicly for the first time that he will retire as Pakistan's Chief of Army Staff when the country's martial law is lifted at the end of next month. He said he would remain President until elections in 1988 and would then retire from that post as well.

President Zia, a career army officer who ousted the late Prime Minister Bhutto in 1977 and formed a military regime, said it would be inappropriate for him to stay in the post "when as Chief of Army Staff I have no role to play."

This could change the balance of authority in the country, although he will still have considerable presidential powers under amendments to the country's constitution which have altered many of the existing martial laws.

He says he does not want political parties to operate until just before the scheduled 1988 elections. This will leave him considerable scope to influence the country's non-party assembly, which was elected early this year and Mr Mohammad Khan Janjozi, the Prime Minister.

Pakistan feels it has regained the initiative from India in a nuclear debate in the United Nations Assembly in New York which hit international headlines in October.

Earlier in the year Mr Gandhi threatened India would consider reactivating India's abandoned nuclear weapons programme if it were proved that Pakistan had developed a nuclear bomb. He had wanted to persuade the US to take direct action to curb Pakistan, but failed. India was then annoyed by a US suggestion that the two south Asian countries should jointly launch a regional non-proliferation treaty.

"After five years of battle we have succeeded in defining the correct approach for the aim of the US which is to stop proliferation. That demands that anyone anywhere in the region should be equally treated," President Zia said.

"But I do not think India will buy this because they are on a much higher technological and scientific plane and they do not want to be equated with Pakistan," he said.

President Zia clearly feels he has outmanoeuvred India by putting forward a five-point offer at the UN, based on both countries agreeing to the international non-proliferation treaty.

India has rejected this. New Delhi argues that it cannot trust Pakistan, and that it is not prepared to open its indigenously developed nuclear technology for inspection or leave itself at a disadvantage to China, its large neighbour.

"I went to Mr Gandhi in New York and said here are the proposals. If you can't find any of them comprehensive or practical then please tell me another and I will consider it. But we have neither got a yes, nor a no," he said.



President Zia ul-Haq

accepting full international safeguards, inspecting each other's facilities, renouncing acquisition of weapons, and making South Asia a nuclear-free zone.

Mr Gandhi said last week in India that he was ready for wide-ranging talks with Pakistan. In response President Zia said this was a "very happy answer" and looked forward to meeting Mr Gandhi at a function in Oman today.

Over the weekend trade talks between the two country's economic and trade ministers in New Delhi led to a fresh pledge to expand their countries' public sector-oriented small-trading activities, especially in the private sector. Joint industrial ventures will also be explored in both countries.

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OVERSEAS NEWS

France in move to persuade UK over Ariane

BY DAVID MARSH IN PARIS

A FRESH test for the Anglo-American "special relationship" in defence technology is likely to emerge from French efforts to persuade Britain to launch a military communications satellite with the Ariane rocket rather than the US space shuttle.

French government officials say the question of the launch in late 1988 of the UK Defence Ministry's Skynet 4C satellite will probably be raised at today's annual summit meeting between French and British ministers in London.

President François Mitterrand, accompanied by several ministers, will be trying to use the talks to press home the French desire for greater technological and industrial collaboration in Europe.

Mr Mitterrand is also due in discussions with Mrs Margaret Thatcher, the British Prime Minister, preparations for next month's EEC summit in Luxembourg which looks set to be dominated by Franco-German proposals to revise the Treaty of Rome.

The two leaders will also be discussing work leading up to a decision by the end of January on a choice of project for a fixed transport link across the Channel. Mr Mitterrand is pressing for a detailed timetable to be drawn up for preparatory discussions ahead of a planned signing of a treaty over the Channel link between the two governments in February.

In the light of the US-Soviet summit this week, the two governments are expected to

reject the latest suggestions from Moscow that the French and British nuclear deterrents arms reduction targets of the super powers.

France has been making discreet efforts for several months to bring Britain to its side. France tried unsuccessfully two years ago to persuade Britain to drop its previous reticence on the US for launching the Skynet series.

The previous two craft, Skynet 4A and 4B, built by British Aerospace in partnership with the French electronics group Matra, will be launched in June next year and the beginning of 1987 with the US space shuttle.

The affair is unusually sensitive because of Britain's traditionally close links with the US over military communications. The previous two Skynet space craft were built specifically to be launched from the space shuttle's cargo bay. To tide it over until it has its own satellites in orbit, Britain has been leasing a US military satellite above the Atlantic.

Britain's ties with the US over military technology have been complicated by Mrs Thatcher's fruitless personal message to President Ronald Reagan during the summer advancing a "special relationship" to try to win for Britain a \$400 offer for a mobile communications system for the US Army. The Pentagon earlier this month chose technology developed by Thomson of France rather than Plessey.

EEC bid to boost spending on Esprit

BY PETER MARSH

OFFICIALS at the European Commission are seeking to accelerate spending on the Esprit programme, a series of collaborative research projects in electronics, as a result of promising developments during the scheme's first two years.

The officials want the 10 countries of the European Community to inject new cash into Esprit in 1987, two years ahead of schedule.

The Commission originally earmarked £499m (Ec 550m) for Esprit, with the cash due to last from 1984 to 1988. But so great has been the demand from companies and research institutes for grants from the programme that civil servants have already allocated 20 per cent of the cash.

According to Dr Edward Pannenborg, chairman of a panel set up by the Commission to review progress on Esprit, the scheme has proceeded much better than expected.

Dr Pannenborg, a former vice-chairman of Philips, the Dutch electronics company, said in London at the weekend that companies had shown they

could collaborate at the research level, which had come as a "very positive, pleasant surprise." Dr Pannenborg said he hoped many of the joint research ventures would lead to collaboration in products.

Under Esprit, the European Commission has since 1983 awarded grants totalling £401m to companies, universities and research institutes in three broad areas of electronics and information technology — new chipmaking techniques, computer software and automation systems in factories and offices.

According to civil servants at the Commission, a new Esprit programme, which could begin in 1987, would make available a further £449m over five years. This would be needed to keep up the momentum from the initial phase of the scheme.

The Commission is keen to draw a distinction between Esprit, which is aimed solely at electronics and covers pre-competitive research, and Eureka, a second pan-European research project that is organised outside the formal framework of the Commission.

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Socialist assault on Eiffel Tower provokes outcry

BY DAVID MARSH IN PARIS

A government attempt to wrest control of the commanding heights of the Eiffel Tower, the venerable Parisian landmark, to install television transmitters provoked cries of outrage and charges of improper nationalisation from the French opposition yesterday.

The city of Paris, whose mayor, Mr Jacques Chirac, is leader of the right-wing neo-Gaullist RPR party, owns a 51 per cent stake in the company which controls the monument. The company has failed to agree financial terms with Mr François Mitterrand's Socialist Government over the TV

transmitters, so holding up plans to open up private television channels around the country.

Late on Friday the Bill enacting the legal framework for private television was adopted on its second reading at a sparsely attended meeting of the National Assembly. It empowers TDF, the state broadcasting organisation, the right of passage to place transmitters on "roofs, terraces and superstructures" of any private building.

Mr Chirac described the move as "immoral, a legalised hold-up" and Opposition depu-

ties protested that the tower was being nationalised. The Opposition seems likely to fight the move on the grounds that it is unconstitutional.

The Government's action to take over the strategic "high ground" of the tower represents the most dramatic move to date in a complex television war being waged between the political parties and their allies in the French broadcasting and industrial world.

At stake is the promise by President Mitterrand at the beginning of this year to bring in new private TV channels, in a bid to boost

France's international expertise in the communications business and end the traditional state monopoly over broadcasting.

The Government decided this summer to bring in two new general information and music over-the-air channels next year capable of broadcasting directly to 48 per cent of the French population.

The Government wants to put the plan into effect before the elections to take the wind out of the sails of the Opposition's proposals for a more liberal broadcasting system.

However, the project has been held up by numerous

technical and economic problems in recent months. Setting up a TV service covering Paris is a crucial condition of putting into operation a country-wide network.

The link-up has been given

support from the Elysee Palace, but it has been opposed in a bid by the Compagnie Luxembourgeoise de Telediffusion (CLT), the Luxembourg broadcasting group, to set up a rival association.

Mr Jacques Rigand, the head of CLT, made an unusual appearance last week for a link between Radio-Télé Luxembourg, the channel of the Cloudbursts' industrial building company, and Mr Silvio Berlusconi, the Italian communications magnate, to be given a licence to set up the first private TV channel.

EEC finance ministers in talks on Greek loan

BY QUENDA PEEL IN BRUSSELS

THE EUROPEAN Commission will today propose to EEC finance ministers the terms and magnitude of any loan to Greece to tide the country over its current balance of payments difficulties.

The Greek package of austerity measures, which accompanied devolution of the drachma last month, is likely to come in for renewed criticism from the ministers.

Mr Costas Simitis, the Greek Finance Minister, held talks in Brussels last week. His colleagues are known to be particularly concerned at the lack of a strict time limit on safeguard proposals including the imposition of a wide-ranging import deposit scheme.

The other controversial aspect of the Greek problem is the request by Athens for an extension of the country's transitional period for implementing EEC regulations beyond January — including a delay in imposing value added tax (VAT).

The EEC monetary committee of senior central bank and treasury officials was understood to be meeting yesterday to consider the Commission's proposals. Any "mutual assistance" provide to a member state must first go to the committee for consideration.

It is understood that a loan of up to Ecu 1.5bn (£1.08bn) could be made available to Greece, but in return the Greek government would be required to set clear time limits on its safeguard measures.

The finance ministers also have controversial debates on their agenda on the proposals put forward by Mr Jacques Delors, the Commission President, for monetary reforms of the Treaty of Rome, and by Lord Cockfield, the Commissioner responsible for the internal market.

Italian students protest against education system

BY JAMES BUXTON IN ROME

THOUSANDS of university and secondary school students from all over Italy marched through Rome on Saturday in protest against poor conditions and bad organisation in the country's education system.

The march, in which at least 100,000 young people are estimated to have taken part, was the latest and most striking development in a campaign that has mushroomed in the past few weeks.

Both politicians and media commentators have shown anxiety about parallels between the current student movement and the wave of student protests that began in 1968. That movement was originally directed, as is the present one, against the inadequacies of the education system, but eventually led to chaos in universities and secondary schools.

But the politicians have so far been reassured by the moderation shown by most of the protesting students, and by the good-natured mood of the day, admits that some of the protesters, including those held in Rome on Saturday. The fied.

basic theme of the protest is insistence on the right to study properly.

The only sinister element in Saturday's protest march was the disruption caused by a number of members of the extreme left-wing Autonomous Movement who shouted angry slogans and made the symbol of holding a pistol in their raised right hand.

The students' protest was sparked off by the decision of the Government to increase the modest charges for higher education in the budget for 1986, which has yet to be approved by parliament.

The protest reflects long-standing discontent with the inadequate facilities, overcrowding and apparently uncaring administration of many of Italy's universities and secondary schools.

Mrs Franca Falucchi, of the Christian Democrat Ministry of Education, who met a delegation of the protesters on Saturday, admits that some of the demands of the economy's poor showing and the connection of certain Government officials to financial and political scandals.

Analysts now are left with the question of whether the ruling party, flushed with yet another victory, will be obliged to institute several badly-needed economic and political reforms.

Taiwan ruling party wins local elections

BY ROBERT KING IN TAIPEI

TAIWAN'S ruling Nationalist Party swept to an easy victory in local elections held on Saturday, settling questions that the electorate would vote on their dissatisfaction over recent political and economic problems at the polls.

A loose coalition of non-nationalist candidates of various political stripes managed on average only to maintain the status quo of seats at the local magistrate, mayoral, and provincial assembly level.

Observers had been watching the contest closely for a possible shift in traditional voting patterns. The Nationalists dominated Government this year come under heavy fire because of the economy's poor showing and the connection of certain Government officials to financial and political scandals.

Analysts now are left with the question of whether the ruling party, flushed with yet another victory, will be obliged to institute several badly-needed economic and political reforms.

Israel aims to cut interest rates in inflation fight

BY WALTER ELIAS IN TEL AVIV

MINISTERS are reported to be shocked by the latest inflation figures. It had been hoped that the 4 per cent hurdle, releasing automatic compensatory wage increases, would not be reached, so that pay rises could be delayed until January.

The Government's programme of economic austerity has produced a cut in the value of net salaries of 13 per cent (25 per cent gross) since July. Wage increases are thus not the cause of the latest price increases.

Commercial banks in Israel have acted twice in recent weeks to reduce rates — which have touched 100 per cent in real terms.

But the Bank of Israel, concerned with the growth in money supply, is continuing to urge caution. Recent influxes of US aid — much of it emergency contributions — have triggered a release of emergency cash into the system and, ironically, have increased instead of eased fiscal pressures.

At yesterday's meeting of the Israeli Cabinet, Mr Peres formally withdrew his threat to dismiss Mr Ariel Sharon, the controversial minister for trade and industry. Mr Sharon had apologised for critical statements he had made of the Premier and his policies.

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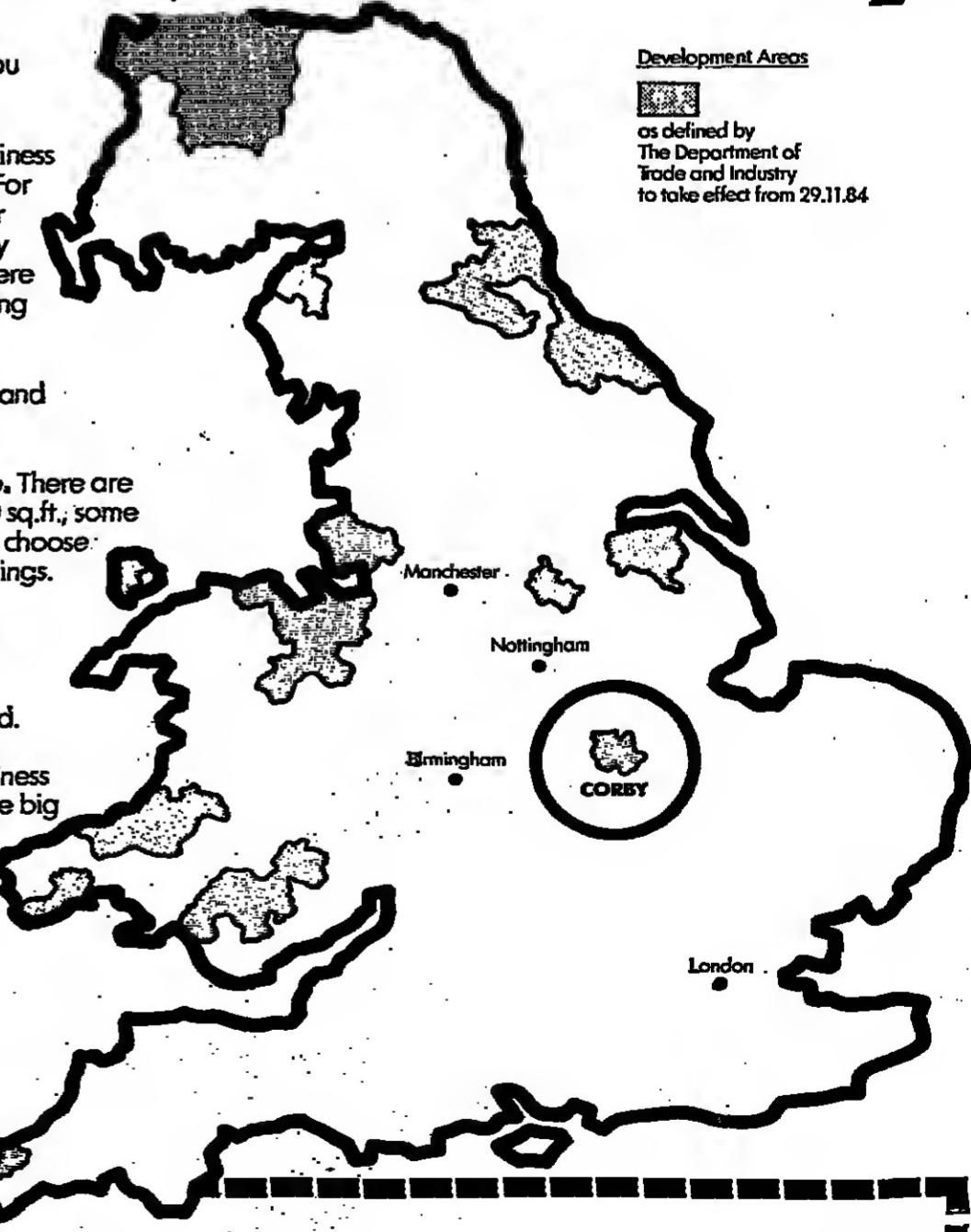
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Financial Times Monday November 18 1985

OVERSEAS NEWS

Mexico to raise taxes in deficit drive

BY DAVID GARDNER IN MEXICO CITY

MEXICO IS to levy additional taxes on middle to high income earners next year to help meet reconstruction costs from September's earthquake and as part of the effort to halve the public sector deficit in 1986.

The reduction in the public sector deficit, from a forecast 9.6 per cent of gross domestic product this year to 4.9 per cent next, is one of the central aims of the 1986 budget, which is due before the Mexican congress this week. It is also one of the thorniest issues to be negotiated with the International Monetary Fund (IMF) before the end of the year.

Mexico was due to end a three-year austerity agreement with the Fund this December but is negotiating a further one-year programme for 1986, which the authorities here hope will persuade the country's foreign financial institutions to lend it \$4.1bn (£2.9bn) in net new funds next year.

The reduction in the public sector deficit, from a forecast 9.6 per cent of gross domestic product this year to 4.9 per cent next, is one of the central aims of the 1986 budget, which is due before the Mexican congress this week. It is also one of the thorniest issues to be negotiated with the International Monetary Fund (IMF) before the end of the year.

In particular, the agreed public deficit figure of 3.1 per cent of GDP would in any case have been exceeded by at least three points and the inflation rate was already heading for the now likely year-end level of around 60 per cent, against a target of 35 per cent. As a result the IMF was preparing to suspend disbursements of some \$500m under the current three-year agreement the day the first earthquake struck.

Total expenditure for next year is due to rise 5.7 per cent in nominal terms, to just over

pesos 30,000bn, or \$92bn at the current "controlled" exchange rate used for 80 per cent of trade and all transactions on the \$86bn foreign debt. Over a third of this will go towards servicing the foreign and increasingly intractable domestic public debts, a rise of around half on this year's debt service bill.

But as a percentage of GDP, spending is due to drop 2.6 percentage points while the authorities hope to increase treasury receipts by 1.5 per cent through the additional income taxes, higher taxes on cars, luxury goods, and public goods and services, and higher oil revenues, which fall this year by 12 per cent.

The budget document sent to Congress equates this effort with the severe austerity of 1983 following Mexico's financial collapse during which spending was cut 4 per cent and the tax take rose by the equivalent of 3.4 per cent of GDP.

Colombian town may be declared mass cemetery

THE Colombian Government on Sunday prepared to declare the buried town of Armero a giant cemetery because of the difficulty of recovering thousands of bodies lost under a massive mud-slide triggered by the eruption of the Nevado del Ruiz volcano last Wednesday. AP reports from Armero. Mr Rafael Zubria, the Health Minister, made the announcement on Saturday night, saying civil defence workers would begin burning rotting bodies jutting from the mud flats that cover Armero to prevent the outbreak of disease.

He said the number of dead and missing from the 15-ft-deep river of mud that swept down the mountain on to the sleeping town and nearby villages has reached more than 22,000. Rescue workers said they had recovered only about 800 bodies.

The dead include about 3,000 children. Mr Jaime Benitez Robles, director of the National Family Welfare Institute, said.

Authorities were keeping a close watch on the Lagunilla, the Guali and the three other rivers that run from the volcano's glacier after an enormous, rapid avalanche caused panic on Saturday afternoon in towns along the rivers.

Sao Paulo challenge for Sarney

BY ANDREW WHITLEY IN RIO DE JANEIRO

FORMER PRESIDENT Janio Quadros of Brazil, yesterday returned to national prominence with an upset electoral victory in Sao Paulo over Mr Fernando Henrique Cardoso, son of the Brazilian Democratic Movement Party (PMDB) — the dominant party in the government coalition.

Even before the final announcement of the results from last Friday's municipal elections, Mr Quadros, 58, an eccentric political who in 1969 was Brazil's last freely elected head of state, served notice on President Jose Sarney that he would be a force to reckon with in future.

In a press conference on Saturday the new mayor of Sao

Paulo, South America's largest city, said he would be pressing President Sarney for economic policy reforms and the dismissal of left-wingers from the cabinet.

The appeal of the political left among the 18m voters who took part in the elections was also demonstrated by the unexpectedly strong performance of the grassroots Workers Party (PT). It won 20 per cent of the vote in São Paulo, its political base, and came a good second in at least three other cities. But its most spectacular performance was in Fortaleza, one of the most important urban centres of the crowded northeast coastal strip, where its candidate was in the lead yesterday afternoon.

The potentially contentious field is Gauja, situated in a remote region where there is already tension because of smuggling and a border dispute.

PDVSA and Ecopetrol, the Colombian state oil companies,

are understood to have undertaken not to drill within 1200 metres of the river. They are also working on an agreement on the exchange of technical information to determine the area's structure.

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WORLD TRADE NEWS

Gatt fails to produce progress report on talks

BY WILLIAM DULLFORCE IN GENEVA

THE ATMOSPHERE among the 90 countries in the General Agreement on Tariffs and Trade (Gatt) has been soured by the failure last week of senior officials to produce an agreed report on the path to new multilateral trade negotiations.

Their failure may nevertheless not be so important despite the sharp reactions from the US, the European Community and other countries eager to get a round of talks going next year.

Fundamental differences over the contents and shape of the talks were in any case bound to be aired again at Gatt's top-level meeting next Monday. The meeting is scheduled to decide on the establishment of a committee to prepare the talks.

The group of senior officials appointed to begin breaking special session of Gatt on October 2, succeeded during nearly four weeks of discussion in establishing a compendium of all the major issues that countries want the talks to cover.

It also elicited the widely varying priorities and attitudes to each topic among Gatt members, an exercise which has

compelled many to start thinking seriously about aims and tactics.

One factor to emerge was the importance of developing closer links to obtain a commitment from the industrialised countries before the talks start to call a halt to further protective trade measures.

They also want an advance understanding that national measures already effective, which are contrary to Gatt rules, will be rolled back.

The small group of developing countries—Brazil, India, Argentina, Egypt and Yugoslavia—which has consistently opposed the inclusion of trade in services in the new round blocked agreement in the senior officials' group on the report to be submitted to next Monday's meeting.

In Washington, Mr Clayton Yeutter, the US Special Trade Representative, reacted by threatening to organise trade talks next year outside Gatt.

European Community, which has been taking a more conciliatory line towards the developing countries, also voiced its disapproval.

Ariane in Luxembourg TV deal

By David Marsh in Paris

ARIANE, the European space rocket, will launch in 1987 a Luxembourg television satellite which could provide a rival to France's direct broadcasting satellite, TDF-1, due to be placed in orbit next summer.

Societe Europeenne des Satellites (SES), the Luxembourg company set up this spring to carry out the Grand Duchy's space broadcasting plans, has signed a contract with Ariane-space, the French-led company commercialising Ariane flights. It envisages a launch in April or May 1987.

The SES satellite, being built by RCA of the US, will carry 16 TV channels with a 45 watt power output per channel. With a capacity to be received by antennas of 0.9 to 1.2 metres in diameter across a broad swathe of western Europe, the Luxembourg satellite could provide direct competition to the four-channel, high powered TDF-1 satellite scheduled to be launched next July.

The signing of the contract marks a landmark in several years of wrangling between France and Luxembourg over rival satellite projects. Partly because of French opposition, Luxembourg abandoned last year its project for a US-backed satellite project, which had been under study by the Comsat grouping.

France has still not agreed financing and programme details for the TDF-1 spacecraft. This partly reflects continuing doubts over whether the Compagnie Luxembourgeoise de Telediffusion, the Grand Duchy's broadcasting group, will cooperate with TDF-1.

The SES order gives Ariane-space an order book worth FFr 7.1bn (£632m).

SHIPPING REPORT

Tanker market buoyant but dry cargo rates fall

BY ANDREW FISHER, SHIPPING CORRESPONDENT

IT WAS AGAIN a week of greater buoyancy in the tanker market and depressed spirits on the dry cargo scene, where rates eased further. Increased activity and rates were reported for all tankers in the trading areas around the world.

The sharp rise in the rate of scrapping last month has helped the tanker market. E. A. Gibson Shipbrokers calculated that the total of laid-up vessels fell by nearly 5m deadweight tons to 43.8m dwt in the four weeks to mid-November.

Large tankers operating in the Middle East benefited from the heightened activity and there are less than 10 such vessels available for loading in November.

Galbraith's, another London

EEC acts on transport market

By Paul Cheeseright in Brussels

EUROPEAN COMMUNITY transport ministers have promised to create a free market, without quantitative restrictions, by 1992 at the latest. This is in response to the demands of the European Court of Justice.

Last May the court found that the transport ministers were in breach of the Treaty of Rome for not taking action to secure the free provision of international transport services.

The decision made by ministers in meeting in Brussels, is in line with the instructions issued down the line at last year's meeting of Community leaders in Milan in June. It is part of a wider march towards the creation of a free internal market.

The creation of a free market for road haulage has long been an aim of the British and Netherlands governments.

But for Community transport ministers the gap between pledge and practice has often been too wide to cross. So complex negotiations are likely before the transitional period begins.

The existing system of controlling road haulage traffic by using bilateral quotas is to be replaced by enlarging the Community quota, which covers only some 7 per cent of road haulage. With a permit from this quota, a driver can pick up and unload cargo anywhere in the Community.

Discussions among the transport ministers showed that there was little immediate prospect of an agreement to liberalise air services, but that some elements of a common shipping policy could be in place by the end of the year.

World Economic Indicators

INDUSTRIAL PRODUCTION (1980 = 100)

	Sept 85	Aug 85	July 85	Sept 84	Aug 84	% change over previous year
US	114.8	114.9	114.2	113.5	113.2	+1.1
UK	107.1	107.5	107.2	106.2	106.0	+1.6
Japan	105.6	105.5	105.3	105.9	105.7	+1.3
W. Germany	105.6	105.7	105.3	105.9	105.7	+1.3
France	105.2	101.9	100.1	100.2	101.8	-1.2
Italy	97.4	95.0	100.6	98.6	98.5	+1.0
	July 85	June 85	May 85	July 84	June 84	
Belgium	102.3	107.2	102.4	100.7	101.9	+1.6
Netherlands	101.8	104.9	101.9	99.7	101.9	+1.9

Source (except US, UK, Japan): Eurostat

Hong Kong puts faith in Reagan on protectionism

BY DAVID DODWELL IN HONG KONG

HONG KONG'S director of trade, Mr Hamish MacLeod, was this weekend retaining a "battered optimism" over assurances by US presidential aides that the protectionist Jenkins Bill—which passed through the Senate at the end of last week—will be vetoed by President Reagan.

If passed into law, the Bill would force a 14 per cent cut in Hong Kong's textile exports to the US, which in 1984 were worth \$3.03bn (£2.11bn).

Equally hard hit would be China, Indonesia, Taiwan, and other Asian textile exporters to the US.

Defeat of the Bill will bring comfort in Hong Kong, however. Officials have been left with no illusions over the strength of protectionist senti-

ment in the US. They are aware that the Jenkins Bill is just one of a number of moves in the US which threaten sales to the territory's single most important export market.

As a result, the Hong Kong Government has in recent months mounted an unprecedented lobbying effort in the US. Professional lobbyists have been employed to sway votes in the Senate and the House of Representatives.

A campaign has been waged to show that Hong Kong is a market of considerable importance to American exporters.

Above all, in response to American claims that the protectionist legislation passing through the US Senate is largely an assault on the protectionism in Japan in particu-

lar and Asia and the Pacific in largest trading partner in Asia—behind the much more populous countries of Japan, Taiwan and South Korea. Imports from the US in 1984 amounted to \$3.1bn, or about \$877 per capita. This compared with per capita sales averaging \$172 in the European Community, \$198 in Japan and \$312 in Australia.

Protectionism in the US could do great damage to Hong Kong's trade performance. The US accounts for 45 per cent of the territory's total exports. In 1984 exports to the US amounted to \$2.14bn (£1.58bn).

In answer to US complaints that Asian countries do not buy enough US goods, Hong Kong trade officials have a simple answer.

"With no tariff walls, it's a matter of quality and the price being competitive," one official said. "If these are right then there is nothing to stop US traders making infinite gains."

All of this takes no account of the importance of Hong Kong

the problem lies with inflation rather than the strength of the US dollar or other domestic economic factors.

Mr George Bush, US Vice President, recently visiting Hong Kong, made the sort of response that cynical local exporters have come to see as unhappy reality. "If the protectionist tidal wave comes rolling through the Pacific, it is unlikely to distinguish the innocent from the guilty," he warned.

Whether President Reagan lives up to his promises to fight against the tide by vetoing the Jenkins Bill, or decides to swim with it is something which will be closely watched in Hong Kong end, indeed, throughout the Asian region.

China warns on Japan trade

BY ROBERT THOMSON IN PEKING

A CALL for increased but better balanced trade between China and Japan has been made by Zheng Tuobin, China's Minister for Foreign Economic Relations and Trade.

During an interview in People's Daily he warned that if the trade deficit between China and Japan continued to widen and China was unable to bear it, it would inevitably affect the long-term and stable development of Sino-Japanese trade.

Zheng also condemned

Japanese restrictions on the export of products, such as raw silk, satin, and some farm produce.

It would be easy for the Japanese to increase imports of oil and coal in the near future, he said.

"It is also hoped that Japan will co-operate with China to develop China's export of industrial finished products," he said.

Ford wins E. German car deal

BY LESLIE COLITT IN BERLIN

FORD OF Europe has made a breakthrough in Eastern Europe with a contract to deliver its Escort car to East Germany.

The state government of Saarland in West Germany said the cars would be produced at Ford's plant in Saarbruck. It said

the Soviet market and the West.

East Germany has also agreed to buy 900,000 tonnes of coal from Saarland.

A state economics official said its trade with East Germany would rise to DM 200m (£74m) this year, from DM 50m last year.

East Germany imported 10,000 VW Golfs in 1977, its first large purchase of cars from the west and since then it has imported small quantities of Maserati, Fiat, Citroen and Peugeot, as well as a fleet of Volvos for government use.

In 1984 East Germany concluded a DM 600m deal with Volkswagen in which VW is supplying equipment for an engine assembly line to produce 300,000 units a year.

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6 TECHNOLOGY

Laser systems that cut through costs

THE IDEA of cutting metal with laser systems as opposed to conventional pressing tools is gradually catching on in British industry.

While such companies as Ferranti and Cobham are making headway in selling carbon-dioxide lasers for this job, several smaller companies have set up either to do subcontracting work based on laser cutting or to assemble automated systems that use laser devices.

Mr Olavi Laos, systems sales technical director of Laser Scientific Services, a small laser company in Huntingdon, suggests that laser cutting can prove more cost effective than conventional pressing tools either when it is accurate to a requirement or if a manufacturer requires items cut from metal sheet in small batches.

Laser Scientific, set up five years ago by Mr Bryan Green, chairman and managing director, in partnership with Mr Laos, has annual sales of about £2m and employs 36 people. Half the sales come from subcontracting work for the industry, based, for instance, on the manufacture of CO₂ lasers made by Cobham, a big US laser company, which has a British base in Cambridge.

The rest of Laser Scientific's revenue is a result of sales of complete laser systems for the engineering industry could cost £150,000. It would comprise a CO₂ laser made by Delverey of perlman 800W beam delivery system to provide the light from the laser to a piece of metal to be cut and to the key to the complete piece of equipment, a computerised parts controller to ensure the laser cuts in a prescribed way.

The controller would be programmed initially by an engineer using a keyboard and display screen. This is in much the same way as a technician gives software instructions to a conventional computerised machine tool for a job such as cutting chunks of metal from a solid block.

Laser Scientific uses controllers made by such companies as Aerotech and Anordat of the US, Heidenhein of West Germany and Micron Systems, based in Basingstoke.

Laser Scientific's strategy is

Peter Marsh looks at a company that is showing others how to automate

to introduce companies to laser cutting first by doing subcontracting work. Later, it may try to sell the company a complete laser system.

For instance, it has done jobs for Hunting Engineering of Amphill, Beds, an aerospace company involved in work on the Tornado military aircraft. Cutting out complex shapes from aluminium sheet with a laser to high accuracy has proved a better solution than stamping out the shapes with pressing tools.

Mr Laos says a laser beam can cut out shapes with an accuracy of perhaps 20 microns (millions of a metre). Such high accuracies may not be needed in general engineering but can be required in aerospace work where, for instance, parts have to be fitted together to extremely tight tolerances.

Pressing tools can give high accuracies when new, but their performance falls off once the tool becomes less sharp after it has been in use for some time.

A laser cutting system represents a high capital investment but it does not require a tool change for different cutting jobs. As a result, a manufacturer can save on running costs and may find that laser systems are useful for small runs of



Mr Bryan Green, managing director of Laser Scientific Services, with Mr Olavi Laos and Mr Bill Tufts, technical directors, beside a laser machining centre.

K Shoemakers of Kendal, Cumbria, has bought another system, based on a 50W laser

for cutting cardboard patterns used in shoemaking. The company found this was a better option than the decades-old technique of shaping the cardboard by hand.

Another use for laser cutting devices is working on new materials which may be too

hard and tough for shaping with orthodox machine tools. For instance, Laser Scientific (in which Newmarket, a venture-capital company has a 20 per cent stake) has worked during subcontracting jobs on the laser introduces.

The most challenging job that Mr Green can recall was being asked by Mars, the confectionery company, to cut up chocolate bars in a sweets

factory. Unfortunately, the heat from the laser caused the chocolate to melt and the job came to nothing.

A more promising idea is to cut sheets of lasagna using a laser. Mr Green says that the characteristics of this kind of pasta are barely changed as a result of the localised heating the laser introduces.

The food company for which the Huntingdon concern did a feasibility study found, however, that on cost grounds the laser could not match the centuries old method of

shaping the pasta with a knife or scissors.

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THE UNITED NATIONS

Tasks for the years ahead

BY BRIAN URQUHART



DURING THE recent 40th anniversary celebrations, the United Nations got mixed reviews. Outside the UN many pointed to the shortcomings and disappointments of the organisation's first 40 years, but few prescribed convincing remedies. At the UN itself an unprecedented gathering of heads of state and government—86 in all, plus 115 foreign ministers—attested both by their presence and in their speeches to the importance they attach to the world organisation and to making it more effective in the future.

As often happens, the multiplicity of voices tended to obscure their high quality and the practical proposals which were made. Although the imminent Reagan-Gorbachev summit loomed larger than life at the celebrations, underlining the fundamental importance of the US-Soviet relations, the event was a decided—perhaps unexpected—success.

What is the United Nations at 40, and where is it going? The organisation is certainly nothing like what its founders envisaged at San Francisco. It has more than three times the membership, the scope of its work has widened and changed, and the antagonisms of the great powers, whose unanimity was supposed to be the driving force of its collective security system, in fact present the greatest potential danger its members face. What then are its achievements?

First of all, it is a nearly universal organisation which no state has ever wished to leave. This in itself is something new. It has played an important role on many occasions in heading off a confrontation between nuclear powers which could well be the terminal world war. It has in critical times served, perhaps more often than the governments concerned like to admit, as a safety net, a last resort, a dignified method of turning away from fatal confrontations.

The UN's performance in the maintenance of international peace and security has, none the less, been uneven. It has, however, managed to formulate basic positions on a number of highly complex issues, the Middle East and Namibia to name only two. It has been effective, when properly used,

Mr Urquhart (above), who has been Under-Secretary-General for Special Political Affairs at the United Nations since 1974, announced last week that he would retire in January. He was the second person to be recruited for the world body's staff when he joined it in 1945 and has long been the leading British figure in the UN Secretariat

as an instrument to head off disastrous escalations of regional conflicts, to contain insoluble problems and to provide a framework for negotiation, conciliation and good offices. It has also developed a new form of conflict control, peace-keeping—the use of military forces in a non-violent role—which has proved itself when the necessary degree of co-operation and realism has adimated the conflicting parties.

The Security Council does not, however, as yet provide a consistent and effective system of collective security and peaceful settlement of disputes which might limit conflict and eventually provide the conditions for disarmament and arms control. This is perhaps the most serious failure of the member-governments so far—a failure of will, of leadership and of confidence.

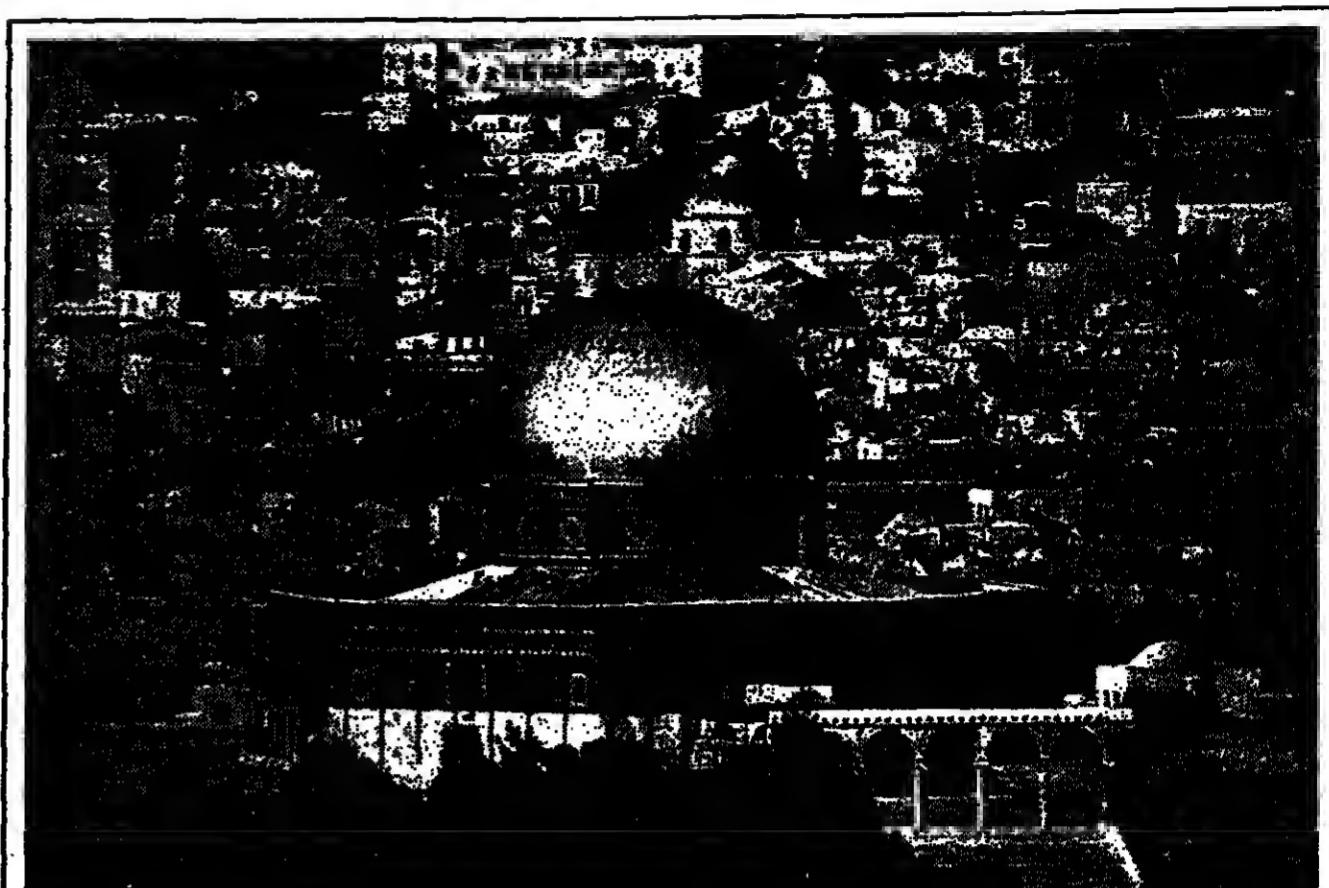
The vast historical revolution of decolonisation has taken place with surprisingly little violence. The role of the UN as a catalyst in this process has been of great value both to the former colonial powers and

to the newly independent countries. The UN is now the main forum for the multifarious and very complex adjustments in political, economic, social and even military relationships which the vast upheaval of decolonisation demands.

The technological revolution and the doubling of the world's population have presented challenges that were unforeseen 20 years ago. The UN has responded with a massive effort to secure co-operation and common approaches to so-called global problems such as development, natural resources, population, water and many others. Some of these efforts have succeeded in raising consciousness and promoting national responses in line with international guidelines. If a decline into complacency and despair is to be avoided, these efforts will have to be intensified and strongly supported across the constantly widening range of problems which no government can tackle on its own. The debt problem, the drug crisis and terrorism have recently joined the list of global problems. There has also been considerable progress in the organisation and co-ordination of international response to great humanitarian disasters.

There has been much pioneering work on human rights, a concept which, at the very least, no government can now ignore. In the past 40 years more international law has been codified, much of it under the auspices of the General Assembly, than in all previous history.

Many other aspects of the organisation's work could be mentioned. Obviously, an enormous amount remains to be done. The Secretary-General, whose responsibilities have grown out of all recognition in 40 years, can and does play an essential role. Above all, the necessary mutual confidence, a minimum sense of trust and security, and the habit of co-operation all need to be developed if the Charter system is to become the great framework for peace, justice and progress which its founders intended it to be. Many leaders spoke in urgent terms of these matters at the anniversary celebrations. The coming years will show if the member governments can indeed muster the will, the determination and the courage to make their world organisation work.



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BELIZE

Planting oranges in a giant forest

THE ONLY way Barry Bowen can survey his land is from an aeroplane. Even then, the property stretches beyond the horizon; mile upon mile of tropical forest that engulfs the landscape of Belize in a monotonous carpet of green.

"I get excited every time I look at this," says Mr Bowen as he banks his twin-engined aircraft over the tree tops that rise 90 foot from the forest floor. Since he bought the estate in 1982 he has had many dreams. And well he might. The Hill Bank Estate covers over 700,000 acres, which is 13 per cent of Belize and the largest undeveloped private property in Central America.

Now one of his dreams is about to come true.

With what one admiring colleague called "nerves of steel" Mr Bowen has pulled off a remarkable deal. He has persuaded Coca-Cola Foods to buy into the estate, investing up to \$2.2m in a venture to plant citrus for orange concentrate exports. This investment dwarfs Belize's operating budget and is the largest commitment by American capital under President Reagan's Caribbean Basin Initiative (CBI).

The deal offers an unusual insight into the metamorphosis of a country's resources. The land that Coca-Cola Foods now proposes to develop for citrus was the source of Belize's colonial wealth—timber. It is all forest but one cultivated as the hundreds of Mayan ruins scattered across the unexplored mountains hidden beneath thick foliage. Most of the timber trails have become disused with the decline of the business and this vast expanse is given over to an astonishing variety of wildlife from boars and jaguars to howler monkeys, toucans and wild turkeys.

The story behind the deal could have been scripted for a Central American episode of Dynasty with Mr Bowen in a walk-on part, with his rugged 40-year-old executive looks,

private aircraft, and island retreat that overlooks one of the wonders of the Caribbean—the huge barrier reef off the Belize coast.

Mr Bowen's family has been in Belize for 235 years, among the early settlers who came to pirate Spanish vessels and work the forests. His father founded a trading and small manufacturing company, Bowen and Bowen, in 1927. He joined the company after studying at Cornell University in New York State and built it up into one of the two leading local groups in Belize. Its activities centre on brewing with 90 per cent of the local beer market, and soft drinks. It is also involved in general trading, including exports mainly to Mexico. Before moving into forest estates, Mr Bowen bought out all the members of his family, giving him full control.

"I had my eye on that country for some time," says Mr Bowen, referring to the Belize International Timber Company (BETC). For many years this company was Belize. Formed in 1959 as the British Honduras Company, it consolidated a number of mahogany interests that had found difficulty, following the collapse of the original logwood industry, in making the change that was caused by the introduction of man-made dyes. The company assumed its present name in 1987 and incorporated more land. At its apogee BETC owned over 40,000 acres or a fifth of the country.

Well before independence, BETC, which had become a subsidiary of International Timber, was lessening its activity. A boom from the sale of the Chicle tree for use in chewing gum collapsed when an artificial substitute was found. This left mahogany as BETC's main resource. "The quality of the mahogany was excellent," says Mr Bowen. "But the Brazilians were able to produce much cheaper, and here it was necessary to go further and further inland into the forest to find



Robert Graham interviews Barry Bowen (left) whose timber company's deal with Coca-Cola could lead to major changes in Belize's export profile

trees; and although they built a small gauge railway, it was difficult to get at the timber."

Perhaps prodded by the uncertainties in the run up to independence and with Guatemala still vociferous in its claim to the whole of Belize, International Timber decided to sell out. The buyer was Mr W. F. Bellote, a U.S. businessman from Georgia with interests in Belize, who paid \$43m.

In Belize, International Timber was reckoned to have sold its assets for a pittance. However, Mr Bellote underestimated the tax penalties to be incurred in the new legislation relating to unexploited land and soon found his liabilities accumulating.

Mr Bowen seized his chance, offering to buy BETC along with its tax liabilities. The deal went through in 1982 for \$7m, of which \$2m covered back taxes. At the time Bowen and Bowen's net assets were around \$22m with sales from the group of \$35m. None of the local banks were prepared to back Mr Bowen who needed to raise nearly \$8m for the purchase. Finally the cash was raised in Panama.

At this point Mr Bowen contacted Coca-Cola. Bowen and Bowen had had the Belize franchise since 1960, and Mr Bowen had a good working relationship with the company. He

station. Initially the power station would be fuelled by the wood cut during clearing, and subsequently from a newly planted fast growing species on 20 per cent of the area, the remainder of which would be used for agriculture and agro-business. In other words, fueling a government-sponsored power station would pay for clearing the land. "Belize is desperately short of power; the land is ideally located almost in the middle of the country and there is a great future for agriculture," he says.

He then proceeded to bombard the Government and lobby international institutions, including the World Bank, to study the feasibility of the project and provide finance. Several times the government chose to get off the ground and government worried about financial and feasibility led to changes and delays. Having borrowed money from the bank, Mr Bowen found himself in difficulty over servicing the Panamanian loan.

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went to their foodstuffs division in Houston with a proposition for an agro-business venture.

Coca-Cola Foods had been taking a hard look at the future of the fast growing orange juice business for their brand, Minute Maid. Traditionally, Florida citrus growers had been the source of supply but the expanding market had led to increased dependence upon imports bought as concentrate from Brazil.

Coca-Cola had already looked at Egypt and Costa Rica as potential sources of diversified supply but the best prospect seemed to be Brazil with its sugar concentrate and juice export industry. Belize and Mr Bowen's offer of virgin forest land became the joker in the pack.

According to Mr Bowen, it took a lot to convince U.S. businessmen that investment on a large scale was feasible in Belize, many not even knowing where it was. He once told a U.S. business conference that Belize was part of Africa and watched many heads nod in agreement. Having convinced Coca-Cola executives that Belize was a stable democracy capable of protecting foreign investment, the attractions became more apparent.

The main one was that the concession could enter the U.S. duty free under the CBI rules introduced in 1984. Belizean concentrate on the other hand is subject to duties. In addition there would be savings in transport costs and time. For instance a special tanker cost \$70m ship the concentrate from Brazil in 12 days; while a small vessel costing \$3m could ship the commodity from Belize in three or four days with little likelihood of demurrage charges.

Although Belize wages are marginally higher than those in Brazil, it is reckoned that overall, \$2 a box of oranges can be saved. If Coca-Cola develops 50,000 acres of citrus, it could save \$40m to \$45m a year on the current cost of imports

from Brazil, believed to be around \$220m.

With these calculations in mind, Coca-Cola started negotiations to buy land and began to test soil. But the prospectus was forced by another disastrous winter for Florida growers and the realization that not only some of the old trees were disease-ridden but canker was affecting seedlings in nurseries. Mr Bowen was desperate for a deal since he was threatened with imminent foreclosure on the \$6m loan which had financed the BEC purchase. Agreement with Coca-Cola took place in March. Since then, it has gone through a number of changes until finalised last month.

Coca-Cola has directly acquired 50,000 acres of forest land on the BEC estate about 40 miles inland from Belize City, to be used for citrus. In a separate arrangement Coca-Cola, along with two Houston businessmen, Mr Walter Mischel of Allied Banks and Mr Paul Howell who has oil refining interests, has taken a 40 per cent stake in the remainder of the BEC estate (nearly 600,000 acres). In return, Mr Bowen has been paid \$6m lifting the threat of foreclosure, and apart from retaining a 40 per cent stake in the bulk of the BEC estate, has 50,000 acres of forest land of his own.

For Coca-Cola everything now depends on whether the soil and climate turn out to produce the crop expected. It is a known fact that citrus grows close to the coast at Stann Creek where the climate is slightly wetter. Two small concentrate plants have been set up, one of them linked to Nestle.

If the project is successful, orange concentrate will be Belize's main export within a decade providing over \$200m a year. The investment also compensates Belize for the decline of its sugar industry and the virtual withdrawal of Tate and Lyle, which since the 1960s has been the biggest foreign investor.

What will happen to the bulk of the BEC forest land is still in doubt. "There are up to 90 broad feet of mahogany in there," says Mr Bowen who would like to see some of the timber trade preserved. He still believes in the idea of a wood burning power station with the forest supplying the fuel. But the bottom line on development is the inaccessibility of this vast tract of land. It possesses only a few timber trails, a disused narrow gauge railway and a tiny airstrip.

On his own stretch of the forest Mr Bowen has begun to make some demarcation clearings with freshly hired labour. Led by the traditional "hunter," the man whose skill knows how to locate the mahogany trees, they are clearing small tracts to test the soil. "I want to experiment with cacao," he says. "We could also start exploiting the existence of these Mayan ruins." And to make that point the hunter is instructed to show some nearby Mayan ruins unknown to archeologists. Four huge mounds positioned in a rectangle rise in the opaque light towards the roof of the jungle. And here the businessmen and romantic mix as the hunter produces a slim root he has cut about the length of a broomstick. Tipping it up to his mouth, water drips as though from a pipe. Mr Bowen says: "The purest water in the world." It tastes light, cool and watery.

Financial Times Monday November 18 1985

APPOINTMENTS

Renshall appointed as ASC vice-chairman

THE CONSULTATIVE COMMITTEE OF ACCOUNTANCY BODIES has announced that Mr Michael Renshall, a partner in Peat, Marwick, Mitchell and Co, has been appointed vice-chairman of the Accounting Standards Committee (ASC) with immediate effect. Mr Renshall has been a member of the ASC since September 1 1984.

Strategy Ltd, is to be the new chairman of the PUBLIC RELATION CONSULTANTS ASSOCIATION (PRCA), a national trade association with 1,100 members and 17 associates.

Mr Butler will take up the position on Thursday, in succession to Mr Douglas Smith, a specialist in parliamentary and public affairs, who has been PRCA's chairman since May of last year.

Mr John Preston and Mr William G. Thomson have been appointed directors of THE PENNYCOOK PATENT GLAZING AND ENGINEERING CO Ltd, the Glasgow-based patent glazing design and manufacturing subsidiary of TRIFID CONTRACTS LTD. Mr Finlayson will continue his role of general manager of Pennglass to which he will be promoted in 1986 as development manager. Mr Thomson will operate as Contracts Director, and continue as Scottish area manager of Rubberoid Contracts Ltd, responsible for roofing, cladding and patent glazing activities.

Mr Paul Tuftield, formerly creative director of McCann Erickson in the Far East, Middle East and Africa, returns to London to join INTERNATIONAL PARTNERSHIP, the Mayfair-based advertising agency. His new role of managing director includes such accounts as Unilever, General Motors, Toyota, Nestle, Kodak, Yellow Pages, Harveys Bristol Cream, Nabisco and the Singapore Government.

Mr John Cable has joined the partnership of R. A. CONNELL & CO, stockbrokers, as the London branch's private client and institutional stockbroking business. Mr Cable was previously a partner in the Birmingham stockbroking partnership of Griffiths and Lamb.

HARVEY PLANT has appointed Mr Philip O'Dell (national operations manager), Mr George Page (eastern sales and marketing manager) as executive directors. Harvey Plant is jointly owned by Lex Service and Lombard North Central.

CONTRACTS

Finland to buy Ferranti message handling system

Under a contract worth over £200,000, **FERRANTI COMPUTER SYSTEMS** is to supply Finland's Board of Aviation with an aerotomatic fixed telecommunications network (AFTN) message handling system. This system will form part of the International Civil Aviation Organisation (ICAO) worldwide network transmitting messages related primarily to the safety of navigation. The system includes a pair of international switch sub-centres. Each of the sub-centres will act as a switching concentrator for messages transmitted from AFTRN terminals within a region. Ferranti will also supply 150 IBM PC/DOS compatible PCs providing many advantages over conventional teletype terminals including off-line local computing and message preparation.

The system will allow the main control sub-centre and local remote terminals to communicate with one another via the Nordic Public Data Network as well as the conventional slow speed AFTRN leased circuits and telex circuits.

British Steel has awarded GEA SPIRO-GILLS, Pilsborough, a contract for an engineering study for waste heat recovery at Port Talbot iron works. Recovered heat is expected to be transported over 400 metres by one, or possibly two, thermal fluid circuits, from the sinter plant to the blast furnaces. GEA claims that about 30 Mw of heat could be recovered from the sinter plant, where exhaust levels reach 350°C. Recovered heat would be used for pre-heating blast furnace gas and combustion air for the blast furnace stoves.

NOTICE OF REDEMPTION

Federative Republic of Brazil

8 1/4% External Bonds Due December 1, 1987

NOTICE IS HEREBY GIVEN, on behalf of the Federative Republic of Brazil, that on December 1, 1985, \$694,000 principal amount of its 8 1/4% External Bonds will be redeemed out of funds to be paid by it to Dillon, Read & Co. Inc., as Principal Paying Agent, pursuant to the mandatory annual redemption provision contained in the Bonds to the related Authenticating Agency Agreement and Paying Agency Agreement, each dated as of December 1, 1982, between the Bondsman, Hanover Trust Company, as Authenticating Agent, as selected by, lot, for such redemption the Bonds bearing the following serial numbers:

Coupon Bonds to be redeemed in whole:

Bonds	Principal Amount in US Dollars	Principals Redemptions in US Dollars			
RH296...\$10,000	RH751...\$ 7,000	RH988...\$22,000	RH1417...\$ 5,000	RH1502...\$ 1,000	RH1602...\$ 2,000
RH297...10,000	RH921...\$ 8,000	RH973...\$26,000	RH1452...\$ 6,000	RH1503...\$ 1,000	RH1603...\$ 2,000
RH749...10,000	RH963...\$ 4,000	RH974...\$27,000	RH1453...\$ 4,000	RH1504...\$ 1,000	RH1604...\$ 2,000

Bonds selected for redemption (or in the case of a partial redemption the portion to be redeemed) will become due and payable in United States dollars on December 1, 1986, at the office of Dillon, Read & Co. Inc., 19 Broad Street, New York, New York 10006, at one hundred per cent (100%) of the principal amount thereof with interest accrued thereon to the redemption date. Coupon Bonds should be presented for redemption together with all pertinent coupons maturing subsequent to the redemption date. If moneys for the redemption of all the Bonds to the related Authenticating Agency and Paying Agency Agreements have not been received by December 1, 1986, the Bonds will cease to accrue from and after that date.

In the case of a partial redemption of any portion of the Bonds, the registered holder will receive the principal amount thereof called for redemption, and a new Debenture for the principal amount remaining unredeemed will be delivered to him without charge.

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Financial Times Monday November 18 1985

INTL. COMPANIES & FINANCE

Paul Betts on the West German engineer's French connection
Lurgi warms to Soviet gas deals

MR DANIEL FISCHER, the head of the French subsidiary Lurgi, the West German project engineering group for the past 12 years, has been spending an increasing part of his time wineing and dining visiting Soviet trade officials in Paris.

Mr Fischer has been building up a major business for Lurgi's French subsidiary with Moscow. His success has been such that French competitors and government officials have described the subsidiary as the Trojan Horse in France of the West German engineer — itself owned by the Metallgesellschaft mining and metallurgical processing group — for doing business with the Soviet Union.

The Trojan horse claim is rejected by Mr Fischer since his company, which employs about 150 people in France, relies heavily on subcontracting to domestic, mainly medium-sized companies to help it complete large international turnkey orders. But he acknowledges that Lurgi has identified a promising long-term business in supplying from its French base gas treatment plants and eventually other facilities to the Soviet Union.

Lurgi won a FFr 1.3bn (\$162.5m) order this year to build the Tengiz gas and oil treatment plant after fierce competition from the French Government and Technip, the troubled French project engineering group, which were after the Soviet contract. Instead, Technip was awarded at the same time a FFr 2.7bn contract to build the Astrakhan II gas treatment plant. The pressure that the French



Mr Fischer: wineing and dining Soviet trade officials

Gas process engineering was clearly a prime growth sector of future business for France with Moscow.

"The Soviets are in a sense virtually condemned to award contracts to French industry, especially for gas plants," says Mr Fischer.

Lurgi's position in France has been growing because of the large French purchases of Soviet gas, which are due to continue rising in coming months, with the latest Soviet gas supply contract gradually coming on stream. As a result of its large gas supplies and the soft energy market situation, the French Government has argued forcefully for a greater commitment from Moscow to order French goods.

government put on the Soviet Union to award the Tengiz contract to Technip, as well as reflected by the fact that Lurgi had already signed a letter of intent for Tengiz back in April 1984 and had to wait until March this year to have the order confirmed.

Lurgi is now after an even bigger gas treatment project in the Soviet Union. It involves the Karachaganak 12bn cubic metres a year treatment facility to be built in two stages at a total cost of between FFr 10bn-FFr 12bn. The Soviets are expected to decide the order in 1987, but it is likely to go to a French-based group. The Karachaganak contract is part of a series of more than 20 major projects which the Soviet Union has indicated could interest France.

During the recent session of the Franco-Soviet economic commission, which met during the state visit to France last month of Mr Mikhail Gorbachev, the Soviet leader, Moscow sought to reassure France that it would try to reduce the current trade imbalance between the two countries by placing more orders for French goods and equipment.

France's trade deficit with the Soviet Union has been growing as a result of its large purchases of Soviet gas, which are due to continue rising in coming months, with the latest Soviet gas supply contract gradually coming on stream. As a result of its large gas supplies and the soft energy market situation, the French Government has argued forcefully for a greater commitment from Moscow to order French goods.

InterFirst warns of cost cuts threat to jobs

BY MARY FRINGS IN BAHRAIN

INTERFIRST, the 19th largest US banking group and second largest in Texas with assets of \$21bn, is planning to reduce staff in an effort to cut costs and improve performance.

Mr Joseph Bowles, corporate communications manager, confirmed that across-the-board cost controls in the group's 68 independently chartered banks would include some layoffs among the 10,000 staff. But there was no predetermined number and the savings to be achieved would not be known until next year, he said.

The cuts were not related to any new loan losses or unpleasant surprises, Mr Bowles added.

InterFirst's net income of \$47.4m (71 cents per fully diluted share) for the first nine months of this year included a \$35.2m recurring gain from the sale of a tower block in downtown Dallas during the first quarter. But this gain was offset by higher loan loss provisions.

The burden of the bank's mainly energy related non-performing assets has shrunk

only slightly over the past year, from \$700m (5.26 per cent of loans outstanding) to \$787m (5.12 per cent).

Although returns on average assets has apparently declined from 0.66 per cent to 0.39 per cent the 1984 figure included a \$76m gain on another building sale which was taken into earnings, and the bank has maintained dividends at last year's rate of 60 cents per share.

Meanwhile, loan growth prospects have flattened for the once fast-growing bank holding companies in Texas. The state's economy has

notably slowed over the past year and unemployment at 8.1 per cent is now one percentage point above the national average.

InterFirst and First City Bancorporation have been the leaders in spectacular gift giving campaigns to boost deposits, offering anything from an Apple computer to a Cessna aeroplane for the purchase of a long-term jumbo CD. But almost all have implemented cost controls with Allied Bancorp cutting 368 people from its 3,900 workforce, and others simply not filling vacancies.

New Issue

This announcement appears as a matter of record only.

November, 1985



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The Chinese was refurbishing a furniture factory. Importing a large amount of foreign equipment to be paid for in hard currency. But the factory only produced for the domestic market.

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INTERNATIONAL COMPANIES and FINANCE

China's Southern Airlines faces take-off in strong crosswinds

FOR CHINA'S Southern Airlines the talking is almost over. For Zhu Deci, responsible for disentangling the new airline from CAAC, the country's national carrier, some rather hectic months lie ahead.

"Much of the work has been done," he said briefly. "All that remains is to separate the assets, personnel, equipment, facilities, and allocate responsibilities. I expect to be preparing our first set of annual reports this time next year."

Breaking up the inefficient CAAC and separating its work as an airline operator from that as the country's civil aviation authority, has been difficult even by the complex standards of Chinese bureaucracy.

Some still doubt whether it will really ever happen. Critics say it will only be a cosmetic job, embellishing CAAC's external image without tackling the underlying inefficiencies that make it one of the worst airlines in the world. But to Zhu, a cool-headed accountant who has worked for CAAC in Guangzhou (Canton) for the past 36 years, the changes ahead are radical. They are rooted in Peking's keenness to galvanise efficiency by fostering competition.

Southern Airlines will be one of six regional carriers, responsible for an area stretching west to Guilin and north to Wuhan on the Yangtze river. The others will be based on Dalian in north-east China, Xian in the north-west, Shanghai in the east and Chengdu in the south-west, with Peking commanding regional and international services.

The new airline is expected to be smaller than those based on Peking or Shanghai and will operate its fleet for cargo and agricultural spraying services as well as for carrying passengers. It will have its own livery, and pay commercial rates for all of

the airport services it uses.

In addition, airport management will be lifted off from air traffic control and run on a commercial basis. Recent aircraft purchases have lifted the fleet to 12 Boeing 737s and six Trident 3s, as well as the ageing Soviet Antonovs and home-made Y-7s.

A fleet of helicopters links oil rigs operating in the Nansha offshore fields with points on China's southern coast. New aircraft orders can be expected, but will have to be cleared by Peking, Zhu Deci says.

International routes, or routes linking Guangzhou to the other airports in the Southern Airlines region with

them. Earnings on flights between airports in the Guangzhou region and other parts of China will be shared between the two airlines concerned.

Whether the routes are profitable is another matter. Most of CAAC's international flights make money, but the domestic ticket price structure, coupled with the high cost of operating such a large number of ageing aircraft, means that domestic flights need to be more than 80 per cent full to manage a profit.

"It's still a profitable business," Zhu says. "But profits are not high." He says 50 per cent of routes are profitable, but

David Dodwell looks at the problem of creating a new airline out of China's CAAC—regarded as one of the world's worst carriers—and questions whether it will improve services and boost competition

others in China, will remain the responsibility of Peking, but internal route-planning will be based on proposals drafted by Southern Airlines. Guangzhou is asking for new routes to Qingdao in Shandong province, Changchun in Jilin, and Changzhou in Jiangsu.

One of the difficulties will be how to allocate profits. Peking will continue to regard the international flights transiting through Guangzhou to Sydney, Singapore, Bangkok, and Manila as its own, and will take all of the profit generated from

that policy of keeping airfares low means that some routes lose money even when aircraft fly fully-laden—and would lose still more if the frequency of services was increased to match demand more closely.

Profits come on the long-haul flights using the larger, fuel-efficient aircraft, and in particular on the "regional" flights to Hong Kong—which average three a day. This route is attractive not just because the competitive forces unleashed are likely to bring far-reaching change.

Canadian mine back on course

By Kenneth Marston,
Mining Editor

THE Canadian gold and silver producing Agnico-Eagle Mines reported an increased third quarter net profit of C\$3.6m (US\$2.6m or £1.6m)—the best for five years—equal to 26 cents per share.

This brings the total for the first nine months to C\$5.6m, matching the year-ago figure despite below average gold output in the 1985 first quarter.

This year the company has also received lower average prices for its precious metals,

but the recent commissioning of the Telbel Mine shaft has boosted gold production by 25 per cent to 57,397 ozs. Gold output for the full year is expected to reach 75,000 to 80,000 ozs and to rise further to 90,000 ozs or better in 1986.

Gold production costs have been reduced to the equivalent of US\$61.10 per oz, against US\$82.00 a year ago. Silver production costs are running at under US\$4 per oz and nearly all this year's silver output has been stockpiled for future marketing.

An airport is under construction at the open coastal city of Beihai, with airports in the design stage at Changsha, Loyang and Meixian. A feasibility study for an airport in Shenzhen, the economic zone adjoining Hong Kong, is due to be complete early next year.

Zhu Deci, like CAAC officials

in other regions, is waiting for

the green light from Peking.

Separation is certain, but

whether improvement in ser-

vices follows is another matter.

It is unclear whether it will

lead to more competition or

whether it will simply add a

new tier of bureaucracy to the

layers that already exist.

Royer Gold Mining of

Toronto has reached agreement

with International Investors of

New York and International

Corona Resources of Toronto

for the private placement of

12.5m Royer shares at C\$1.

Following the placing, Inter-

national Investors will hold 9

per cent of Royer common

shares.

Canada's Echo Bay Mines has

sold for US\$23.7m (£16.8m),

all the shares of the copper

mining and refining Copper

Range to Northern Copper. Fol-

lowing the transaction Echo

Bay will retain the 50 per cent

interest in the Round Mountain

gold mine and gold exploration

properties in Nevada that were

acquired with Copper Range's

White Pine copper complex in

January.

Financial Times Monday November 18 1985

Attwood plc

WASTE DISPOSAL SERVICES • QUARRY PRODUCTS • LANDFILL RESTORATION

Operating Companies

UK Drinkwater Sabey Limited USA Industrial Waste Services Inc County Sanitation Inc

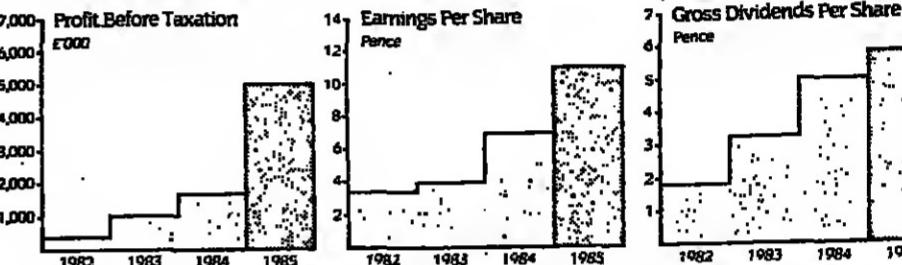
• Attwoods made a substantial move into the USA waste services industry when it acquired Industrial Waste Services Inc of Florida. The success of this buy is reflected in the results below.

- The purchase of County Sanitation Inc of Palm Beach County last August will greatly increase Group profits in the current financial year.

- Drinkwater Sabey—the UK arm of Attwoods—produced bigger profits and added to its reserves to both sand and aggregates and landfill capacity.

- Sales of £32.2 million produced pre-tax profit of £5 million. Earnings per share jumped 60% to 11.05p per share. The proposed dividend of 4p per share represents a rise of 14.3% over the previous year.

Group statistics



Copies of the Report and Accounts are available from The Secretary, Attwoods Plc, The Pickeridge, Stoke Common Road, Fulmer, Bucks SL3 6HA.

Company Notices

US\$100,000.000

SOCIETE NATIONALE DES CHEMINS DE FER FRANCAIS

12½% guaranteed notes due 1992 with detachable warrants to purchase US\$100,000,000

12½% guaranteed notes due 1992

NOTICE OF PARTIAL REDEMPTION

NOTICE IS HEREBY GIVEN THAT pursuant to the fiscal agency agreement dated as of December 13th, 1984 between SNCF and Banque Nationale de Paris (Luxembourg) S.A. the following notes in the principal amount of US\$1,000,000.00 have been called by and are due for redemption on December 13th, 1985. At the option of the note holders amounts of US\$100,000 together with accrued interest thereon to said redemption date.

000516-000527 001423-001434 002227-002238
003473-003484 004894-004895 005354-005395
006018-006030 007428-007439 008913-008924
009165-009176 010730-010741 011796-011807
012001-012011 013001 013153-013164
014361-014372 015301-015312 016028-016039
017271-017282 018318-018328 019232-019243
020581-020592 021692-021702 022222-022233
022908-022920 023993-023994 024216-024217
023984-023996 027574-027586 028450-028459
029849-029861 030694-030706 031206-031218
032727-032739 033554-033566 034971-034983
036829-036941 036769-036781 037157-037169
038418-038430 038124-038136 100421-100428
101390-101397 102361-102368 103520-103527

The Fiscal Agent

BANQUE NATIONALE DE PARIS (LUXEMBOURG) SA

THE SCOTTISH AGRICULTURAL SECURITIES CORPORATION LTD UNAUDITED FINANCIAL STATEMENT FOR SHAREHOLDERS

During the half-year to 30th September 1985, the financial statements for the year ended 31st March 1985 were completed. All 30m shares of the company had been absorbed by the Directors.

2. Redundant totals of £452,688 were made in the principal amount of £235,130 reserved capital requirements as previously announced and £237,558 special reductions and repayments.

3. The total amount of loans outstanding at 31st December 1985 was £15,998,831.

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

Sterling Floating Rate Notes due 1997

In accordance with the provisions of the浮息券条款, the rate of interest for the period from 1st February 1986 to 31st January 1987 will be based at 11.62% per annum. Interest of £14.51 per £5,000 nominal amount of £25,000 nominal amount of the Notes will be due against Coupon No. 5.

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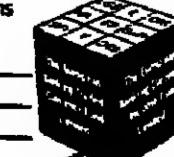
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CBI calls for £1bn to cut unemployment

BY JOHN LLOYD, INDUSTRIAL EDITOR

THE CONFEDERATION OF British Industry (CBI) yesterday called on the Chancellor of the Exchequer to earmark £1bn in his next year's budget to tackle unemployment - if necessary, at the expense of tax cuts.

The CBI believes that a programme of building improvements, new training schemes and the encouragement of labour mobility could provide about 250,000 jobs over the next few years.

Sir James Clemmison, the CBI president, pressed to say how these measures would be funded, said: "People believe that some of the things suggested are more worthwhile [as a means of getting unemployment down, rather than tax cuts], that's what we will go for."

He stressed, however, that it would be a matter for the delegates at the CBI's annual conference to decide the shape of the CBI's budget submission.

The conference of the CBI, the main employers' organisation in Britain, opens today in Harrogate, Yorkshire.

He also said, "We believe that if we can achieve 4 per cent output growth we can make enormously significant cuts in unemployment by the end of the century. We could get to the stage ... where people who want to work will be allowed to work."

Big companies expect continued job losses

BY OUR INDUSTRIAL EDITOR

A GALLUP poll of employers taken last month for the Confederation of British Industry shows deep concern over continued high levels of unemployment, skill shortages and competitiveness, but contentment over improving industrial relations and satisfaction that more flexible forms of working - more part time, temporary and sub-contracted work - are continuing to appear.

Overall, the companies surveyed were less optimistic than last year that they would increase their

workforce 28 per cent said they would employ more, 29 per cent less, with 43 per cent the same. This compared with last year's figures of 30 per cent, 25 per cent and 45 per cent respectively. Smaller companies (less than 1,000 employees) are much more optimistic of employing more workers but the larger companies (1,000 to 5,000 plus) all expect to continue shedding labour.

Skill shortages are seen as a real and growing problem.

The CBI's proposals are:

- A building improvement programme to be undertaken by the long-term unemployed, funded by the Manpower Services Commission. The scheme would provide the "rate for the job" and necessary training. It is seen as strengthening the *bona fide* building sector.

- The encouragement of labour mobility by giving concessionary fares to the long-term unemployed seeking work and greater provision of accommodation for those seeking work away from home.

- An increase of government aid to companies undertaking land reclamation.

- New training schemes, including a £40 a week training allowance to the unemployed to undertake any activity which improved their marketability.

- A grant to help the reorganisation of work, supervised by civil servants drawn from the Department of Employment's work research unit. It would promote the benefits of additional shift and rota working and develop the existing job splitting and job release schemes and encourage "training sabbaticals".

Sir James insisted that financial control of these programmes must be tight and that borrowing should not be increased to pay for it.

Ulster Unionist leaders pledge to destroy Anglo-Irish accord

MARGARET VAN HETTEM AND HUGH CARNEY EXAMINE THE REACTION BY ULSTER UNIONIST LEADERS TO THE ANGLO-IRISH ACCORD.

ULSTER UNIONIST leaders reacted furiously at the weekend to the Anglo-Irish agreement, insisting it represented "an infringement of British sovereignty," and pledged themselves to bring it down.

The agreement, signed last Friday by Mrs Margaret Thatcher, the UK Prime Minister, and Dr Garret FitzGerald, the Irish Prime Minister, opens the way for formal, regular participation by the Irish Government in Northern Ireland affairs, through an intergovernmental conference.

At an emergency seven-hour meeting of the Northern Ireland Assembly on Saturday, Unionist leaders won the backing of their parties for a resolution calling for a referendum confined to Northern Ireland, for the devolution, and ultimately Mrs Thatcher to appear before the assembly. The resolution was accepted 44 votes to 10, with the Alliance members voting against. (Nationalist members have boycotted the Assembly.)

Later, Mr James Molyneaux and the Rev Ian Paisley, leaders of the two main Unionist parties, declared that the 15 Westminster MPs in their parties would all resign their seats before Christmas, and would fight by-elections if their demands

the UK Government pledge that there would be no change in the constitutional position of Northern Ireland without the consent of the majority.

The terms of the agreement are intended to put pressure on the Ulster Unionist parties to drop their veto on power-sharing with the constitutional nationalists, as a prelude to another attempt at devolution. The agreement makes clear that the Dublin Government shall have a voice only in those policy areas which have not been devolved; but that if attempts at devolution remain blocked by the Unionist veto on power sharing, Dublin's role will be wide ranging.

Mr John Hume, leader of the Social Democratic and Labour Party (SDLP), the main nationalist party, said yesterday his party would regard devolution to a power-sharing executive as an improvement on the Anglo-Irish agreement. They remained ready to open negotiations in the North.

"There is no length to which I am not prepared to go to oppose this accord," he said.

Mr Peter Robinson, Democratic Unionist Party MP for East Belfast, said the agreement clearly violated

the SDLP's stated position.

Government urged to tighten bill on financial services

BY PETER RIDDELL, POLITICAL EDITOR

THE GOVERNMENT is coming under increasing pressure from senior Tory MPs, as well as from the opposition parties, to strengthen and extend the forthcoming Financial Services Bill which will set out a new regulatory framework for City of London financial markets.

The MPs are urging increased statutory control of financial markets while Labour spokesmen and some Conservatives also want the Lloyd's of London insurance market blocked by the Unionist veto on power sharing. Dublin's role will be wide ranging.

Mr John Hume, leader of the Social Democratic and Labour Party (SDLP), the main nationalist party, said yesterday his party would regard devolution to a power-sharing executive as an improvement on the Anglo-Irish agreement. They remained ready to open negotiations in the North.

However, some other Unionist leaders were less restrained. Mr Harold McCusker, Official Unionist Party MP for Upper Bann, said that the agreement would establish an Anglo-Irish coalition government in the North.

Unionist politicians have not ruled out the possibility of reconsidering power-sharing. Some privately that they consider it inevitable. But many are sceptical of the SDLP's stated position.

The bill, due to be published next month, will permit recognised City bodies to regulate their own markets within a statutory framework designed to increase investor protection. On present plans, Lloyd's, covered by its own bill in 1982, will not be included.

Ministers are being made aware of the growing view at Westminster that these proposals are insufficiently tough. This is both because failure to prosecute cases of alleged fraud may also weaken self-regulation and affect public attitudes towards the City.

The move is to bring the London

Cutback expected at arms factory

ROYAL ORDNANCE, the state-owned arms and munitions company, is expected to reduce the workforce at its under-used battle tank factory at Leeds, Yorkshire, ahead of a possible rationalisation of the UK armoured fighting vehicle industry involving Vickers.

For instance, Mr Geoffrey Rippon, the former Conservative Cabinet minister and chairman of British Aerospace, told the House of Commons last week that the debate on the bill would range beyond what the Government had in mind. MPs may have to consider, he said, whether Britain needs something along the lines of the Securities and Exchange Commission (SEC) in the US. This view is shared by several other senior Tory backbenchers.

Mr Bryan Gould, Labour's trade spokesman, will be putting down amendments to the bill in the new year to strengthen statutory regulation moving towards an SEC. Similarly, he will seek to bring Lloyd's within this basis, he added.

The bill, due to be published next month, will permit recognised City bodies to regulate their own markets within a statutory framework designed to increase investor protection. On present plans, Lloyd's, covered by its own bill in 1982, will not be included.

Ministers are being made aware of the growing view at Westminster that these proposals are insufficiently tough. This is both because failure to prosecute cases of alleged fraud may also weaken self-regulation and affect public attitudes towards the City.

The future of Leeds is in the balance, according to accountants Coopers & Lybrand in a report to RO: "If no further large orders are received, then the factory will have to be closed or mothballed," it says.

THE LONDON Stock Exchange today expands the range of its sterling and D-Mark currency options with the addition of two months, January and February, to its existing December/March/June/September cycle.

The move is to bring the London contracts in line with those of the Philadelphia Stock Exchange. The two exchanges plan to make the contracts interchangeable, so that an option bought in the morning in London can be sold in the afternoon in Philadelphia.

THE TRADES Union Congress today sharply criticises the Government's plans to privatisate British Gas, arguing that the likely undervaluation of the sale will lead to a loss to the taxpayer of up to £2bn.

CALEDONIAN AIRMOTIVE, the aero-engine overhaul subsidiary of the Caledonian Aviation Group, is to double the size of its factory at Prestwick Airport, Scotland, over the next five years, creating up to 250 new jobs at the plant.

VOLVO is investigating modifications to the continuously variable automatic transmissions used on its Dutch-built 340 models, following two recent cases of cars moving in reverse following incomplete selection of the "park" position.

JMB and Gomba actions grow

BY TERRY POVEY

ATTEMPTS by Johnson Matthey Bankers (JMB) to recover £21m from Mr Abdul Shamji's sprawling Gomba group of companies are developing into a war of wits.

On Friday an \$8m action was begun in New York by Mr Shamji's son-in-law. On the same day in Jersey, the courts froze the assets of Mr Shamji's diversified empire. National Westminster has appointed receivers for the Universal leather goods company, Lloyds for Safe Deposit Centres, and Punjab National Bank has made a similar move over the lease on Anford House, a property in Mayfair, London.

The action in the US has been mounted by three companies run by Mr Mumtaz Walji, the son-in-law of Mr Shamji. Mr Shamji has always denied any corporate connection between himself and the activities of his son-in-law.

Mr Walji's claim is for \$40m compensation and \$40m punitive dam-

ages against both JMB and the Bank of England for alleged failure to honour financing arrangements on the purchase from Johnson Matthey plc of that company's jewellery stocks and warehouse facilities in Rhode Island, New York. Johnson Matthey was the parent company of JMB before the £250m Bank of England rescue of the bank in October 1984.

Other banks in the last week have followed JMB's example and appointed receivers for parts of Mr Shamji's diversified empire. National Westminster has appointed receivers for the Universal leather goods company, Lloyds for Safe Deposit Centres, and Punjab National Bank has made a similar move over the lease on Anford House, a property in Mayfair, London.

The action in the US has been mounted by three companies run by Mr Mumtaz Walji, the son-in-law of Mr Shamji. Mr Shamji has always denied any corporate connection between himself and the activities of his son-in-law.

In yet another action, Mr Shamji's former lawyers in Jersey are seeking up to £2m from Arya in repayment for a loan made by a trust for which they are acting.

Thatcher says policies have not been altered

BY OUR POLITICAL EDITOR

MRS MARGARET THATCHER, the Prime Minister, yesterday described herself as "still the prudent old Maggie" in defending the consistency of her economic and public spending policy.

In the Jersey case, JMB was seeking to recover about £11.5m plus interest from Arya Holdings (formerly Gomba Holdings); the offshore company which is apparently the parent of most of the Gomba empire. On Friday the Royal Court granted an interim injunction freezing Arya's assets up to a total of £14m. A ruling on the bank's claim will be given next week.

She did acknowledge an increased emphasis on the marketing of policies already in the government programme such as "prudent" spending on maintenance and hospital building. She said that once policies were right, "You have to market them."

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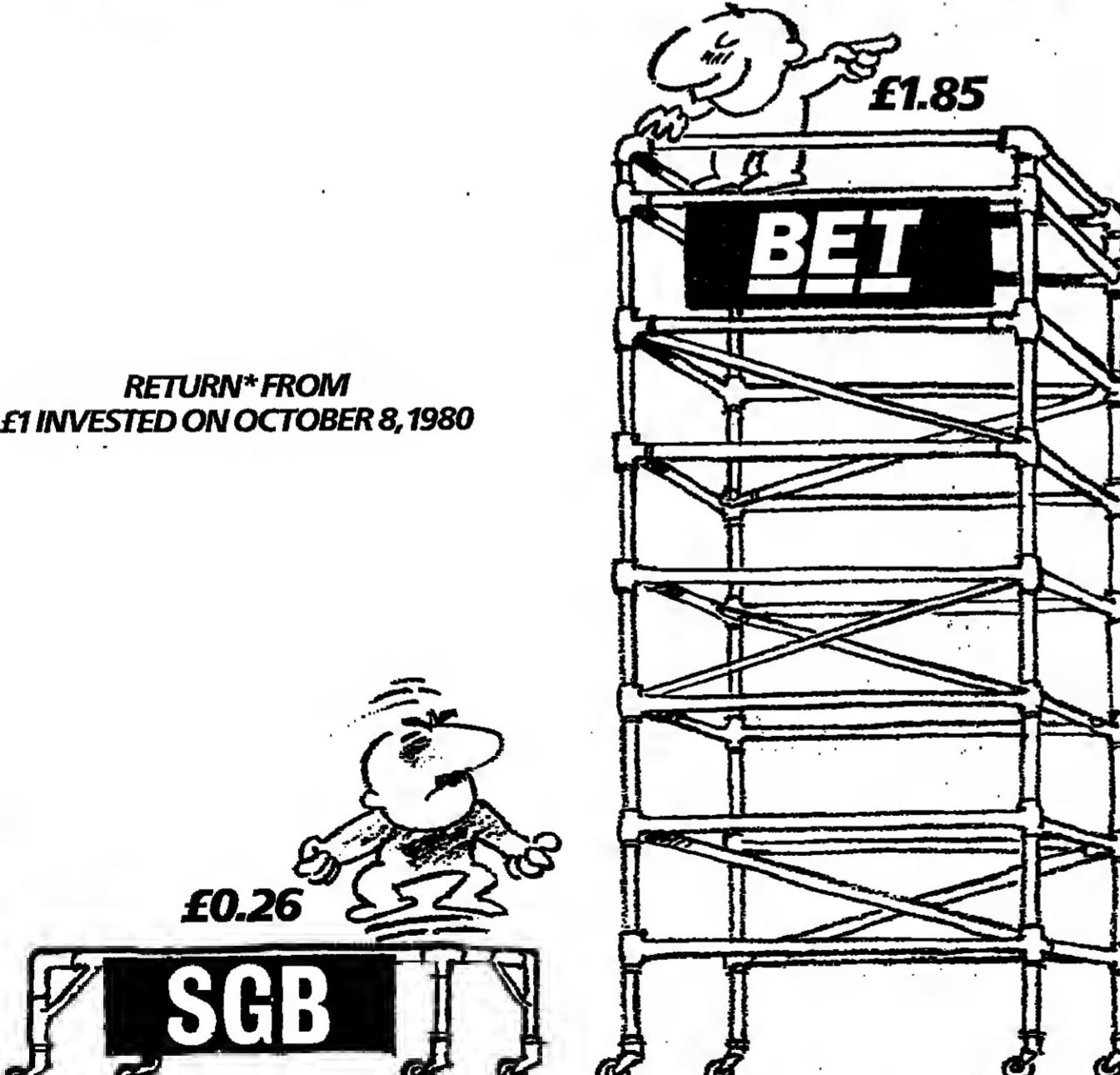
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UK NEWS

Alexander Nicoll looks at international share trading

Cold water on a global market

THE GLOBAL equity market, in which shares in an increasing number of companies are issued and traded outside their own countries, has been the subject of much over-blown publicity.

"Securities firms can install all the hardware and software that they want around the world, but unless a degree of common understanding is reached about the shares represented by prices on screens, and the concepts behind investing in them, there will not really be a global securities market," Mr Ferguson said.

The existence of a new market cannot be denied. More and more share issues, like those of British Telecom, Reuters and British Gas, have included portions sold outside their domestic base. Meanwhile the world's biggest securities houses operate a round-the-clock trading market in shares of the largest US, Japanese and many other companies.

It was, nevertheless, salutary that some of the hype should be knocked down. A cool, commonsense look was needed at exactly what stage the market had reached and whom it benefited.

Mr James Ferguson, international director of stockbrokers James Capel, said it would take a

long time to ease the cultural differences which made it difficult, for example, for US and UK investors to understand Japanese securities markets and vice versa.

Just such a difference was highlighted by Lord Chandos, a director of Kleinwort Benson, the merchant bank which handled the British Telecom flotation. Though many investors saw BT as a high technology stock, it was viewed in the US as being a fairly typical utility company.

Such differences naturally affect the price at which shares can be sold if they are to be distributed internationally. Though an issue as large as BT's needed to be sold overseas, Lord Chandos cautioned against simultaneously offering shares in too many countries. The pricing, he warned, would be at the lowest common denominator; otherwise the poor performance of an offering in one country would be a drag on the price of shares sold elsewhere.

Several speakers referred to one of the market's most difficult problems, that of flowback. This is the term used to describe the rapid sale of internationally distributed shares back into their country of origin. This gives a quick profit to underwriters and securities houses but no benefit to the issuer.

Baron Van Ittersum, chairman of the Amsterdam Stock Exchange, suggested that foreign equity holdings generally are more short-term. "Limiting factors for long-term foreign equity holdings such as currency risk and distance from the home market may well be more lasting than one anticipates today," he warned.

Such cautionary notes underlined the need for all sides – issuers, investors and securities firms – to be careful in their approach to making and trading shares internationally.

Given a cautious approach, the speakers did not appear to doubt that the global market would continue to develop, even though, according to Mr Ferguson, "the very structure of most institutional obligations is such that the vast majority of funds will always be invested in their own domestic markets."

Progress was being made, he said, in developing a common international approach to the valuation of stocks. But he complained that "the whole thrust of current thinking ... seems to concentrate on what is convenient for large international issuers, large international securities firms and big investors."

Development of a real global market, Mr Ferguson said, "will need much more effort, both from fund managers and their advisers."

Financial Times Monday November 18 1985

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

November 24-30	International Building and Construction Exhibition — INTERBUILD (01-466 5151)	December 2-5 Royal Smithfield Show (01-235 6211) Earls Court
December 5-6	Tax and Investment Exhibition (01-888 31231)	Wembley Conference Centre
December 26-28	Northern Control and Instrumentation Exhibition (01-888 7777)	December 9-11 Conference and Vocational Travel Event — Harrogate Exhibition Centre
November 27-29	International Test and Measurement Exhibition — ITAME (0799 28689)	December 11-13 International Coal Utilization Exhibition and Conference (01-437 2175) Olympia
November 27-December 1	World Travel Market Exhibition (01-942 8049)	January 1-12 London International Boat Show (0932 54511) Earls Court

OVERSEAS TRADE FAIRS

November 20-24	International Food and Beverage Festival — FOODFEST (01-235 2399)	December 2-5 Oil and Gas Conference and Exhibition — ASCOPE (01-888 1951) Kuala Lumpur
November 24-28	International Hotel, Restaurant and Institutions Equipment Exhibition (021-705 6707)	December 7-12 Hong Kong
November 26-28	Computer Aided Design and Manufacturing — CADCAM (01-437 2175)	December 13-15 International New Computer Technology Exhibition — COMPUTER CHINA (01-888 1951) Beijing
November 27-29	Energy Concepts for the Industry Convention and Exhibition — ENKON (01-930 7251)	December 17-19 Summer Travel Industry Exhibition — TOUR (01-337 2175) Amsterdam
November 27-29	BioTechnology — BIOTECH (01-888 4466)	January 6-9 International Hotel and Catering Industries Trade Fair — HORECAVA (01-337 2175) Nuremberg
November 28-December 1	Autumn/Winter Ready-to-Wear Fashion Fair — PORTEX (01-931 493 0212)	January 7-9 Computers, Communications and Business Equipment Exhibition — INFO/SOUTHWEST (01-891 5051) Oporto

BUSINESS AND MANAGEMENT CONFERENCES

November 18-19	FT Conference: Space: commercial benefit for industries worldwide (01-612 1355)	December 3-5 Unicom Seminars: Expert systems: commercial applications in process control (01-940 7716) Hotel Inter-Continental, W1
November 20	Marketing Society Annual Conference (01-734 6301)	December 4 Oryz/IEC: Re-regulation of the City: management of change (01-236 4050) Grosvenor House, W1
November 21-22	The Institute for International Research: The Second Annual China Trade and Investment Conference (01-434 1017)	December 4 London Press Centre, EC4
November 22	The Informatics Resource Centre: Large systems 1990 — current options and future views (01-871 2546) Kenilworth Hotel, WC1	December 4 Dun and Bradstreet: Finance for private companies (01-377 4454) Cafe Royal, W1
November 21-22	The Institute for International Research: The Second Annual China Trade and Investment Conference (01-434 1017)	December 5 Royal Lancaster Hotel, W2
November 22	Oryz/IEC: UK onshore and offshore oil and gas — rearrangement of licensed interests (01-235 4080)	December 5 Monadnock: Turkey (01-571 2546) Cumberland Hotel, W1
November 22	Eurononey Conferences: Corporate Finance Conference (01-236 3238)	December 5 Business Research International: The London International loan markets (01-337 4331) Hyde Park Hotel, SW1
November 26	Oracle Business Information: General insurance companies — practical approach to VAT planning (01-727 3503)	December 5 CBI/FIBEX: Post-acquisition strategy — How to get the best performance from your acquisitions (01-337 4331) Gloucester Hotel, W1
November 26	Leasing Digest Conference: The new era for leasing companies (0376 62262)	December 6 Sweet and Maxwell Conferences: Criminal law review 1985 (01-583 9356) City University, London
November 28	Leasing Digest Conference: The new era for leasing companies (0376 62262)	December 10 Oryz/IEC: Insolvency Act 1985 (01-236 4060) Cavendish Conference Centre, W1
December 12	Oryz/IEC: Telecommunications (01-236 4080) Portman Hotel, W1	December 12 Oryz/IEC: Telecommunications (01-236 4080) Portman Hotel, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

REGULATING THE FINANCIAL SERVICES INDUSTRY

London — January 21 and 22, 1986

The FT London conference programme in 1986 is to open with a two-day forum on this highly topical theme at the Hotel Inter-Continental on January 21 and 22. The conference is a natural follow-on from the acclaimed City Revolution conference held in July this year.

Sir Kenneth Berrill, KCB, is to be the keynote speaker on the first day and Mr Michael Howard, QC, MP, Under-Secretary of State for Trade and Industry, is to open the second morning. The proceedings are designed to cover the legal background, the broad questions of policy and approach, the functioning of the new self-regulatory organisations and the problems of accounting, auditing, insurance and enforcement that the new legislation will present. The whole purpose of the conference is practical and a series of workshops is included. These are being prepared with Deloittes as technical advisers.

THE SECOND FT-CITY SEMINAR

London — January 27, 28 and 29, 1986

Following the highly successful three-day intensive version of the FT City Course held in London last January, the Financial Times is pleased to announce that this FT City Seminar is to be held again from January 27 to 29 at the Skinnars' Hall in the City of London. Describing how business is done in London and commenting upon the changes stemming from the financial services revolution will be Dr Michael von Stemm, Mr Penn Kent of the Bank of England, Mr Christopher Johnson of Lloyd's Bank and Mr David Malcolm of Royal Insurance who are among a most interesting panel of contributors. The chair is to be taken again by Mr Marc Lee, the FT Conference Advisor, and the proceedings will cover a wide range of City activities. The Seminar allows ample time for questions, discussion and contact-making.

All enquiries should be addressed to:

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Minster House, Arthur Street
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UK NEWS**GM subsidiary to build first UK micro van**

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

GENERAL MOTORS of the US is to assemble a second Japanese-designed van at its Bedford subsidiary in Britain in a project which breaks new ground for the UK motor industry.

The vehicle is a very small, or micro, van - just over 10 ft long but able to carry half a tonne. It is the first time a vehicle of this size has been produced in Britain. It will be the first to be marketed under a dual-branding system through two separate dealer networks.

The van is based on a Suzuki model and will be distributed by 430 GM-Bedford dealers and by the privately-owned company which imports the Japanese group's products to Britain.

Suzuki GB (Cars) is a Honda group subsidiary and expects to sell at least 2,500 a year of the British-built micro vans through about 160 dealers.

This will enable the company, which has had its growth constrained by the voluntary restraints on shipments from Japan to Britain, to import more commercial vehicles - almost certainly the small Suzuki four-wheel-drive vehicles which, to a limited extent, compete with the Land Rover, made by BLM's subsidiary.

Honda sold about 1,500 of the Suzuki four-wheel-drive vehicles last year and has not been able to keep pace with demand. Suzuki van sales in 1984 totalled nearly 900.

Mr J. T. Battenberg III, Bedford's chief executive, says that the UK Department of Trade and Industry has been consulted about the arrangements which should result in the GM company producing about 10,000 of the micro vans a year.

JCB expects rise in profits to £25m

BY CHRISTOPHER LORENZ

JCB, the leading European maker of construction equipment, and one of Britain's most successful manufacturing companies, is expecting to report a 25 per cent increase to £25m in pre-tax profits for 1985.

Its sales look like being 20 per cent higher at about £165m, according to Mr Anthony Bamford, the chairman.

Mr Bamford said that the increase, at a time of generally stagnating markets around the world for many types of construction equipment, resulted from an all-round improvement.

Exports to US customers of JCB's primary product, backhoe loaders, have expanded sharply, giving the company an estimated US market share of 7.5 per cent against 3.4 per cent in 1984. The increase in sales partly results from a two-year programme of heavy investment in a new US distribution network.

The US expansion, plus JCB's strong performance in other international markets (two thirds of its production is exported), has lifted its world market share in backhoe loaders to over 17 per cent, compared with 11 per cent in 1979. This puts it slightly ahead of Deere & Co and in second place to J. I. Case, a US company which holds a world share of about 34 per cent.

About £5m was spent to re-engineer the Suzuki-SX 110 micro van, launched in Japan three months ago, to European standards. Mr Battenberg says that the van to be built at Bedford's Luton facility which has been revamped at the cost of £5m, will be 42 per cent European in content (measured by ex-factory value) at the launch next February.

GM has promised the British Government that the European content will rise to 50 per cent within three years.

Mr Battenberg says that the UK-built micros - to be sold either as the Bedford Rascal or the Suzuki Super Carry - will equal the Japanese vans in quality, but Bedford will not be able to match Japanese production costs because it will be building comparatively only a few compared with Suzuki in Japan. So far, 125 UK companies have been awarded contracts to supply components for the micro.

A year ago GM began producing at Luton a light van based on a design by another Japanese company, Isuzu, which is sold in Europe as the Bedford Minicar. The US group, Isuzu, which is sold in Europe as the Bedford Minicar. The US group, the world's largest automobile organisation, owns nearly 40 per cent of Isuzu and 5 per cent of Suzuki.

The British version of the Suzuki micro van will be sold on the European continent and GM hopes it will do particularly well in France and Italy which are nearly closed to vehicle imports from Japan.

Japanese micro vans were first launched in the UK in 1970 and sales have grown to nearly 7,000 a year. GM believes that the introduction of UK-built micros will double annual sales in the next 18 months.

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THE MANAGEMENT PAGE

Japanese companies in Europe

Tough times for transplants

BY CHRISTOPHER LORENZ

SURPRISING though it may seem in view of Britain and West Germany's contrasting reputations for management competence and labour relations, Japanese companies are having a tougher time transplanting themselves into the Federal Republic than into the UK. Whereas UK shop floor workers (if not managers) have generally adapted remarkably well to the all-round commitment and job flexibility demanded by the European subsidiaries of Japanese companies, such structures are causing strain and conflict in West Germany.

Not only is the system of training by job rotation being frustrated by German labour practices and employee rights, but Japanese subsidiaries are making poor use of their German managers. The influence of local managers is limited, and promotion to influential jobs is rare—with the result that Japanese companies are unable to attract able German managers, and the turnover rate of local management is high.

The indictment of the unsuitability of Japanese management practices to Europe's most successful major industrial economy is made by three researchers at the East Asian Institute at the Free University of Berlin. One of them, Professor Sung-Jo Park, is leader of a research project on Japanese management in Germany which is supported by the Volkswagen Foundation.

The findings of Park and his colleagues cannot augur well for the rapid expansion of Japanese subsidiaries into continental Europe, which has begun to take place in response to a battery of pressures from Japan to curb direct exports in favour of direct investment overseas. As the researchers warn, "the glorious Japanese success story could turn sour should their European subsidiaries neglect these pressing problems."

Reporting their findings in a special issue of Euro-Asia Business Review which deals in depth with Japanese investment in Europe, Professor Park, Helmut Demes and Hans-Peter Merz itemise an inventory of problems in Germany.

Whereas Japanese subsidiaries pay careful attention to the training of their German technicians, for example, the researchers found that few do much training at the managerial level. Nor do they carry out proper personnel planning. Given the rapid turnover of Japanese managers posted by head office to their German subsidiaries, argue Park, Demes and Merz, a personnel policy for German employees would seem doubly necessary

OVER THE past three years the number of Japanese manufacturers in France has surged from three to more than two dozen. Not all are delighted with their experiences.

Pentel, which in 1967 became the first Japanese company to invest in France, claims to have invested a 60 per cent share of the French copier market through aggressive selling by its 1,500-strong sales force.

The Japanese find themselves more at home in the US, UK or West Germany, according to Hirako and perceive France as a rather insular society "with a unique accounting system and a different way of doing just about everything."

Like Pentel, Canon has also had problems with its local suppliers. Hirako partly explains this with the comment that "the French system is completely different from the Japanese subcontracting system" in which the smaller companies completely cater to the larger ones. Here (in France) the relationship is more equal, and quality, timing and price all have to be negotiated independently."

The same is true, of course, in the US, UK and West Germany. Both the fact remains, according to the Review's researchers, that "Japanese businessmen think of France as a land of unfriendly and inefficient bureaucracy, unreliable suppliers and demanding workers."

in order to ensure continuity.

The Berlin trio are unhappy that the central decision-making positions in most Japanese subsidiaries remain reserved to expatriates, right down to the level of department heads. Apart from the very high cost of expatriate personnel, they point out that this approach is destructive in the sense that German managers of high potential leave the company, leaving behind only those who have either no ambition or no leadership ability."

Even if expatriates remain in control, the researchers say that it will be of the highest importance for Japanese subsidiaries to have good German managers at the "interface" between Japanese executives and their local employees. Yet a conscious, concentrated caring for these positions can be sensed in

very few firms." The creation and expansion of these interface positions could remedy "an all-too-prevalent lack of information among Japanese top executives about their German employees," as well as partly compensate for the lack of career opportunities for Germans.

A further cause of demotivation for local managers, according to the study, lies in the way that "whatever their nominal position in the company hierarchy, Germans tend to be excluded from the real decision-making process by the overwhelming use of the Japanese language for communication between subsidiaries and their Japanese head offices. Much of the crucial "netmawashi" (consensus-building) also tends to take place in the late evening, at a time when most Germans

have gone home to be with family or friends.

Further exacerbation, say the researchers, arises from the fact that most Japanese companies in Germany are what they call "teletype subsidiaries"—that is, they are completely dependent on instructions from the mother company in Japan. The teletype or fax machine, rather than the telephone, is the main means of communication for almost all the companies in the hierarchy. Germans tend to be excluded from the real decision-making process by the overwhelming use of the Japanese language for communication between subsidiaries and their Japanese head offices. Much of the crucial "netmawashi" (consensus-building) also tends to take place in the late evening, at a time when most Germans

have gone home to be with family or friends.

These sorts of strains between Japanese and local managers are by no means unknown in Britain and Ireland, where most of the first batch of Japanese investments was made in the 1980s and 1970s. To a much

greater extent than during the equivalent stage of American multinationals in the 1960s and 1970s, local managers work for many Japanese subsidiaries in Britain and have complained of lack of influence and career advancement.¹

On the other hand, as has been widely reported, Japanese companies in Britain and Ireland have been generally delighted with the attitudes they have been able to instil into their shop floor and clerical workforces. The same cannot be said of West Germany, it seems. The Berlin team reports, for example, that the Japanese system of training by job rotation has run foul of German unions and labour practices. Most German unions will only accept such rotation if the worker learns new skills which

result in a new position at higher wages. Otherwise, such rotation gives a German legal grounds for resignation.

Park, Demes and Merz found that Japanese managers generally lack understanding of the legal status of industrial relations practices in West Germany. This, they say, has led to a number of problems such as the infringement of legally guaranteed rights related to worker participation, overtime transfer, and the introduction of personnel information systems. The Japanese have also misinterpreted collective agreements, particularly when they came into conflict with other, often individual, agreements.²

The behaviour of Japanese management is often clumsy, and misunderstandings caused by lack of information or comprehension occur relatively

often... but lack of knowledge is not the only factor: the Japanese are sometimes seen as deliberately blocking union initiatives. This can lead to conflicts that end up in court. The Japanese firms are apparently often misinformed of the risk of court cases and of their chances of winning them.

One union secretary characterised the policy of a particular Japanese company as "a mixture of incompetence, stupidity and stubbornness," according to the Berlin team, which adds that "a similar view of the posture of Japanese companies in West Germany was held by many experts."

Not surprisingly, a number of Japanese companies have responded to such problems by keeping their labour forces below 500, the level above which unionisation is common and worker participation rights apply. But even in this unisoned compactness, report Park, Demes and Merz, misunderstandings have arisen over the legal rights of individuals. Many Japanese employers, for example, do not understand the legal requirement of maternity leave which gives a German woman six months' leave during which her job is held open.

In Japan, a woman about to have a baby is normally expected to resign, and Japanese employers in West Germany often expect the same—to the extent of trying to terminate her employment though this is clearly against the law. Similar misunderstandings await German workers taken ill during their vacations—which they may legally extend for the time spent ill. A worker's right to a reference upon leaving the firm is also often not fully understood by the Japanese, complains the Berlin team.

The situation of Germans working for Japanese subsidiaries is not, it seems, always a happy one. In view of their evidence the Berlin researchers may be guilty of an underestimate when they conclude their report with the comment that "improved preparation of Japanese representatives in the language, law and culture of their host countries, as well as the provision of career opportunities for German managers, appear necessary to ensure the long-term success of Japanese subsidiaries in Europe."

¹ Vol 4, No 2, Published by John Wiley & Sons, Baffins Lane, Chichester, Sussex PO10 1UD, England, Tel 0243-784531. Telex 518/19/11. Telex: 21917. ² Electronic mail, London, December 4-5. Fee: 07535 58811. Details from CGS Institute, Russell House, Russell Street, Windsor, Berkshire SL4 1HQ. Tel: 07535 58811. Telex: 849105.

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Duncan Lawrie	11.5%	21-day deposits over £1,000 gross. See Provincial Trust Ltd.	
E. T. Trust Ltd	11.5%	Hammond dep. 6%. Mortgages 13%.	
Fidelity Trust Ltd	11.5%		
Financial & Gen. Sec.	11.5%		
First Nat. Fin. Corp.	12.5%		
First Nat. Secs Ltd.	12.5%		
Robert Fleming & Co	11.5%		
Robert Fraser & Potts	11.5%		
Grodiays Bank	11.5%		

Business courses

Japanese Management training and development techniques, Cambridge, November 27. Fee: £28.75. Details from Tracey Johnston, Employment Relations, 62 Hills Road, Cambridge CB3 1LA. Tel: 0223 315944.

Longman and Price Waterhouse business rescue seminar, London, November 28. Fee: £160 + VAT. Details from Longman Group, Freepost, London WC1B 3BR. Tel: 01-242 4111.

Developing people and profit for competing services, London, December 5. Fee: COSIT members £103.50; non-members £126.50. Details from COSIT, Victoria House, London WC1B 3DP. Tel: 01-242 5049.

Improving the interviewing skills of qualitative researchers, Bedford, December 4-5. Fee: (including accommodation) members £276; non-members £308. Details from The Market Research Society, 15 Queen Square, London SW1X 8PF. Tel: 01-235 4709.

Choosing accounting software for microcomputers, London, December 3-4. Fee: £445. Details from Information Futures, Russell House, Russell Street, Windsor, Berkshire SL4 1HQ. Tel: 07535 58811.

The eleventh world banking conference, London, December 10-12. Fee: £300 per day maximum. Details from FT Business Information, Bracken House, 10 Cannon Street, London EC4P 4BY. Tel: 01-248 8000.

Defence research and development contracts, London, December 10-11. Fee: £442.50. Details from Miss J. K. in Works Seminar Division, Crown Eagle Communications, Vernon House, 201-203 Grosvenor Gardens, London W1A 2PT. Tel: 01-242 4111. Telex: 89827 TACSG (ref 1203).

How to manage corporate taxes, London, December 6. Fee: ESC members £147.20; non-members £174.50. Details from European Conferences, Kirkby Lodge, 51 High Street East, Uptingham, Rutland, Leicestershire LE16 9PY. Tel: 0572 222711. Telex: 311352 EURCON 201. Tel: 01-242 4111. Telex: 89827 TACSG (ref 1203).

Strategic planning: a practical approach, Brussels, December 2-5. Fee: Non-members BFr 74,000; members (AMA/1) BFr 67,000. Details from Management Centre Europe, rue Carolyn 15, B-1040 Brussels. Tel: 32/2 518/19/11. Telex: 21917.

Electronic mail, London, December 4-5. Fee: 07535 58811. Details from CGS Institute, Russell House, Russell Street, Windsor, Berkshire SL4 1HQ. Tel: 07535 58811. Telex: 849105.

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A FINANCIAL TIMES SURVEY DEVON AND CORNWALL

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FINANCIAL TIMES

Monday November 18 1985



Terry Byland
on Wall Street
**Banking
on bullish
financials**

WALL STREET'S banking stocks have been rising strongly over the past eight weeks, even outperforming the explosive industrial sector as bond yields have plunged and rumours of a discount rate cut have re-emerged.

Gains of 10 to 20 per cent among money-centre and regional bank stocks since the beginning of October compare with 7.5 per cent on the Standard & Poor's 500, or 8.8 per cent in the narrower Dow Jones industrial average.

The reawakened surge in financial issues has given the lie to those analysts who favoured caution after third-quarter results in that sector seemed to set the crown on a highly successful run both for banking profits and for stock prices.

Those analysts who recommended caution in mid-September were proved correct for a time - but only a short time. After a staggering rise over the eighteen months to last September, bank stocks came in for a bout of profit-taking. This selling burst left perhaps too deep a mark on the sector's relative stock performance.

However, the bears were thrown into disarray by two factors, one of which might have been foreseen, although both required a deep knowledge of the black arts.

Taking the easiest factor first, the World Bank-IMF agreement that the lending industrial nations should encourage their respective bankers to increase their already doubtful loan portfolios, was exactly what Wall Street had long predicted. Banking analysts have often claimed that the solution to the LDC loan crisis lay with governments and not with bankers.

Under the new proposals, how-

ever, the investment exchange will be part of a much wider automated network that would be set up with the co-operation of North American, European and eventually Far Eastern exchanges.

The London exchange, in common with its counterparts in the US and Europe, is facing a serious challenge from a round-the-clock market in shares of the world's biggest companies, developing to a large extent away from established exchange floors.

Rival computerised trading systems, such as Instinet, the US-based network which is to be marketed in Europe by Reuters, the business information group, threaten to take international equity trading away from established exchanges for good.

The London exchange, as part of next year's reorganisation of UK financial markets, is planning to operate four investment exchanges for the trading of international equities, domestic equities, options and UK bonds.

It is discussing the joint operation of the international equity exchange with a regulatory body for international securities being set up by international bond dealers and bankers.

Under the new proposals, how-

ever, the investment exchange will require close co-operation with stock exchanges outside the UK. "No one stock exchange can expect to establish or own its own global exchange," Mr George Hayter, divisional director of information services at the London exchange, says.

Potential participants in the new exchange would include European bourses through a data interchange system, called Idis, which the European Community has been striving to establish for several years. It is expected to get underway next year with prices available initially from several exchanges including London.

The London exchange has also been holding talks with the New York Stock Exchange and Nasdaq, the North American Securities Dealers Automated Quotation system, which has developed the huge US over-the-counter equity market.

NYSE officials have spoken of a potential "electronic bridge" over the Atlantic, similar to the Intermarket Trading System which links the NYSE with regional stock exchanges. But London's talks with Nasdaq have progressed further.

The exchange believes that, even though international equities are unlikely to be dealt centrally on exchange floors, stock exchanges still provide the best trading mecha-

nisms because they offer members necessary services such as satisfactory price display, settlement systems and market surveillance.

This new idea would, however, require a formal trading links with stock exchanges outside the UK. "No one stock exchange can expect to establish or own its own global exchange," Mr George Hayter, divisional director of information services at the London exchange, says.

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Plessey blames Rockwell for US rejection of Ptarmigan

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN LONDON

BRITAIN'S failure to win a multi-billion dollar contract from the US Army was primarily the result of lack of co-operation and consultation between Plessey, the UK electronics group, and Rockwell, its US prime contractor, rather than over-pricing of its equipment by the British company, Mr Michael Heseltine, the UK Defence Secretary, will be told today.

Mr Heseltine will open the first stage of his inquest into how the French battlefield communications system, Rita, beat its British rival, Ptarmigan, for the \$4.3bn US contract when he summons officials from the defence sales organisation, the British Army and Mr Peter Levine's Procurement Executive to his office this afternoon.

The officials are being asked to explain the gap between the \$7.4bn Rockwell-Plessey bid and the winning tender of \$4.3bn by the French company, Thomson DCSF, led by its prime contractor, the US company GTE.

The officials appear to have accepted Plessey's contention that Ptarmigan - which is also being supplied to the British Army at a cost of at least £700m - had not been over-priced in the bid for the US contract.

Paine Webber is equally bullish, throwing more weight towards the money-centre stocks where it sees Chemical NY lifting earnings by more than 20 per cent this year.

In contrast, bank profits will benefit once again in the final quarter from the exuberance in US bond and world currency markets. While it is true that both trading sectors can also swallow profits as easily as they can boost them, the banks have kept on the winning side.

There is just one cloud on the banking horizon. Twice this year, bank profits - and stock prices - have boomed as the banks succeeded in keeping prime rates steady while rates fell in the money markets, where they must fund themselves.

In September the bulls were confounded when another fall in short-term rates inspired hopes that bank profits were about to repeat their great fortune.

But since October 1, near-term Treasury-bill rates have jumped by 30 basis points and six-month rates by about 15. Federal funds have stayed obstinately above 8 per cent, and the Senate delay in approval for the federal debt ceiling has now forced the credit markets with a disjointed but heavy flow of cash and short-term bills.

A check in bank profits in the final quarter would not change the fundamentally optimistic factors behind the industry. The bulls have probably got it right again, although some faint hearts may duck out on the year-end results.

SCM records 30% jump in earnings

By Our New York Correspondent

SCM, the US industrial group that is the subject of a hard-fought takeover battle between Hanson Trust of the UK and Merrill Lynch, the New York securities company, recorded a 30 per cent jump in earnings in the first quarter to September 30.

Net income for the quarter amounted to \$14.8m, or 41 cents a share, against \$11.4m, or \$15 a share, and sales rose to \$580.4m from \$529.8m.

The company said that the figures were struck after charging \$2.2m for costs in connection with the unsolicited tender offer from Hanson Trust. A further \$18.5m incurred in connection with the leveraged buyout proposal from Merrill, however, has been deferred and not included in the quarterly net figures.

SCM said that about \$20m of additional fees and expenses would be incurred by the leveraged buyout proposal.

Control Data cancels payment of dividend

BY PAUL TAYLOR IN NEW YORK

CONTROL DATA, the troubled US computer and computer products group, has bowed to mounting pressure and cancelled its 16½ cent-a-share quarterly common stock dividend. The move highlights the problems faced by the group, particularly in its computer peripherals business.

The Minneapolis-based group, which only two months ago told Wall Street that it remained "committed" to paying dividends despite its problems, on Friday its board considered it "prudent" to cease paying the common stock dividend "in view of the losses currently being incurred."

In October, the group reported a \$25.6m third-quarter net loss, partly reflecting a special \$13.8m charge to restructure parts of its business.

Control Data, which is currently in default on some of its short-term bank loans, has recently embarked on a massive asset sale programme in an attempt to conserve cash, return to profitability and reassure its bank lenders.

In a brief statement, the company said its board had decided to maintain the company's \$1.4 share price and cancel its 16½ cent-a-share quarterly common stock dividend. The move highlights the problems faced by the group, particularly in its computer peripherals business.

Cutting its already modest quarterly common stock dividends will save the group about \$8.4m a quarter, but the action does signal Control Data's determination to come to grips with its problems and help preserve its dwindling cash balances which stood at about \$57m at the end of the latest quarter against \$51m at the end of last year.

Control Data has announced plans to close down or sell off large chunks of its businesses in an effort to reduce operating losses and refocus its operations on profitable business segments.

Control Data's stock, which had traded at a high of more than \$38 a share earlier this year, closed on Friday down 5½ at \$17½ having traded down as low as \$17¼ earlier in the day.

S. Africa talks held

Continued from Page 1

draw up an alternative strategy to economic sanctions and disinvestment and discuss a greater business role in efforts to bring about change in South Africa.

An important item on the London agenda is said to have been funding for black housing, education and small business projects.

Although not directly linked, the latest initiative coincides with efforts by the Urban Foundation, a business-backed South African reform lobby, to win financial support from companies in the US and Britain.

A delegation from the foundation,

led by Mr Warwick Barnes, an executive director, visited both the UK and the US recently in an effort to raise support for its black housing, education and business projects in the Republic. The delegation raised \$1m during its visit to the US, and hopes to secure support from UK companies worth £400,000 (\$560,000) a year.

Earlier this year, Mr Jan Steyn, the foundation's chairman set out what he called "an agenda for reform" in South Africa, calling among other things for talks with representative black leaders including the banned African National Congress (ANC).

A delegation from the foundation,

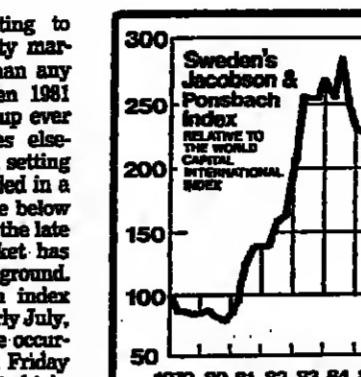
Readings at mid-day yesterday:

C-Dandy D-Drake F-Fax F-Fog R-Ram S-Sun

S-Ster Se-Snow T-Thunder

THE LEX COLUMN

Stockholm comes out of the cold



pushed up its average return on equity from virtually nil to around 30 per cent over the past eight years; capital spending growth of 15 per cent or more in each of the past two years has been financed from internal cash flow and capacity utilisation is exceptionally high - 95 per cent or more in the forest products industry. Swedish industry is, by any international standard, in remarkably good shape.

Until recently, foreigners have had precious little to show for their enthusiasm. Ericsson, the one company in which the foreign shareholding exceeds 50 per cent, has been a miserable performer and Swedish companies have developed a nasty habit of offering new equity on foreign markets just before their share prices collapse. Compared with the returns on, for example, the German equity market this year, Sweden has been a disaster. It may be that the rally of the last month peters out just as every other has done over the past two years. But it could be that this time foreigners will be rewarded for their patience.

Electronics indices

Before the fuses started to blow, the accepted argument for long-term investment in electronics was that here, if anywhere, was a sector with a technological momentum which would enable it to grow faster than the rest of the British economy. All this year, however, dismal results have been forcing the London market to stand this idea on its head: technology and growth consume cash, for certain; profits are more capricious. A fund that had remained invested in the constituents of the FT Electronics index over the past twelve months would have lost a third of its capital.

That fact alone might suggest that the sector was cheap enough to buy (on a total capitalisation of about £34bn) if only the shocks were to stop. But it is clearly not enough to buy indiscriminately: a more refined approach is made possible through a family of 16 sub-sector indices constructed by Robert Fleming. It must make sense to separate the industry majors from the smaller companies and computer manufacturer from component distribution; doing so throws up small areas of serene progress amid the devastation. Running the indices back a few years also confirms old rules of thumb about leaders and laggards in the cycle; and that favourite leading-indicator, component distribution, has been performing nicely for a couple of months past.

Bovis Construction wins £70,000 building contract.

"Would you kindly repeat that - left a few noughts off have we?"

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"But..."

"...£168,000, £73,000, £96,000, £100,000...?"

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SECTION III

FINANCIAL TIMES SURVEY

International Fund Management

THE domestic US securities markets represent only half the global opportunities available to the US investor. There is no difficulty in justifying international investment. The onus of the argument is on those who stay at home."

That remark, by the asset allocation executive of a major US-owned fund management firm, typifies the new aggression of the global investment industry. The aim is to turn international investment from a minority product, representing only a small segment of a diversified domestic fund, into the mainstream portfolio concept.

In the past, international investment has been the preoccupation mainly of small nations, forced by lack of domestic opportunity to search outside their own borders. Oil-rich states like Kuwait and Brunei have been among the more prominent global investors in the past couple of decades.

Such state funds are scantly documented, and so are the vast private hoards which are channelled through Switzerland and various tax havens, and produce their most visible manifestation in the \$350bn Eurobond market.

But the important recent development is that private sector institutions in a number of major countries are also embarking on an internationalisation of their portfolios.

The precise reasons may differ: the British have been adjusting to new freedoms resulting from the ending of exchange controls in 1979; the Japanese are having to find ways to invest an expanding balance of payments surplus; and the Americans are being persuaded that they ought to diversify at least a modest proportion of their vast domestic portfolios.

The background theme is common, however. Improvements in communications technology are breaking down many of the barriers that have isolated markets from each other in the past. Banks and securities firms are setting up global networks, and having developed

Private sector institutions in a number of major countries have embarked on an internationalisation of their portfolios, as improvements in communications have lowered the barriers of previously isolated markets.

More aggression shown on a broader front

BY BARRY RILEY, Financial Editor

global products they are pulling out all the stops to persuade investors to buy them.

That the Americans are serious about the global picture is shown by the proposal of several US houses to promote a mini-Manhattan in London's docklands, as a satellite to the congested financial district of the City.

And at the product level, one of the major New York investment banks, Morgan Stanley, has decided to buy the Capital International series of worldwide equity indices—a decision that has sent minor shock waves through the international fund management community.

It shows that the Americans are prepared to inject their brand of aggression and competitiveness into what has up to now tended to be a fairly low profile business.

The takeover of the CI series—which includes the widely used World Index and the also extensively followed non-US EAFFE (Europe, Australia, Far East) Index—comes at a time when the indices are already

embarrassing to many international fund managers for another quite different reason.

Most funds have seriously underperformed on the basis of these yardsticks in the past couple of years.

The global performance measurement service of WM Computer Services now goes back more than four years. It at present covers 95 portfolios run by 31 managers, with a total market value of nearly \$3bn almost all in equities.

What stands out in the record is the astonishing underperformance by these funds in 1984, when ill-judged stock selection cost them on average 12.2 per cent relative to the EAFFE (Europe, Australia, Far East) Index.

To some extent this marked the reversal of excess performance of 7.1 per cent in 1983. But in the first half of 1985 the funds were still losing out, going down 4.6 per cent against the EAFFE on stock selection grounds, reduced by 0.9 per cent thanks to favourable market weighting.

Japan has proved a major

problem for the global fund managers. They tend to invest in the "international" sector of the Japanese equity market and not in the domestic stocks. When the two sectors move in opposite directions—as is often the case—the performance of the international funds can diverge sharply from the patterns of the overall indices.

Who, in early 1984, would have invested in Japanese stocks on 20 p/er? Obviously they were much more expensive than bank stocks in Europe. So when the Japanese bank stocks began to rocket, and eventually moved on to p/ps of 60 the foreign managers cried "foul" talked of manipulation, claimed they could never have scraped together enough shares in a nominal market to gain a proper weighting anyway, and watched their performance figures fall apart.

More recently, other domestic sectors in Japan, such as real estate, utilities and transportation, have made the running. Here, too, the international funds tend to have limited exposure.

Apart from giving a boost to global index funds, the Japanese debacle has raised question marks against the expertise of the global investment managers. They can argue that swings among the Japanese sectors are cyclical, and the international stocks will come back again. But they are all categorised as active managers, and charge fees to match, so major realignments in the world's second largest economy market are surely well within their frame of reference.

At least the dollar has been moving favourably for the international fund managers for most of the year. During its period of growing overvaluation, particularly in 1984, their performance in dollar terms was seriously depressed.

At the same time the fund managers were able to argue—rightly as it turned out—that late 1984 and early 1985 were excellent periods for Americans to use overvalued dollars to buy foreign assets. The benefit has duly come through as the dollar has tumbled.

Even so, WM figures for the four years to mid-1985 are still badly affected by adverse currency movements as well as poor stock selection, so that an annualised four-year return of 6.2 per cent for the equity portfolios in the WM universe compares with 15.6 per cent on the Standard & Poor's 500.

Dollar weakness has also been used to enhance the attractions of international bonds, though bond fund managers insist that currency swings are not the only or even the major reason for diversifying bond portfolios.

Some argue that foreign bonds are not really an alternative to domestic bonds, but represent an entirely distinct kind of investment. They offer the opportunity to add value by arbitraging between different economic and political regimes, which are typified by different structures of risks.

The claim is that the return can be increased over that in a domestic market, while at the same time the risk can actually be reduced. Such



claims rely on the availability of both of vast amounts of information and of high level analytical skills.

At any rate, J. P. Morgan, which pioneered the global diversification of ERISA equity portfolios in 1980, is now actively promoting the same idea for bonds. In all, its international bond portfolios run to around \$800m.

For both equity and bond

fund managers, the success of an international approach relies on the various markets having the right combination of isolation and accessibility.

If the markets are too protected it may be impossible to get in and out freely enough. If they are too open, they are likely to move broadly in line with other markets and the arbitrage potential will be reduced. For it to make sense to

swing money around the world, the correlation between movements of different markets must not be too high.

For the moment, at least, the technologists are moving a good deal faster than the politicians, giving international investors plenty of scope. So global fund managers have a lot going for them—but they had better keep up their performance if they are to keep their clients happy.

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International Fund Management 2

European expertise faces challenge from the U.S.

Managers

BARRY RILEY

INTERNATIONAL fund management goes back at least as far as the South Sea Bubble, but its really phenomenal expansion has been in the past 20 years or so. That period has seen the growth of that archetypal international market place, the Eurobond market, from nothing to its current dimensions of \$350bn or so.

It has also seen a steady flow of money out of Europe and, more recently, out of the US seeking opportunities in the Far East, where Japan now supports the world's second largest equity market.

This has complemented the Europeans' much longstanding involvement in the North American markets, where the British, the Swiss and the Dutch have many decades of experience, in some cases going back to the development of railroads and mines in the 19th century.

So for the time being, at least, expertise in global investment is concentrated in Europe. But this may not last, because American advisers are increasingly turning to international securities, and are now promoting international bond funds, too.

The Japanese, meanwhile, will need to develop portfolio management skills to match their country's emergence as a major provider of capital; but for the time being they are relying extensively on foreign connections.

Swiss banks have been the first to turn international investment management into a major business. Much of the \$350bn in the Eurobond market can be presumed to be invested through Switzerland, which has a legendary attraction for wealthy individuals seeking a confidential haven for their money.

The investment activities of Swiss banks abroad could become more prominent when Swiss pension laws are altered next January, permitting a much greater international element in pension fund portfolios.

But generally speaking the

Swiss banks have failed to make a very effective pitch for international institutional business, or for the more performance-oriented private client business. Swiss fund management is very expensive, and several Swiss banks have actually opened up in London to tap institutional business.

The kind of international money which is looking for managers includes large reserve funds of central banks and oil states, and international insurance funds — especially those of offshore captives. Much of this is typically invested in bonds, or even in shorter-term instruments.

But there is a substantial volume of British and American pension fund money available for equity investment, and large volumes of private client money — most of it collected through tax havens — also channelled into international equities by those managers with the appropriate marketing networks.

The London merchant banks have been strongly placed to bid for this business, and Bank of England figures published earlier this year showed that the accepting houses alone handle around £15bn of assets owned by foreigners — out of a total £60bn or so managed by the accepting houses.

These merchant banks have the advantage of established reputations, with in many cases a world-wide system of branches serving the dual purpose of providing a marketing network and supplying the necessary international investment expertise.

Several US banks and securities houses are also prominent in this field in London, including J. P. Morgan which was a pioneer in bringing over portions of ERISA accounts in the late 1970s for global management. It is now promoting the idea of international bond portfolio for US institutions.

At present Morgan manages some \$3.5bn for institutional clients in London, including \$2.8bn for US pension fund clients, but also runs portfolios for government clients, although this is an activity about which Morgan, like other managers, is highly discreet.

There are also many specialised investment management institutions in Europe, such as the Dutch group Robeco

which runs a mainstream equity fund worth nearly \$2bn and in all manages some \$7bn, including associated bond, property and other funds.

In the UK, there are well over 100 listed investment trusts with assets of some £15bn, of which rather more than half is held in non-British assets. Investment trust managers have a very long history of investing around the world, originally in North America and more recently in Japan and the Far East, and a number of management houses are building upon this experience to sell global investment services to US and UK pension funds.

Examples are Ivory and Sims and Martin Currie in Edinburgh, and Henderson Administration and John Govett in London. Several of them have enjoyed reasonable success in the investment trust field, but they are relatively small organisations which find it difficult and expensive to get involved in high-powered international marketing exercises of the kind needed to achieve a high strike rate in pitching for ERISA business, for example.

In competing against the established banks, however, they are increasingly able to use their complete independence as a marketing asset. The securities industry revolution is giving many banks in London an opportunity to get into securities market making and distribution, but this raises question marks about the independence of view of their investment management operations.

Naturally the banks point to internal safeguards against abuses, but there is nothing like complete independence of

ownership to convince potential clients that conflicts of interest will never be a problem.

Independence can be something of an expensive luxury, however. Several of the independent London managers have explored the possibility of marketing tie-ups which might help to open up foreign client potential. After much deliberation John Govett decided against a formal relationship with Security Pacific, which might have compromised his independence, though on the other hand Touche Remnant has gone ahead with a joint venture deal with Bank of Tokyo.

Some of the banks are themselves responding with schemes to separate their investment management business into semi-independent parts of their group structures, and perhaps physically distinct premises too. There are, indeed, rumours that one or two of the major London merchant banks might spin off their investment management businesses entirely.

Such developments would partly reflect a desire to counter the fears of clients about multiplication of conflicts of interest. But there is also a need to motivate key investment personnel at a time when there is enormous competition for the services of top grade practitioners.

The success of several of the independents in achieving flotation as public companies — Henderson and Ivory & Sims are cases in point — has set a precedent. At the very least the big banks are being forced to instill profit participation schemes if they are to maintain the stability of personnel which is a key element in satisfactory client relationships.

Concern expressed over electronic equity dealing

THE WORLD'S diverse stock exchanges are poised to follow the foreign exchange and bond markets to become truly global operations where the information does not the deals themselves will be carried out increasingly through electronic systems.

The launch of Reuters' Monitor network in the early 1970s created a large international market for currencies. Now the development of SEAOQ, the London Stock Exchange's Automated Quotation system, will lay the foundations for an electronic information and dealing system in securities and the UK.

Reuters, through its US partner Instinet, plans to establish an international share-dealing network, while new automated systems are also being introduced in the US.

There is, however, an important distinction to be drawn between the rapid growth of international currency dealing in the 1970s and present plans for the securities market. The Reuters' Monitor filled a previously unexploited gap in the market place. The new securities systems are attempting to break into the preserve of old-established stock markets with their own traditions and rules of conduct.

The integration of the new systems has already led to a clash in London between the Stock Exchange and Reuters/Instinet. The two sides are hoping to reach agreement by the autumn 1986 deadline approaches for "big bang" when the Stock Exchange radically revises its operations — the possibility remains that the two sides will go their separate ways.

The Stock Exchange insists that it retains control of the electronic information and dealing systems for the future. Reuters sees London as the one, albeit an important one, in its plan for an international electronic market place for securities.

The London Stock Exchange has freely acknowledged the debt it owes to NASDAQ in its plans to revise radically the shape of the UK market but it is keen on keeping control of the information and trading systems.

NASDAQ is a computerised information network which links competing market makers and broker dealers in a nationwide market.

The SEC earlier this year said it was worried that its ability to regulate trading would be undermined by the increasingly international nature of dealings.

Specifically it was concerned that transactions in US stocks carried out outside the US would not be captured by its

on Topic.

Ultimately the Stock Exchange hopes to develop SEAOQ into a fully-fledged dealing system which would allow traders to carry out transactions from their offices. To what extent the existing exchange floor will survive as a focus for personal contacts between traders and for the larger deals is uncertain.

Additional dealing systems are also being launched in the US. Two leading discount brokers, Charles Schwab & Company and Fidelity Investment Group earlier this year unveiled plans for computerised services which will link their clients' personal computers with the automated systems being introduced by the stock exchanges. This will allow the electronic completion of orders.

Increasingly an investor will be able to execute orders from his home or office through his personal computer. The system will automatically verify the identity of the investor and check that his account can cover a purchase and that the deal is within the customer's permitted limit.

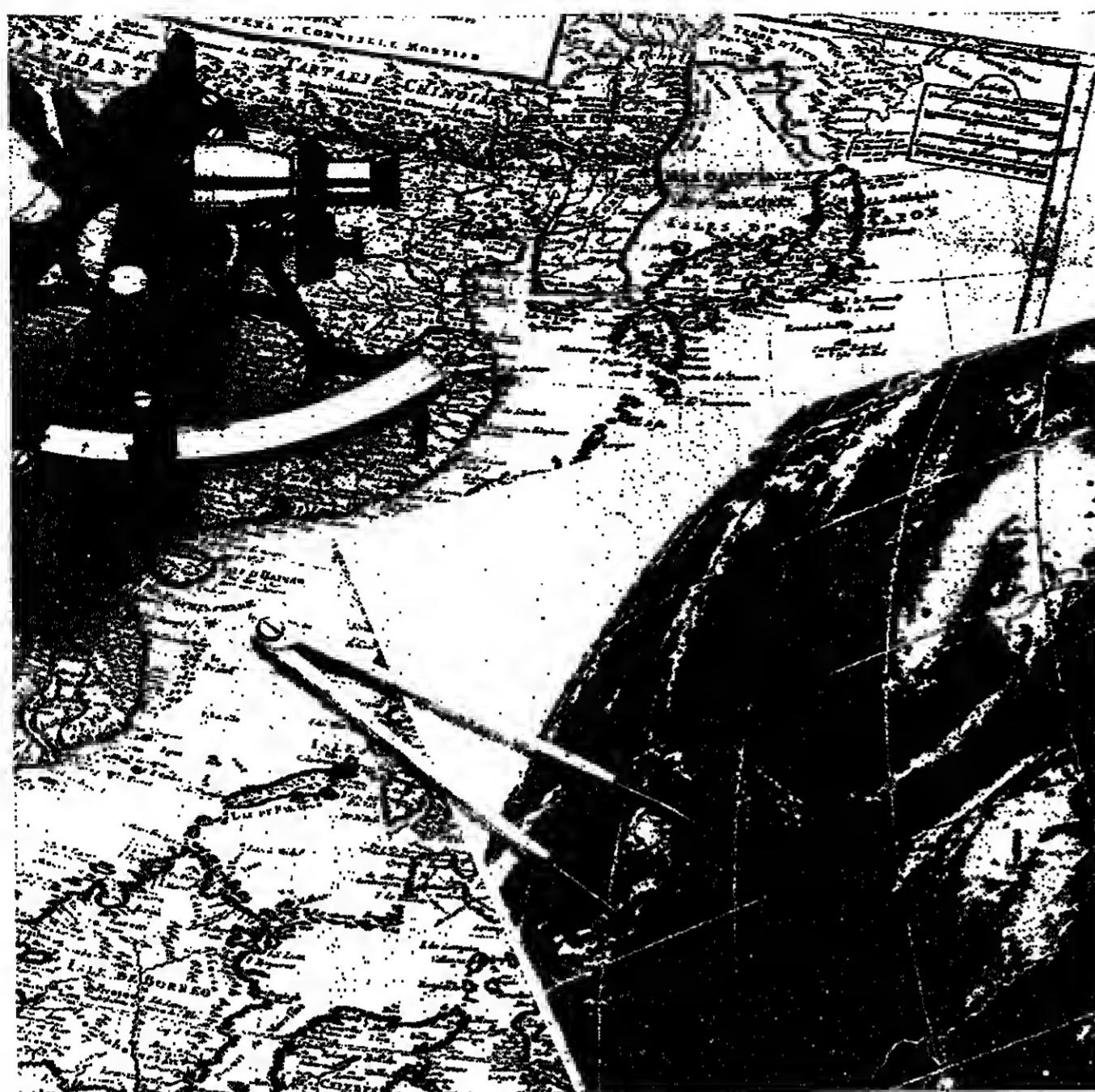
The information systems are becoming more sophisticated. Reuters and Telerate, two of the leading financial information providers, have been broadening the range of their services from the mere provision of constantly-updated prices.

They compile "pages" of specially selected information for which clients would have previously had to hunt through the system to find.

The information providers are storing the daily, monthly and quarterly data and introducing graphics facilities to allow the manipulation of the data. This has brought the news-based services such as Telerate and Reuters into areas traditionally dominated by the more analytically-oriented operations such as Datastream.

The tide is clearly flowing in the direction of computerised information and dealing systems. But the recent revival of the fortunes of Ariel, an automated share dealing system launched by a number of UK merchant banks in the early 1970s, suggests there is a counter-current.

Ariel attempted to introduce computerised trading systems before it was fashionable and flopped. It threw out the computers, replaced them with dealers supplying the human touch and now reports a modest upturn in business. There may be limits to the role that electronics can play.



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新規



The Tokyo Stock Exchange. Money has flowed out of Europe and the US seeking opportunities in the glamorous growth markets of the Far East, where Japan now supports the world's second largest equity market.

International Fund Management 3

Change of attitude by UK managers

Futures and Options

ALEXANDER NICOLL

BRITISH fund managers have been slow to seize the hedging and income-enhancing opportunities afforded by financial futures and options.

Their caution has been fostered not only by natural suspicion of new-fangled and inherently speculative instruments, but also by prohibitions enshrined in their own articles, or in the law.

The picture is, however, changing. Large institutions such as Prudential Portfolio Managers, the investment arm of the Prudential insurance group, Postel Investment Management, Save and Prosper and Foreign and Colonial have publicly shriven their weight behind the use of derivative financial products.

Nevertheless, it will be a long time before UK fund managers use futures and options as extensively as their counterparts in the US. Even though the proportion of US institutions using stock index products is far short of the potential total, they have helped to produce booming volume.

The most publicised aspect of US activity is in large-scale arbitration programmes, in which institutions attempt to spot and

take advantage of temporary discrepancies between price levels in the futures or options market and the actual stock market.

This leads to so-called "hawker" trading in which the institution buys or sells above or below the composition of an index such as the Standard & Poor's 100.

Index products have taken some volume away from the quiet, lucrative business of individual stock options, traded on a number of exchanges led by the Chicago Board Options Exchange (CBOE) and the American Stock Exchange. But option-writing is seen as a useful way of enhancing portfolio income, and there are many other uses, ranging from simple hedging to complex and creative techniques to which US financial futures and options markets are put.

All these methods are expected to increase in London, to come from next year's Big Bang restructuring of the financial markets. The formation of conglomerate securities houses in an increasingly competitive environment will force them into more extensive hedging and into seeking both commission income and trading profits in products such as futures and options.

This will not only hoist their marketing efforts, it will also increase the liquidity of the markets themselves, making them more attractive for fund

managers to use. A further encouragement comes from the recent resolution of tax uncertainties about using the markets.

Just as Treasury bond futures represented the first major move into the longs for major US institutions, so in London futures on gilt-edged securities—UK government bonds—have so far been the most popular for fund managers.

These are traded on the London International Financial Futures Exchange (Liffe), and are likely to get a substantial boost to volume next year when the gilt market, now dominated by two joiners, is restructured to leave no place for market-makers. Gilt contracts are traded on Liffe, and options on the same index traded at the Stock Exchange.

Mr Keith Bedell-Pearce, a director of Prudential Portfolio Managers (PPM), argues that provided the investor keeps sufficient cash deposits to cover a future market liability, holding a futures contract is no more risky than holding the underlying securities—and dealing costs on Liffe are much lower.

He details three ways in which financial futures can enhance a pension fund's return: first, it can arbitrage, taking advantage of pricing anomalies between the cash and futures markets; secondly, it can hedge inexpensively against detrimental movements in the underlying market; thirdly, a host of other index contracts.

fund can switch its investments from one market sector to another—say from gilts into equities—at low cost and without disturbing prices in the underlying market.

Futures contracts have become the prime means by which asset sector switches are now made in some of PPM's segregated pension funds." Mr Bedell-Pearce says.

Such a technique allows a fund manager to make quick decisions which are not delayed by time-consuming stock selection, undermined by market movements, or made less attractive by high dealing costs.

In the UK, however, this approach has been impeded by failure to develop sufficient volume in stock index products: futures on the FTSE 100 index are traded on Liffe, and options on the same index traded at the Stock Exchange.

In the US, apart from the extraordinarily active S & P 100 options at the CBOE, there are active futures contracts based on the broader S & P 500 at the Chicago Mercantile Exchange and on the New York Stock Exchange's Composite Index at the New York Futures Exchange.

Stock Exchange traders on the Chicago Board of Trade trades futures on the 20-stock Major Market Index, designed to be a proxy for the Dow Jones index, and there are a host of other index contracts.



Trading floor of the London International Financial Futures Exchange

A survey of institutional clients by stockbrokers Rouse & Pitman showed recently that 24 per cent were already active in using traded options, 18 per cent had recently begun to use them, and that 43 per cent planned to enter the market.

This encouraged the City in introducing its Big Bang strategy, to introduce an institutional service in equity options.

Fund managers are most likely to want to use equity options as writers in order to receive the premium income. The main risk lies in an un-

expected sharp rise in equity prices, which would result in a portfolio being denuded of its best stocks.

Limitations remain, however, on the extent to which fund managers are allowed to use the market. Unit trusts have long been lobbying the Government for permission to write put options. If such options are exercised, the writer would have to take delivery of the underlying stock.

The unit trusts argue that this activity is analogous to underwriting share issues, and that they should therefore be allowed to do it.

For institutions which feel that they have insufficient expertise, Rouse Woodstock, the futures subsidiary of Mercantile House, has set up a Risk Management Advisory Service designed to provide an education in the available instruments and techniques in trading them.

Renewed vigour for diversification

U.S. Pension Funds

TERRY BYLAND

THE federally-inspired diversification of U.S. pension funds into non-US securities markets, now entering its second decade, has shown renewed vigour in 1985. The Erisa funds, named for the Employee Retirement Income Security Act, have exceeded their target of putting 5 per cent of assets overseas, and now aim to invest 10 per cent of their assets outside the US within four or five years.

But the return on these assets continues to disappoint the industry. Managers of foreign invested US funds are now hoping that a further fall in the dollar will rescue their portfolios from woefully low rates of return of recent years.

The first five months of this year have seen renewed growth in international assets of the pension funds. According to Inter-Sec Research, Connecticut-based consultants on international diversification for US pension fund managers, these assets totalled \$26bn, a net gain of 46 per cent on the year-end 1984 figure.

While short of previous peak, global assets this total exceeds earlier forecasts and suggests that the gain in the yen, Deutsche Mark, sterling and Swiss and French francs over the past 12 months has already encouraged increased pension investment outside the US.

Also encouraging US managers to increase their overseas commitment has been the surge in many global markets to new highs, buoyed by strong recoveries in corporate earnings and by hopes that European economies will begin to pick up after their prolonged recession.

Calendar 1984 was a banner year for the Erisa funds, but only in one sense. US markets were in the doldrums for most of the 12 months, and the US domestic fund managers kept apace with the major Wall Street indices. Overseas, however, the picture was brighter. Far Eastern stock markets, always favoured by US managers, soared ahead of Wall Street, as did some European bourses.

Japan turned in a return of 17 per cent, and Hong Kong 47 per cent, against a mere 6.2 per cent on the Standard and Poor's 500 index.

Yet, more than half the US pension portfolios followed in Intersec's actual return in negative performance last year. Most trailed the S&P 500, and most even trailed Intersec's own Europe, Australia, Far East (EAFFE) index.

The problem was twofold. The strength of the EAFE index rested substantially on the growth in the Tokyo market, and particularly in Japanese bank stocks. The Erisa funds shied away from these stocks, and consequently missed a significant growth area.

But, more significantly in overall terms, returns on overseas investments were still badly undermined last year by the extraordinary strength of the dollar. Measured in terms of local currencies, the EAFE was down 21.2 per cent. But a US dollar portfolio invested overseas brought a negative return of 14 per cent. This compares with a return of 6.2 per cent on the S&P 500 index.

This poor showing, all the worse since it non-US stock markets set new highs last year and eight beat the S&P 500,

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International Fund Management 4

**Good timing
in multicurrency investments has always been
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More work needed to make the right investment choice

Bonds

MAGGIE URRY

"AT LAST our clients know why they are employing us," says one bond portfolio manager. "For the past few years anyone could run a bond fund, just buy dollar bonds and watch the curve go up while interest rates went down and collecting the double-digit yields. This year you have had to work at it."

The dollar started to fall in February, and the slide gathered pace when the Group of Seven ministers of finance agreed to a concerted effort to bring the dollar's value down. Bond fund managers have had to take decisions on which currencies to invest in as well as which markets will perform best.

They have a wider choice than ever before between different types of instruments and currencies. The Eurobond market now has a value of nearly \$400bn with well over \$100bn worth of new issues coming onto the market this year. There are around two dozen different currencies to pick from including baskets such as the European currencies unit. Added to that the US Treasury market is easily accessible to foreign buyers with around \$130bn worth of US Government bonds held outside the country. And other domestic government bond markets are available too.

So a fund manager has to decide whether to buy high yielding paper such as New Zealand dollar bonds paying coupons of around 18 per cent, but with the chance that the currency will weaken, or to accept a much lower yield—of say 7 per cent—from Deutsche Mark bonds where there might also be currency gains. Then they must decide whether to hedge their currency exposure through the use of options or forward contracts.

Where should fund managers go from here? Merrill's large US and international securities house, regularly recommends weightings for global bond funds for managers with a fairly short time horizon.

After the dollar's tumble in September, Merrill has increased the recommended holding of dollar and dollar bloc currencies holdings to a 50 per cent weighting. The firm is suggesting a 10 per cent weighting in the Deutsche Mark bloc.

Other fund managers took a less radical view. Mr Robert Stirling, manager of the GT Bond Fund, one of the top performers so far this year,

"By July we had cut the dollar to 40 per cent of the fund and increased the Yen and Deutsche Mark weighting." The Garibaldi International Bond Fund is another high performer and there the strategy has been to keep out of the dollar this year and stick to the European bond markets.

The only long-dated paper we have is in Deutsche Marks."

The outlook for inflation is one of the main factors affecting bond markets and many managers expect that around the world inflation will continue to slow. The exception could be in the US where some economists are expecting a pick-up in the rate of price rises next year.

Many managers of large funds have steered clear of the more exotic currencies such as the New Zealand dollar despite

International Bond Market Performance

First nine months of 1985
(Total rate of return, not annualised)

Bonds market	Performance in US\$ terms %	Performance in local currency %	Currency movement v. US\$ %
Eurosterling	34.7	11.1	21.2
Ecu	20.3	12.0	16.3
Euroguilder	24.8	8.4	15.1
Euro-D-Mark	22.9	6.5	15.4
Euro-Yen	23.0	5.0	13.9
Swiss franc	21.3	5.0	15.3
Eurodollar	12.5	12.5	-
Euro-Canadian \$	11.3	14.4	- 2.7
EuroAustralian \$	- 3.5	12.3	- 14.1

Source: AIBD, Merrill Lynch

The table of bond market returns shows how widely the performance in local currencies can vary when expressed in dollar terms. Many bond funds are dollar based and these have been among the best performers in 1985 so far, as long as their managers sold their dollar bonds and switched into other currencies such as sterling, the Deutsche Mark and the Yen.

Fund managers are often restricted from moving entirely into the dollar, but those with the freedom to do so and who timing was good, have achieved a high real return in recent months. Perfect timing would have been a sale of dollar bonds in February, though for most of the first half of the year they were still outperforming others as interest rates were falling.

Mr Alan Brown of American Express Asset Management took a bold line on the dollar. "In an unconstrained account our dollar weighting is now only 5 per cent. At the start of the year it was around 85 per cent," he says. And he is still bearish on the dollar.

Other fund managers took a less radical view. Mr Robert Stirling, manager of the GT Bond Fund, one of the top performers so far this year, "By July we had cut the dollar to 40 per cent of the fund and increased the Yen and Deutsche Mark weighting." The Garibaldi International Bond Fund is another high performer and there the strategy has been to keep out of the dollar this year and stick to the European bond markets.

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with 20 per cent in the Yen and the last 10 per cent in sterling. Part of this weighting Merrill recommends achieving through currency hedges, adding to the dollar and reducing the Deutsche Mark exposure.

Many fund managers remain bearish for the dollar though, expecting further falls of perhaps 20 per cent over a period, but with a more gradual descent than has occurred this autumn.

They must also look at the credit risk of the issuer of the bonds and many managers prefer to stick to sovereign debts and supranational borrowers such as the World Bank. Investors can find slightly higher yields from bonds issued by lesser credits, while in the US there is a thriving market for "junk" bonds where issuers whose bonds are not considered to be investment grade borrow at higher interest rates still. Fund managers often do not have the staff to analyse the borrowers sufficiently well to take advantage of these situations.

The market for bond fund management is growing fast. The US pension funds who have already taken the decision to diversify their equity portfolios are now spreading their bond investments further as well. Japanese investors have huge sums to place in the world's bond markets, and the Middle East is another cash-rich area.

"There is no problem winning money to manage," says one portfolio manager, "it's deciding how to invest the money that takes the effort."

By Barry Riley

Cross-border venture stays course

ROBERT FLEMING is notable both for being one of London's largest fund management groups—with associates it managed \$15.7bn at mid-1985—and for its successful joint venture approach to international marketing.

Although many other cross-border joint venture deals have fallen by the wayside, Fleming's appear to have stayed the course. Jardine Fleming, for instance, was started as long ago as 1970 and now runs around \$1.5bn in the Far East as well as covering a range of other investment banking functions. It is a joint venture with Jardine Matheson.

More recently, in 1979, Fleming decided that the only way to break into the North American market for global fund management would be by linking with a US domestic firm. A tie was formed with T. Rowe Price of Baltimore, and Rowe Price-Fleming International now controls over \$1.1bn of client funds.

Now Fleming has used the same route into the Japanese market, albeit at one remove through Jardine Fleming. Last January Jardine Fleming Investment Advisers (Japan) was formed as a joint venture with Yasuda Trust & Banking. The aim is to participate fully in the development of institutional fund management in Japan.

Inevitably this leads to a complex organisation, however, and at the same time Fleming has set up International Financials Group, which is separately selling a global product to non-US clients. At present these appear to be mainly British, Canadian and Australian and accounted for \$923m at the end of September.

Meanwhile, of course, Fleming has a very substantial domestic US business for pension funds, Save and Prosper investment trusts and so on which themselves will have important overseas elements in their portfolios—but will not have a global perspective as such.

The Fleming guideline for joint ventures is that both parents should be in a position to make contributions that the other parent cannot replicate. There must be equal but complementary contributions.

Martin Wade, president of RPF, explains the background here. "No-one had heard of Flemings among pension funds in America. And we had to learn about a very complex legal environment. As for marketing, to be frank we didn't know too much about the whole process of determining where the market is for the individuals that should be addressed or the design of literature or graphics."

In the Far East, however, Jardine Fleming has become a big company in its own right

and Patrick Gifford, international investor director of Fleming and also a director of Jardine Fleming, admits that after 15 years there are now less clear cut relationships with the parents.

At the same time, Jardine

Fleming is too big simply to be in the way that a smaller Far Eastern joint venture, Jardine Baring, a partnership between Henderson Administration and Baring Brothers was last year.

Patrick Gifford points out that Fleming is protected by a buyout right if Jardine Matheson were ever taken over. Mean-

time it has built up a separate Far Eastern investment management capability in London and Tokyo, with some \$1.8bn under management, parcellized by a separate US portfolio management group looking after \$750m or so.

The emphasis at Fleming is very much upon the organisation of resources in depth. "We operate on a very centralised basis," says Francis Ledwidge, head of the international portfolios group. At the same time, there are systems to cope with the specialised requirements of individual funds, and flexibility

is built in at the stock selection level.

Stock recommendation lists are generated, influenced by approach. "But you do not have to buy what is on that list," says Francis Ledwidge. "It is not a mechanical system."

At the overview level, a strategic committee meets in London each month and makes basic asset allocation judgments, according to a matrix of assets and national markets. The aim,

however, is to turn this into a tailor-made service for individual funds rather than impose a rigid pattern right across the client list.

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Financial Times Monday November 18 1985

International Fund Management 5

Greater sophistication required

Performance Measurement
DUGALD EADIE AND JOHN GILLIES

INTERNATIONAL investing is not new, but in recent years it has become a more widespread phenomenon than ever before. Investments from the US, UK and Japan now more foreign investments than previously in their history, and the trend is upward. Increasingly, therefore, investors need a series of indices to assist them with the planning of portfolio structure and the evaluation of performance.

To date, for the world equity markets many investors have used the indices published by Capital International Perspective of Geneva. These indices are technically similar to the FT-Accurates All-share, and the Standard & Poor's 500, which are widely used and respected.

Nevertheless, it has been clear that the (CIP) indices have differed dramatically from the actual experience of most international investors, unlike the FT-A and the S&P in their markets.

This disparity has raised serious concerns among international investors: if the index is a good one, why have investment managers performed so erratically in relation to it? If the average experience is a fair reflection of the markets, why has the index been so different?

To answer these questions, a closer look at what an index is must be taken.

The stock market index has become such an established feature of today's financial markets that it is almost taken for granted as an impartial and unflinching arbiter of market performance. We are familiar with comparison of investment performance against indices, and with the invitation to make consequent judgments. We tend to take for granted the assumption that the index is a fair representation of the opportunity.

Two cultures in competition

Management

Styles
BARRY RILEY

BOTTOM UP and top down, index matching and currency hedging, are a few of the styles that may be about to clash in earnest in the field of global equity management.

Traditional European-style portfolio management is being brought face to face with the newer techniques which have been developed for the US domestic institutional market. The two cultures meet in competition for the global portions of US pension funds, the so-called ERISA funds which have channelled more than \$25bn into non-US markets in the past few years.

The pioneering phase is now over, and in a more mature environment plan sponsors and fund managers are assessing each other in a more critical way. At the same time, a number of American firms of investment advisers are moving into global management, making life more difficult for the London-based managers.

Not surprisingly, the Americans are bringing with them the multiplicity of styles which have come to be a feature of the US domestic management scene.

The trustees, meanwhile, are gaining familiarity with international conditions, and are building their confidence. According to Donald Hardy, senior vice president of Frank Russell International in London: "Five years ago people were just getting their feet wet. Now they are able to refine the briefs they give their managers and make them more complementary."

For the big London-based managers, there has already been a considerable readjustment in their thinking, in matching the more analytical basis of the management selection process for US clients.

Traditionally, the approach of a major management house like Baring Brothers — which manages some \$8.7bn worldwide, including \$1.6bn for ERISA and other international clients — has been to operate through a network of local offices and combine this with tight central control.

In the American terminology this combines a "bottom up" approach to the picking of individual stocks with a "top down" assessment of the values of particular markets — leading Baring, for instance, heavily into the Continental European markets that year.

In the early phases of the exodus of ERISA money, the obvious presence of the big London managers on the ground in the Far East counted for a great deal. Clearly teams of analysts in Tokyo and Hong Kong ought to be worthwhile. Yet assumptions like these have come under scrutiny as

ties offered the investor.

How did it all come to be thus? It is useful to recall the purpose of the very first stock market index, the Dow Jones Industrial Average (DJIA).

The stated objective of this index was to represent the experience of the average investor. The terms may seem naive today, when the meanings of "average" and "investor" are in perennial open season for interested parties to debate. Yet it was a fair objective to pursue, and it remains so. The best and most pertinent question to ask about any index, for any market, is still: "Does it represent the experience of the average investor?"

The method chosen for the DJIA was a simple average of the share prices of 30 leading companies. Before long, it was perceived that here were two problems with this index: first, it was more influenced by a large company in a high-priced share than by the same percentage movement in a low-priced share; and second, it did not reflect the fact that some companies had more shares in issue than others, and that the "average investor" would hold proportionately more shares in those companies.

This problem was solved by a technique called "capitalisation weighting" which provides in effect a notional collective of all the portfolios invested in the market. Companies influence the index in proportion to their size (market capitalisation) just as larger holdings have greater influence within a real portfolio.

Indices based on the capitalisation weighting technique, such as the FT-A All-share, and the S&P 500, include a large number of stocks, usually representing over 75 per cent of the total value of all the stocks listed in the appropriate market.

The FT-A and the S&P rest on the logic that in a particular market the average investor and the notional collective of all investors are very similar because most investors in that market share similar objectives, opportunities, and constraints.

Two cultures in competition

Managers have sought to ascertain where they really add value for their clients. Competitors have attempted to break into the market space without the benefit of the infrastructure of the established firms.

Certainly a global bottom up style is very expensive in terms of the numbers of analysts who need to be employed, the branch offices which must be maintained in expensive locations like Tokyo, and the vast quantity of information which must be obtained and processed.

Placing more emphasis on top down asset allocation has the advantage, according to some theorists, that it is in the area of relative market movements that the most glaring inefficiencies can be exploited. More cynically, it is comparatively cheap to set up a team of economists and market strategists.

Another possible approach is index matching, on which one of two organisations are doing work, according to Frank Russell. The passive approach has proved popular domestically in the US, and there would probably be a demand especially after a year in which active managers have often been badly caught out.

Variants of this are possible. Truly global indexing would involve matching the Capital International World Index or some other measure of the world market as a whole.

Profile: Capital Group

Strong overseas experience

OUTSIDE THE US, the public face of the Capital Group has for years been its range of world equity indices, contained alongside other financial and market data in the publication Perspectives.

This publishing operation, however, is only an offshoot of Capital's main line of business, fund management. It is an offshoot, moreover, that is about to be shed, for Capital is to sell the publishing arm of the New York brokerage Morgan Stanley.

"It is not strictly consistent with our main business, fund management," says Mr. Bill Grimsley, senior vice president at Capital's London division. "And the ability to get information on non-US companies is eight years ahead of what it was when we first had to set up the service."

Not that Capital plans to reduce its emphasis on value-oriented research, which gave birth to the Capital International indices in the first place. The group, which now manages around \$25bn, continues to base its investment philosophy heavily on fundamental research.

With 40 analysts worldwide, Capital spends around \$12m a year on its research activities. These include following 600 companies

in the index is a close proxy for the collective. There the index may fairly be said to represent the "average".

While that syllogism obtains in the US and the UK, there are difficulties in applying the concept in its "pure" form to some other markets around the world, and even greater difficulties in grouping different countries together in one index.

It is not correct in all markets to assume that the collective is similar to the "average", or that the index satisfactorily represents the collective.

There are two major problems:

- In certain countries, the degree of corporate cross-shareholding is very high. This can lead to double-counting of assets within the index. Ranking alongside this syndrome is the high incidence of government shareholdings in certain countries. Unless one takes the generous view that governments are to be regarded as "just another investor", the index will overstate the opportunity universe available to the average investor.

This difficulty can be, and has been solved in some countries (notably Canada and Australia) by excluding the portion of some companies' issued share capital that is held by another corporation or a government. It can only be determined whether shareholdings in state-owned enterprises is readily available. In some countries it is not: it is clear that Japan is a market very much affected, but precise figures are hard to come by. Until they are available, there will be serious doubts about any traditional index representing that market, no matter how technically excellent it is.

- Averages can sometimes mislead. One person shivering at the South Pole, and another person on the slopes of Mount Washington in Death Valley, together form a group that is, on average, comfortable. It may appear at first sight reasonable to aggregate the collectives of investors in different countries to represent "the world." Nevertheless, there are some danger signs. Some countries restrict participation in their

markets by foreigners. More generally, it would be untrue to say that the global investor's circumstances in a particular market was similar in objectives, opportunities and constraints to that of the domestic investor.

An index that aggregates the collective experience of all investors, domestic and foreign, in all countries, is therefore risking encompassing too much heterogeneity. It may not represent fairly the experience of the global investor.

What are the solutions?

Firstly, each country's representation must be cleaned up.

Indices should perhaps be based on share float rather than issued capital. Where information is lacking as to the true size of the float, we should test the validity of using long-term average share trading volume as the basis for deciding company weightings in the index.

Secondly, we should distinguish between indices representing the domestic investor's opportunity (the whole market) and the foreign investor's opportunity where that is restricted.

Finally, even supposing that an improved World Index can be created, there remains the issue of how to use the index as a benchmark for a particular fund. In many cases it may still be more useful to compare a fund with a "peer group" or "universe" of funds with similar objectives. Alternatively, it may be necessary to construct variants of the World Index to reflect the objectives and constraints of the particular fund.

With the ever-increasing globalisation and sophistication of the world securities markets, the owners of the funds will require more sophisticated information to monitor the services supplied by their professional investment managers. Likewise the managers and advisers require a credible database of world securities which they can use for portfolio planning purposes.

Dugald Eadie is managing director and John Gillies international performance director of WM Computer Services.

By George Graham

actively and generating regular earnings estimates for them, as well as monitoring the results of an additional 1,200 companies. Even Capital's fixed interest analysts pay close attention to the fundamentals of the companies whose debt they are buying.

Capital dates back more than 50 years, when it took over the investment management of one of the US's oldest mutual funds, the Investors' Company of America. Mutual funds remain one of the cornerstones of its business, with the 13 open-ended funds in the American Funds group now accounting for nearly half of Capital's total funds under management.

Indeed, mutual funds — which are run by the group's Capital Research and Management Company — are once again the fastest growing side of Capital's business, overtaking the pension fund sector. Pension funds, managed principally by Capital Guardian Trust Company, still account for over half of the group's funds under management.

Subsidiaries in Geneva and London — Capital International SA and Capital International Ltd — also manage funds for clients outside the US, as well as providing

international research for Capital's US fund managers.

The group operates an investment management system somewhere between management by individuals and management by committee. Under the "multiple portfolio manager" system, Capital has been using for over 20 years, each portfolio is divided into a series of smaller sub-portfolios, with one individual responsible for each of these. While an investment committee has ultimate responsibility, Capital says the right of veto is hardly ever used.

In addition, a portion of the portfolio is allocated to the financial analysts and research staff. Under the supervision of the director of research, individual industry analysts put together their own selection of shares, and act collectively as a single "portfolio counselor" for a segment of each fund.

As US pension funds now start to look overseas, Capital expects to benefit from the international experience it has developed since opening its Geneva office in 1982. "We have been beaten on people for ten years to invest outside the US," says Capital's Mr. Grimsley, "and they just want to know, 'Now they are throwing money over the transom.'

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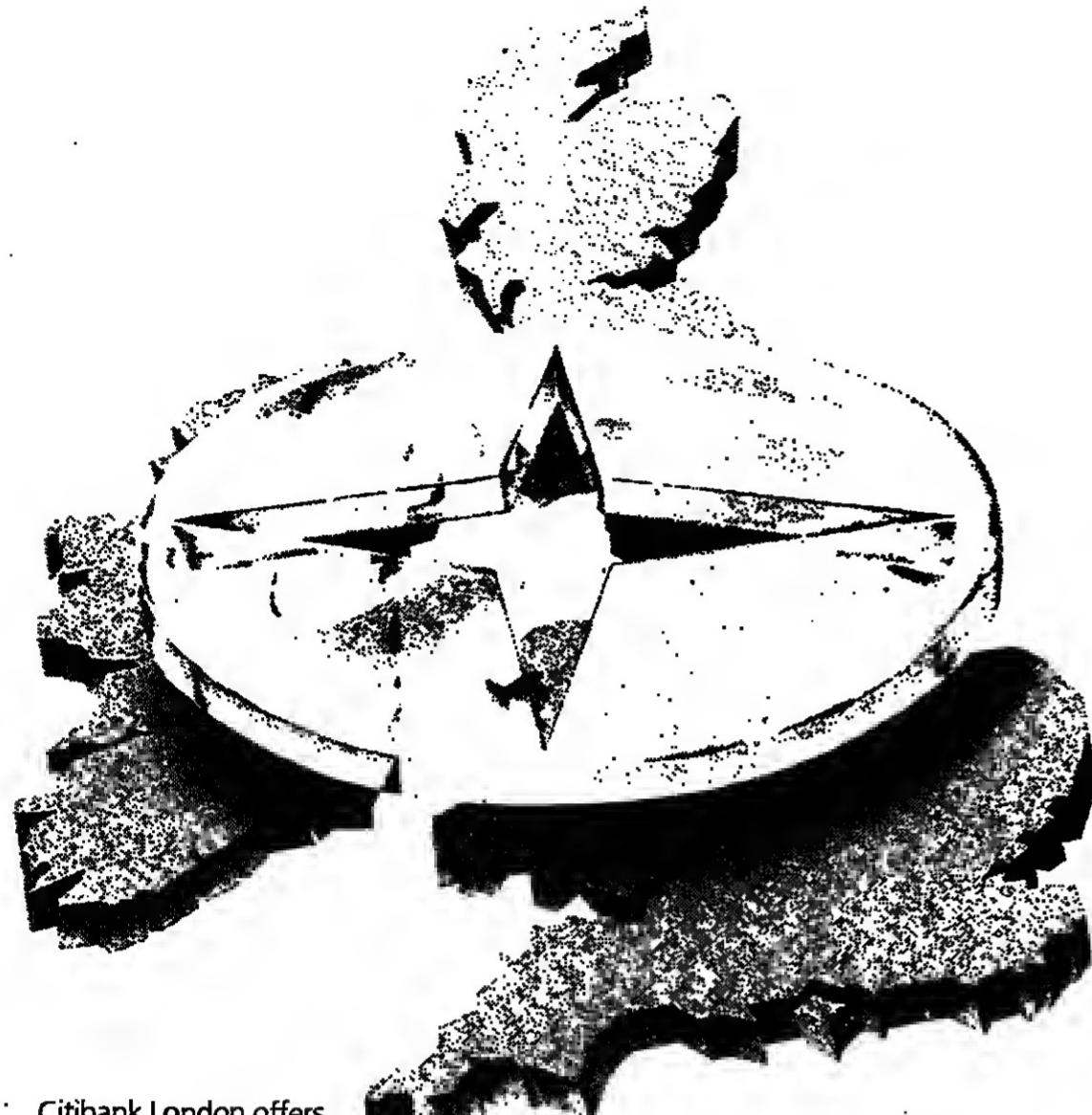
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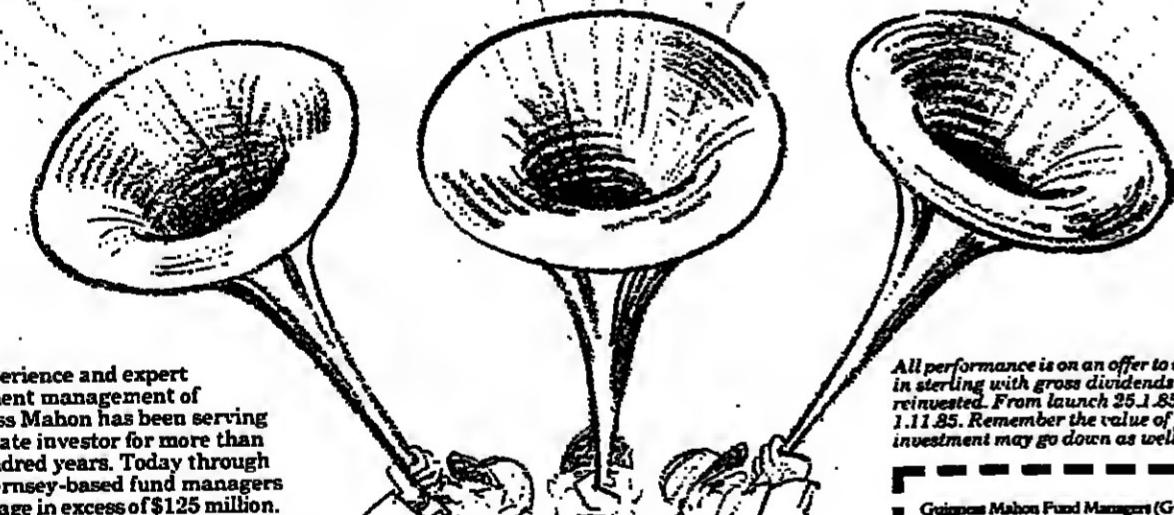
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THREE REASONS FOR GUINNESS MAHON'S INVESTMENT MANAGERS TO BLOW THEIR OWN TRUMPETS



International Fund Management 6

Signs of move from a narrow investment band

Japanese Capital Exports

JOHN MAKINSON

WHEN THE Tokyo bond market suddenly collapsed at the end of last month, some Japanese fund managers were crushed in the rush to exit. For others, the really serious losses were being incurred not in Tokyo but in New York.

This prompted the bond market debacle was sharp, and officially encouraged. One in domestic interest rates which had the effect of driving up the yen against the dollar. In yen terms, the value of dollar investments was immediately reduced. For the Japanese institutional investor, that was a very serious matter indeed.

In the past two years the Japanese have become far and away the most important foreign investors in dollar assets. In 1984, Japanese investors ploughed \$31bn into foreign securities, with at least three-quarters of the total going into dollars. Japan now rivals Saudi Arabia as the largest creditor nation in the world with net

foreign assets — at the end of August this year — totalling \$500bn.

The Japanese have not on the whole been adventurous investors. They have committed the bulk of their foreign funds to the U.S. Treasury bond and bill markets. The narrow band of their investment no doubt reflects the innate conservatism of the Japanese fund managers. Until recently at least, it has been hard to argue with their logic. The US debt markets are large and liquid while the instruments on offer are of the highest credit quality available. More recently, US institutions have offered — in terms of running yield — returns far superior to anything in Tokyo.

The gap between long bond yields in the US and Japan has consistently been around 4 per cent this year so, for the long-term investor, the yen has to appreciate a very great deal against the dollar before the Tokyo bond market offers a competitive total return.

However, Japanese institutions are beginning to look more closely at alternative foreign investments. The sharp fall in the dollar against the yen this year has pointed up the short-term exchange rate risk, while the fact the weakening dollar has not been accompanied

by a significant drop in US interest rates has undermined the old idea that exchange rate losses would automatically be compensated by capital gains on the underlying securities. So fund managers are now looking with more interest at non-dollar investments and at equities.

For foreign investment management groups, this is an enticing prospect. In fund management terms, Japan is the new Organisation of Petroleum Exporting Countries (Opec) and even a small slice of the available cake could work wonders for income. For the most part, foreigners are still chipping away at the icing.

Japanese institutions and corporations are reluctant to publicise their long-term relationships with domestic securities firms by hiring foreign fund managers.

The foreigners do, however, hold cards in their hand. They are generally far more experienced in international portfolio investment than their Japanese counterparts, many of whose track-records in overseas fund management is lamentable.

The pressure on Japan to open up its financial markets has not been exactly unhelpful to their cause.

So far the preferred route has been the joint venture, with the securities firms and trust banks providing the client base and the foreign investment manager the research and investment expertise. In June this year, the Japanese Ministry of Finance announced that nine foreign banks would be permitted to enter the domestic trust banking business and compete with Japan's eight trust banks for corporate pension fund business. It was an important step forward.

Having gained a foothold, foreign investment managers are considering what resources should be placed behind their marketing effort. For it is by no means a foregone conclusion that Japanese investment in foreign securities will continue at its recent pace.

The boom of the early 1980s represented the release of pent-up demand for overseas portfolio assets. Not until the de-regulation of foreign exchange



Wall Street, New York. The Japanese have concentrated heavily on US investments, but are beginning to look more closely at alternative foreign markets

transactions in 1980 had Japanese institutions been permitted to invest in foreign securities. In the past five years, they have rapidly approached the officially permitted ceiling on non-yen investments.

Life and casualty insurance companies are allowed to direct no more than 20 per cent of their monthly cash flows to foreign assets with an overall ceiling on foreign holdings of 70 per cent. This limit has been reached in many cases already, encouraging insurance companies to take advantage of a loophole which permits investment in foreign securities issued by Japanese companies.

Moreover, corporations are likely to continue building up portfolios of foreign securities at the same pace. Japanese exports are expected to increase only by around 1 per cent this year, in dollar terms, according to Nomura Securities, compared with a rise of 15.7 per cent on the same basic last year. So there will be fewer surplus dollars available for investment at a time when domestic cash flow will be less strongly positive.

For foreign fund management groups, however, the future growth in foreign asset holding is of secondary importance. There seems no prospect of wholesale disinvestment in overseas securities and the size of the funds already placed outside Japan is quite mouth-watering in itself.

Concentration of talent bolsters prominent role

London as a Centre

BARRY RILEY

FUND MANAGEMENT companies in London, and to a lesser extent in Edinburgh and Glasgow, have become prominent in the business of running global portfolios. Indeed, London has become so pre-eminent in the institutional sector that a number of important foreign managers run their international portfolios out of London. These include American groups like J.P. Morgan and American Express, and Swiss banks such as Lombard Odier.

But is London's prominent role sustainable as the market for global investment skills becomes bigger? There are signs that a number of US money management firms are now actively developing products and styles aimed at international investment clients. Some of them are furious that pin-striped British investment managers have been snatching the global business of US clients. For various reasons, however, it may not prove all that easy to knock London off its perch.

London's most often quoted advantage is its position in the time zone framework: it is possible to talk to Tokyo in the morning (though connections can be hard to obtain in practice) and to New York after lunch. Even California can be contacted late in a London afternoon, despite the eight-hour time difference.

Other European financial centres share similar advantages, but they do not usually boast other features such as a strong tradition of international dealing and the basic advantage of the English language in the financial markets.

The crucial advantage of London, however, is widely thought to be its depth of institutional resources, backed up by the availability of information and a favourable cultural framework.

"Visitors can see an institution every hour of the day, and then they can invite people for dinner," says one international manager, who thinks the future scope for London is "terrific."

For Americans, in particular, London can be an attractive place to visit on an expense-paid business trip, which is said to be a not insignificant point for US pension plan managers who might have, say, Philadelphia or Minneapolis as alternative fund management centres.

On this slightly cynical view, a ready supply of tickets for bit shows is one pre-requisite for a successful London manager majoring in the ERISA market.

More fundamentally, however, the concentration of skills is of great significance: the phrase "critical mass" tends to crop up in any discussion of London's position. This applies not just to the availability of portfolio managers and analysts but just as crucially to the "back office" staff used to handling international transactions.

This is where London tends to score over US-based managers who have benefited from the highly automated dealing and settlement systems which are found in their domestic markets, and have been able to run their back offices down to a couple of staff keying data into computer terminals.

Such managers run into big problems when they try to coax reluctant certificates out of Sydney or Milan, without the

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MURRAY JOHNSTONE

International Fund Management 7

Hedging against dollar fall proves expensive

Currencies

GEORGE GRAHAM

FUND MANAGERS are still licking their wounds from their experience last year with currency fluctuations. As the US dollar rose, and kept on rising, against other major currencies, many managers embarked on hedging policies designed to insulate themselves against the dollar's seemingly inevitable fall.

The decision cost them dear when it came to adding up their performance over the year. An analysis of the performance of over 750 pension funds carried out by Cubic Wood, the actuarial consultants which forms part of the Hill Samuel group, showed that currency hedging cost an average of £20,000 per fund in 1984.

On overseas portfolios the average loss caused by premature currency hedging amounted to around 1.7 per cent over the year—enough to make the difference between bettering the median performance and sinking into the bottom quartile.

To judge by preliminary results so far this year, fund managers have not been deterred from hedging and have won back about 0.7 per cent by hedging over the first six months, with perhaps another 0.3 per cent gain between July and September.

In some cases the gain is not offset by last year's losses. The M & G unit trust group, for instance, successfully introduced a hedge when the pound stood at \$1.06; all last year, it

refused to hedge its American funds, on the grounds that its investors had chosen it to manage equities in the US, not currencies.

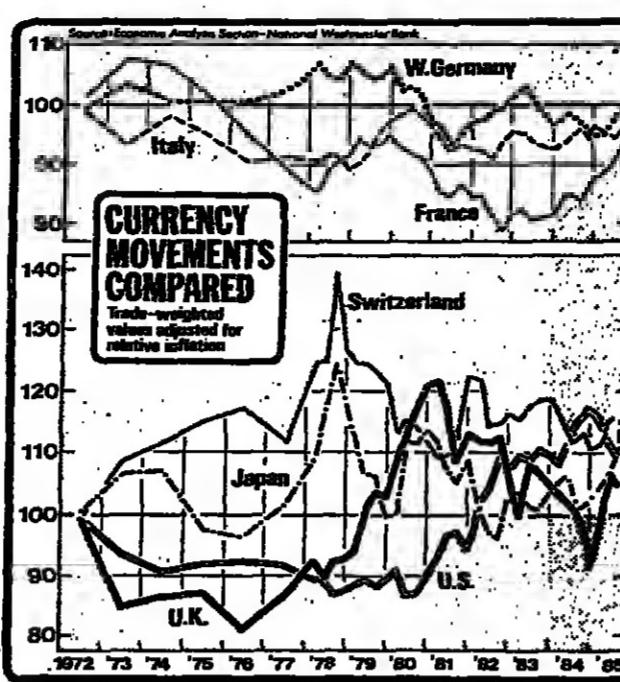
For many, however, the novel experience of seeing large currency losses appear on annual reports concentrated attention on whether hedging was an appropriate activity for the fund manager.

Mr Keith Jecks, of Cubic Wood, launched the debate by questioning whether currency transaction should be viewed as hedging, rather than investment. "In the longer term, selling dollars forward is nothing less than taking a view on the dollar, something which many trustees would feel unhappy about if it had been presented in this manner," he said.

The justification for hedging is either if at the end of the hedging period the overseas investments are to be realised, which is very unlikely in the case of a pension fund, or an attempt to improve short-term performance comparisons."

Mr Jecks' views do not amount to an outright condemnation of currency hedging. He still regards it as a valid investment decision for a fund manager to take, although he doubts whether it can be consistently expert in currency management over the longer term.

He does, however, regard it as misleading to present currency transactions to trustees as some form of insurance against currency risk. The point is accepted by many fund managers. "In the long run, currency movements are some-



thing of a zero sum game," said Mr Robert Boyd, of the independent fund management group GT. "But in the long run we all get fired by our trustees."

Mr Jecks concedes that performance analysts like himself are to some extent to blame for the preoccupation with short-term performance that has led to a greater degree of currency hedging.

"My criticisms are intended to highlight some of the problems in the system, not least those which we ourselves have created," he said.

"It worries me that currency hedging is one area where fund managers are changing their policies to suit quarterly performance measure-

ment."

For most fund managers, the decision on whether or not to hedge their currency exposure is certainly based on short-term factors.

As GT's Mr Boyd puts it, the long term is based on fundamentals, so the relationships of currencies will not change dramatically; the medium term cannot be forecast, so there is nothing you can do about it; and the short term is entirely technical.

His own hedging is carried out entirely by technical analysis.

"Our view is that you are not going to make money, but you can stop yourself losing money from time to time," Mr Boyd says. "Whatever you say about the long term, can you take the extremes of volatility in the short term?"

If in future the currency op-

tions market should develop to the extent that it becomes a practicable choice for the fund manager, options could provide a means of insuring against currency risk, rather than tak-

ing a currency investment decision.

At present, however, options are too expensive and their tax treatment too ambiguous for UK fund managers, at least, to make much use of them.

The cost, at between 1 and 1½ per cent of the funds hedged, would very nearly have matched fund managers' currency losses in 1984, when they were in general disastrously wrong in their assessment of the strength of the dollar.

The cost of the options is reinforced by the likelihood in the UK that options profits could not be set against the capital losses they were designed to offset, but might be treated as trading income.

For most fund managers, then, the realistic hedging methods remain forward currency contracts or —

especially for those whose trustees enforce investment restrictions, such as unit trusts — back-to-back loans. With these methods cost is not regarded as a factor in deciding whether or not to hedge. Indeed, the difference in interest rates between the US and the UK can bring a small profit on the hedging transaction, regardless of currency swings.

But whatever the methods used, fund managers can expect their trustees to be more questioning in future over their hedging policies — and over whether it is right for them to embark at all in the stormy waters of the world's currency markets. In Mr Jecks' words:

"Unless you are to repatriate money, it doesn't matter what the currency does in the meantime."

Swimming with the tide

Diversification

CLIVE WOLMAN

1985 IS SET to become the year in which the arguments for the international diversification of equity portfolios were finally accepted by the managers of the world's largest pool of portfolio assets, the US pension funds.

The immediate cause has been the fall in the value of the dollar since February. US academics and international fund managers eager for business had been advising US pension fund sponsors for at least two years to exploit the over-valued dollar by using it to buy foreign assets. But, as the dollar continued to rise against other currencies throughout 1983 and 1984, those US fund managers and pension plan sponsors who had already ventured overseas saw their foreign portfolios underperforming. And the more aggressive investment managers whose performance is assessed quarterly, or even monthly, found it difficult to swim against the tide.

According to Intersec, a pension fund investment performance service, the value of US pension fund assets invested outside the US stood at about

\$23bn in mid-October, compared with a figure of \$15.5bn at the start of the year. The increase is attributable to the fall in the value of the dollar and the rise of other world stock markets is about \$4bn, so that pension funds have invested approximately another \$3.5bn overseas in the first 9½ months of the year.

Overseas assets still account for only about 2.75 per cent of the total. But, after allowances are made for the time sponsors take to approve a strategy of international diversification that proportion is expected to rise substantially, possibly approaching 10 per cent by the early years of the next decade.

French, German and Dutch

portfolio managers with restricted opportunities at home have long accepted with little dispute the need to invest abroad and typically hold over half their portfolios in foreign securities. However, investment managers in all countries, except possibly the US, have to diversify into at least some of the large multi-national companies listed on foreign stock markets as the only way of building up a reasonable stake in many industrial sectors.

In the UK, investment overseas was restricted by exchange controls until 1979. After that, until the last quarter of 1983, there was a major outflow of investment funds as pension

funds moved between usually 10 and 20 per cent of their assets abroad. The average is about 15 per cent. However, that net outflow has virtually ended. At the same time, the Labour party is committed to forcing pension fund managers to reduce that proportion to 5 per cent again by threatening to withdraw their tax privileges if they fail to comply.

Investment managers in the UK, and to a greater extent in the US, where the range of domestically-based industries from which the investor can choose is so broad, have been increasingly influenced by the theoretical case for diversification overseas.

In terms of modern portfolio theory, the basic argument for international diversification is that,

because of the fairly low correlations between different world stock markets, an international investment manager can reduce the riskiness of his portfolio (as measured by the variability of its returns) without sacrificing expected returns — or achieve higher expected returns for the same level of risk. The opportunities are highlighted by the experience of many of the smaller equity markets in south east Asia and Europe which have yielded high returns over long periods, while the additional riskiness of each market individually can be diversified away.

The other argument in support of international investment is that some financial markets, particularly small foreign equity markets and the individual stocks listed in those markets, are inefficiently priced.

Therefore, it is easier for a foreign investor to add value by spotting bargains. Among the small under-valued equity markets which have recently been discovered by foreign investors are the Swedish in 1982, the Spanish in 1984 and the West German most recently.

This argument can be turned on its head. The chief traditional deterrent to overseas investment has been the cost of acquiring information—and of dealing. If foreign investors cannot be assured that the stocks they buy and sell are priced reasonably efficiently, they may decide that the risks of foreign investment are too great.

The authors also challenge the conventional assumption that currency fluctuations add to the riskiness of international portfolios.

Although an international portfolio which is not hedged against currency fluctuations is exposed to greater risk in terms of nominal domestic money, the authors argue that in real terms an unhedged portfolio is probably less risky because changes in exchange rates offer protection against (unanticipated) domestic inflation.

However, the force of this argument has been seriously weakened over the past two years by the rise and fall in the value of the dollar which had only a tenuous connection with changing forecasts of future inflation rates in the US and its trading partners. More fundamentally, the gyrations of the currency markets over that period have challenged the axiom on which the LBS study and much of modern portfolio theory is based namely that financial markets efficiently reflect all publicly available information in the prices of the assets they trade.

The main conclusion from this is not perhaps that international fund managers should seek to add value by adjusting their currency weightings to exploit market inefficiencies, as few can point to a consistently strong record of currency management. It is rather that a hedge of consistent currency hedging can help reduce the riskiness of international investment.

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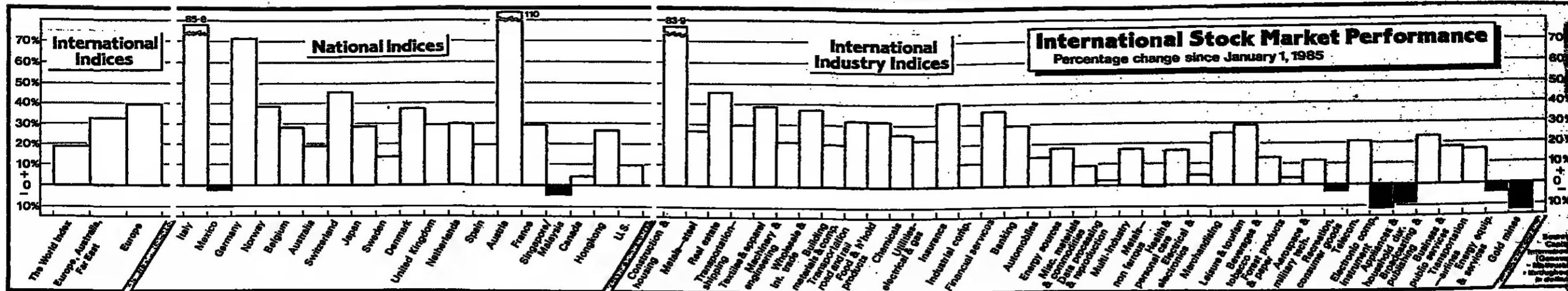
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International Fund Management 8



Strong enough to take the setbacks

Venture Capital in the U.S.

TERRY GARRETT

IT SAYS something about the maturity of the US venture capital market that its practitioners talk in terms of cycles. Although the level of activity has gone flat, especially in terms of hacking start-up schemes, people close to the market such as Jane Morris of Venture Capital Journal, the US specialist magazine, talk confidently of a resurgence of activity—sometime.

Indeed, the sector is suffering from a heckish following the over-indulgence of 1983. The market was totally gung-ho then, according to Rhys Williams of Alan Patricof Associates, the venture capital group. The stock market was in bullish mood and institutional investors naively saw the venture capital sector as an easy way to make money.

Not surprisingly the "easy money" expectations proved misguided after a very short run. The high technology electronics sector in the US stumbled, some companies failed altogether and a great many more lost their glamour for investors. At the same time, and for much of the same reason, the stock market cooled and so not only were companies running into trading difficulties but even the successful ones were finding it difficult to join the quoted sector, cutting off

the opportunity for quick returns for investors who had backed them in earlier days.

David Quysner of Abingworth, the UK venture capital group quoted in London, says that Silicon Valley is still in a state of disarray as far as many of the companies are concerned. The well managed and correctly structured companies are still in fair shape and will come right eventually, but the events of the last couple of years have scared off many investors and, of course, that has led many to assume that the whole market is becoming deprived of capital.

In fact, as David Quysner points out, the sector is not quite as short of funds as some commentators suggest.

According to statistics compiled by Venture Capital, independent private venture firms raised \$1.3bn in the first half of this year for investment, only slightly down on the \$1.4bn raised in the second half of 1984.

The level of commitment to new ventures continued to decline—it has been slipping since the first half of 1984—but the rate of descent is not alarming. Jane Morris anticipates that for the full year venture capital investments will not be materially different from the \$3bn invested during 1984. That would lift the level of money invested in the last half a dozen years to around \$13bn.

Part of the reason for this stabilisation of new funds, despite the disappearance of many US investors sucked into the market in the heydays of 1983, is the increasing involvement of foreign investors. Traditionally,

US pension funds account for the most significant proportion of money committed towards venture capital projects. Yet, in the first six months of this year, the proportion of the market supplied by these funds dropped to 28 per cent—the first time it has been below 30 per cent since 1981.

Pensions fund money still accounted for the largest single share, however. But the sector's commitment of \$380m in the first six months of 1985 represents a drop of 45 per cent against the same period of last year.

Significantly foreign investors have increased their effort, putting up \$352m in the half year compared to \$349m in the same period of 1984. That actual increase may be small but it is meaningful in the light of declining elsewhere. Foreign investors contributed 27 per cent of the market in the period compared to 18 per cent for the whole of 1984 and 16 per cent the previous year.

There are several reasons for the surge of activity from outside the US. Generally the venture capital industry is becoming more international as similar activities expand in the UK and continental Europe. Also, it is suggested, foreign institutions are using the US as a testing ground—because the country's venture capital market is well established before increasing their commitment to their domestic markets.

So, despite the withdrawal of some investors, the US venture capital market would appear to be adequately supplied with funds thanks to the support of foreign investors. Yet that

assumption, just like the impression that the market is short of funds, does not reflect the position accurately.

The US venture capital market differs from the UK in that the sums involved are generally much larger and often directed towards more established companies, where the funds might be better described as development, rather than venture, capital.

In the current climate, where many companies have been unable to go to the stock market for capital, either because their own trading performance is not up to scratch or because they believe the market would be more receptive at a later date, venture capitalists are being increasingly requested to finance second round funding.

So both the venture capitalists' time and money are being diverted towards companies where they already have an investment. This is causing the movement some concern. The mushrooming demands of their existing portfolio means that true start-up opportunities, which really need the attention of venture capitalists, are being starved of funds and management guidance from the investing funds. Start-ups are expected to take little more than a third of the total invested in a venture capital portfolio this year, against about half the total in 1983.

If the professional members of the market are to satisfy both the demands from the companies they already have relationships with and to cope with new businesses coming through, they will have to find

Capital International Indices

	(Performance Jan 1-Oct 31 1985)	% Change in index
World Index	24.5	
EAFFE (Europe, Australia, Far East)	40.8	
Index	54.8	

National Equity Markets

Country	(Performance Jan 1-Oct 31 1985)	% Change in index
Austria	109.9	
Germany	97.2	
Italy	92.8	
Switzerland	66.0	
Norway	66.0	
Belgium	51.9	
Denmark	47.0	
UK	42.5	
France	40.2	
Hong Kong	38.3	
Netherlands	37.5	
Japan	32.2	
Spain	30.7	
Sweden	22.7	
Australia	22.5	
US	13.9	
Canada	5.5	
Mexico	-2.4	
Singapore/Malaysia	-6.1	

Change measured in terms of US dollars.

Europe dominates equity league

towards increased European exposure.

Switching was particularly active during 1984, when Japanese holdings were sharply cut. By June 1985 the funds had, in aggregate, 46 per cent of their assets in European equities, against 40 per cent in Far East equities.

For funds with a global mandate the problems have been enhanced by the poor performance of the US equity market. Not only have the broad US indices declined in terms of many foreign currencies, but it has proved hard for many fund managers to match the US indices because of the strong influence of takeovers, and speculation about takeovers, on the overall index movements.

Managers who concentrate on investment fundamentals have found that "good" companies have underperformed while the running has been made by "bad" companies which have received takeover bids.

For global equity managers, 1985 has turned out to be a year of great opportunity but also great risk. There is likely to be an extraordinary wide gap in performance terms between those who got it right and those who got it wrong.

Barry Riley

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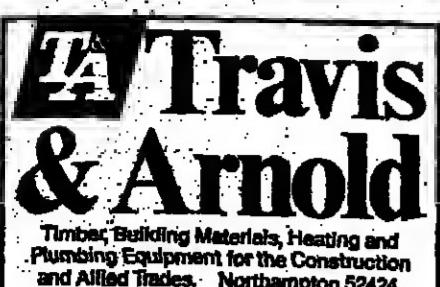
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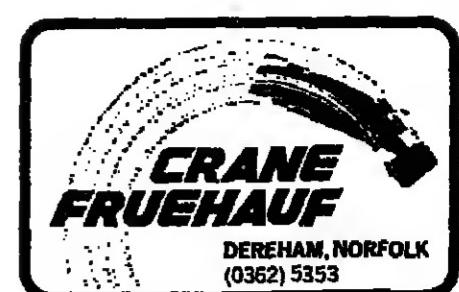
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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday November 18 1985



EUROBONDS

New issue activity slows as thoughts turn to Christmas

THOUGHTS of Christmas are beginning to creep into the minds of Eurobond traders, writes Maggie Uri in London.

New issue activity has slowed in response to the market's problems. Most of last week's fixed-rate Euro-dollar deals were trading outside their commissions by the weekend as the market fell in response to the news of Treasury auctions in the US. Friday saw prices down by as much as 4% of a point at one stage, although they recovered a little later.

"It's a tough market to bring new issues in," said one syndicate manager. "There's too much good paper out there with coupons that cannot be matched. And the swaps do not work." Another said: "The market has had enough, we're almost shutting down for the year."

Practically no new deals were launched in the latter part of last week and few are likely this week, at least until traders get an idea of how the auctions are going.

Paradoxically, there could be a better chance of deals being done if the market slips down - than if it rises because the Eurobond market will lag behind New York so making deals here look more attractive to issuers.

The gloom is by no means confined to the dollar market. The Australian and New Zealand dollar sectors last week borrowed at a margin of about 73 basis points. But some traders were asking whether Sweden could not have done slightly better but for its choice of a tender issue.

Sweden, for instance, has launched long-dated issues priced at spreads of 225 and the 135 basis points over the benchmark stock, last week borrowed at a margin of about 73 basis points. But some traders were asking whether Sweden could not have done slightly better but for its choice of a tender issue.

Borrowers have long suffered from the chance of the gilt market rising between the pricing of an issue on Wednesday afternoon and its offer for sale on Thursday morning. If they could price on Thursday morning they could get the benefit of any rise.

At the same time, investors have often seen their applications for stock heavily scaled down because of over-subscription.

A tender should eliminate those problems. But to make sure investors are interested in bidding the minimum tender price has to be set just a little lower than it would be.

There seems to be little buying of Canadian dollar issues by Eurobond

EUROBOND MARKET TURNOVER					
	Turnover (\$m)				
	Primary Market	Syndicates	Coupons	FRN	Other
US\$	1,648.5	17.5	2,048.3	387	
Prev	1,891.2		2,048.3	387	
Other	204.2		272.3	59.4	
Prev	77.0		121.1	38.4	
Secondary Market					
US\$	1,648.4	12,811.1	2,291.5		
Prev	17,188.2	12,811.1	2,291.5		
Other	5,194.2	1,984.3	1,912.6		
Prev	5,176.7	2,291.5			
Codes	Borrower	Total			
US\$	10,985.6	25,229.7	26,582.8		
Prev	10,885.2	24,925.8	26,584.7		
Other	5,002.2	3,836.2	4,888.4		
Prev	5,082.0	3,825.0	4,888.4		
Week to November 14 1985	Source: ABD				

Investors at present, so bonds have to look for homes in Canada where they must compete with plenty of other new issues.

The building market, where foreign borrowers tap the sterling domestic market, has made great strides in the last couple of years and margins over gilt-edged stocks have steadily narrowed.

Sweden, for instance, has launched long-dated issues priced at spreads of 225 and the 135 basis points over the benchmark stock.

After recent talks both sides expressed the hope that the outstanding questions could be settled "as soon as possible" in discussions between banks and the Japanese Finance Ministry.

Because it is seeking reciprocity, West Germany has withheld permission for Japanese securities houses to lead-manage D-Mark bonds for foreign borrowers - a right extended to other foreign financial institutions last May.

Some leading West German banks are anxious to step up their Japanese involvement as part of overall efforts to strengthen their international capital market operations.

After recent talks both sides expressed the hope that the outstanding questions could be settled "as soon as possible" in discussions between banks and the Japanese Finance Ministry.

One of the main obstacles to this would be removed, however, if West German banks reached a satisfactory agreement with the Finance

for a normal issue. In Sweden's case the yield margin of 75 basis points over the gilt at the minimum price might have been set at 70 if the issue had been done in the traditional way.

As it turned out the market moved in just the wrong way at the critical time. Even so the issue went at price above the minimum, although giving a margin more than the 70 some bankers believed the borrower deserved.

Portugal is seeking improved terms on two loans arranged at the height of its economic crisis in 1983.

It has mandated Bank of Tokyo International, Chase Manhattan, Manufacturers Hanover and National Westminster to renegotiate the loans totalling \$830m, both of which currently bear a margin over the expensive US prime rate.

Under the terms of the renegotiation this margin will be dropped and a new margin will be set at 2% of a point over London interbank offered rates (Libor).

The news caused predictable grumbling in the marketplace, where most banks dismiss renegotiations as a matter of principle, but many also conceded that Portugal's vastly improved credit rating and changing market conditions made such a renegotiation inevitable.

The loans in question bear a margin of 50 and 45 basis points respectively over prime, steep in 1983 and unheard of today. Although the new Libor margin represents a cut of about half on previous levels, it is still regarded as generous, especially since the maturity of the loans has been left unchanged at 1990.

Repayments will also begin on schedule in 1987, which gives a short average life.

Portuguese officials say they do not plan a systematic refinancing exercise, partly because much of the country's older debt is already being paid off. But a couple of more recent credits, also bearing high

CREDITS AND EURONOTES

Portugal attempts to renegotiate loans

THE DEBT renegotiation wave which has seen increasing numbers of sovereign borrowers restructure their loans to achieve a lower servicing cost finally reached the westernmost shores of Europe last week, writes Peter Montagnat, Euromarkets Correspondent, in London.

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Portuguese officials say they do not plan a systematic refinancing exercise, partly because much of the country's older debt is already being paid off. But a couple of more recent credits, also bearing high

margins, may be renegotiated as well.

The improvement in the country's economy - its current account balance of payments is expected to be in rough balance this year and liquid reserves are \$1.7bn - means, however, that Portugal has reached the point where it no longer needs to rely on the syndicated credit market to meet its future borrowing needs.

Instead it will now start placing greater emphasis on the bond market.

Future borrowing needs are in any case likely to be small even though Portugal will again run a balance of payments deficit next

year. The requirement is expected to amount to several hundred million dollars less than the gross \$1.7bn which Portuguese public and private sector borrowers have raised so far this year.

In addition, EEC membership will provide Portugal with alternative sources of funds, for example from the European Investment Bank and through on-lending of funds raised by the EEC itself. This latter form of financing may total Ecu 300m next year, the first year of membership.

Romania has not asked its bankers for any further loans and its borrowing needs for next year are expected to depend heavily on the severity of this year's winter.

However, some bankers believe that Romania, which has several projects in hand with the World Bank, could seek a co-financing deal if it does need money from commercial banks in 1986.

One other new credit which did emerge last week was unusual on two counts. It is a plain-vanilla deal with no frills and it is for a bank. The Bahamian subsidiary of Istituto Bancario San Paolo di Torino is raising \$30m over five years at a margin of 1% of a point from Chemical Bank International.

This week should see a \$350m

deal for the African Development Bank and Heron International has mandated Barclays Merchant Bank for a note-issuance facility on, as yet, undisclosed terms.

Romania's \$150m credit has meanwhile proved fairly successful in syndication having taken nearly \$30m from the market. Signing is expected to take place early in December in London.

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This week should see a \$350m

Bonn and Tokyo hopeful on easing financial barriers

BY JOHN DAVIES IN FRANKFURT

JAPAN and West Germany appear to be making progress towards reducing the barriers to each other in their capital markets, although negotiations have some way to go.

Government officials from the two countries met in Bonn at the weekend, the latest in a series of consultations about financial matters.

Because it is seeking reciprocity, West Germany has withheld permission for Japanese securities houses to lead-manage D-Mark bonds for foreign borrowers - a right extended to other foreign financial institutions last May.

One of the main obstacles to this would be removed, however, if West German banks reached a satisfactory agreement with the Finance

Ministry in Tokyo about access to Japan's markets.

The Japanese delegation to Bonn was led by Mr Tomomitsu Oba, a vice-minister at the ministry, who held similar talks earlier this year with UK Government officials.

The West German side was led by Mr Hans Thiemeyer, a senior Finance Ministry official, but the delegation also included representatives of the Bundesbank, the country's central bank, and the Federal Banking Supervisory Office in West Berlin.

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Passage of debt ceiling bill prompts sell-off

THE TREASURY long bond yield flirted briefly with the magic 10 per cent level last Tuesday—a five-year low—then backed off under the weight of profit-taking and the upcoming flood of new paper from the Treasury.

By the close on Friday, most government bond prices were unchanged to a point lower on the week while short-term US money market interest rates continued their recent upward trend.

The most immediate reason for the sharp sell-off in the markets late in the week was the passage by Congress of a bill raising the debt ceiling by \$80bn—enough to keep the Federal Government funded until December 12 and avert the threatened Friday default on government obligations.

As President Reagan reluctantly signed the bill into law, the Treasury was busy announcing plans for the auction of \$61bn of new paper beginning with \$22bn in cash management bills sold on Friday. All told, the government market will be asked to absorb a massive \$100bn between now and Thanksgiving.

This week the Treasury will auction \$46.8bn in new paper to raise \$24.2bn in fresh money. Included in this week's flood will be the long-postponed quarterly refunding package consisting of \$8.75bn of three-year notes tomorrow, followed by \$9.5bn of two-year notes on Wednesday, \$7bn of 10-year notes on Thursday and \$6.75bn

importantly, the passage of the temporary debt ceiling extension without an allied deficit reduction package has again raised market concerns that Congress will now sink back into inaction on the pressing deficit problem.

Indeed some market analysts suggest that the recent rally at the long end of the Treasury market—and the associated flattening of the yield curve—assumes passage of some form of deficit-cutting package like the Gramm-Rudman-Hollings balanced budget amendment.

A final and equally intangible reason for the late bond price sell-off was a new and subtle shift in market psychology caused by the failure of the Federal Reserve to cut the discount rate as some market participants had

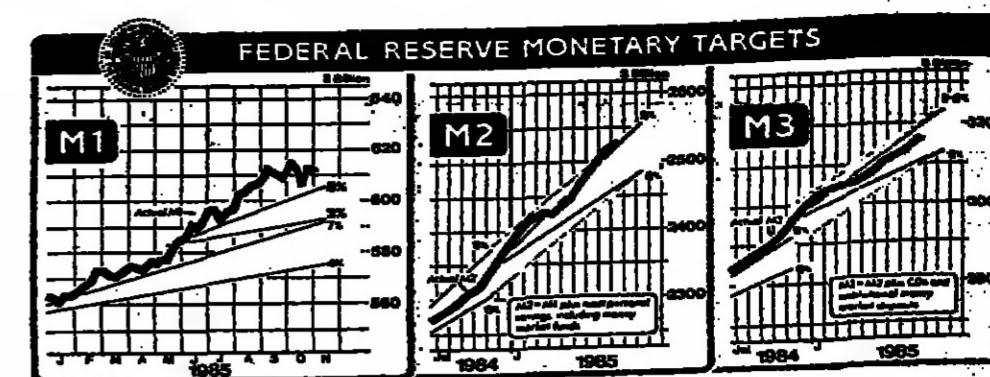
markets appear to have adopted a more cautious short-term interest rate outlook.

Indeed short-term rates rose again last week by between 10 and 30 basis points. As Salomon Brothers points out, in mid-week three-month T-bill rates were 7.25 per cent, 54 basis points higher than mid-summer lows while the yield on the Treasury long bond was 21 basis points lower than its mid-1985 low.

Nevertheless, many of the other fundamental reasons for the recent credit market rally—and a Fed easing at some point—remain in place.

Most importantly, as Dr Kaufman of Salomon Brothers said, "The latest batch of economic statistics suggest a faltering economy."

The revised third-quarter real



GNP statistics are due out on Thursday and are expected to show little change from the previously reported 3.3 per cent gain. But many senior economists are already further scaling back their final quarter estimates.

In the wake of the weak batch of economic numbers released last week, Mr David Benson, a senior economist with

Wharton Econometric Forecasting, predicted that real growth in the final quarter will slow to between 1.5 and 1.7 per cent. Mr David Jones of Ambrey Lanston noted, "Last week's data would seem to suggest a downward revision in estimates of fourth-quarter real GNP growth to perhaps 2 to 2.5 per cent from earlier estimates of 2.5 to 3 per cent or higher."

Meanwhile, thanks to reassurances from Mr Paul Volcker, the Fed's chairman, the markets are at least temporarily paying less attention to the weekly M1 figure—which grew by a modest \$20bn last week—and are comforted by the performance of the broader aggregates.

Paul Taylor

UK GIILTS

Schizophrenia over government policy

ALTHOUGH the gilt market lost about 1½ points of the long end during the week, it managed to take the Chancellor of the Exchequer's Autumn Statement fairly well in its stride. The thrust of the speech, with encouraging forecasts about growth and inflation and an increase in asset sales, was widely expected.

The market was left, however, still somewhat schizophrenic about Government policy. This year's abandonment of over-funding the public sector borrowing requirement means that, barring a previous overshoot of spending targets, the supply of gilts will remain below that of recent years and should be easily absorbed.

There was there serious concern—despite some alarmist brokers' circulars—about the idea that the Government is taking a modest reflationalary course in advance of the next election. Mr Lawson, in any case, produced tables to show that planned spending growth, with the effect of asset sales excluded, did not support the argument that reflation was

under way.

What did make the market uneasy was its belief that the Government has adopted a more risky stance which stands or falls on the sterling exchange rate, and that Government spending and economic projections may be too optimistic.

Mr John Mullett, of L. Messel, summed up a widespread view of Government economic policies. They may work, but there is a very real danger that they will not.

The chief risks to the market seen as resulting from the Government's strategy are: ① That sterling will fall, forcing a rise in short-term interest rates that would dampen optimism about the economy. It could fall as a result of declining oil prices or because of concern about rapid growth of sterling M3 money supply, for which the official target range has been suspended because distortions have pushed it far above the target range.

② That public spending, as it has done this year, will overshoot targets, or oil revenues will undershoot. Either would produce either higher than pro-

jected borrowing or reduced scope for tax cuts. Most economists believe £23bn of tax cuts have been allowed for the Budget next March.

③ That slippage from over-optimistic projections could erode the market's confidence in the Government. The 3½ per cent inflation target for the fourth quarter of 1986 is seen as particularly vulnerable.

One thing that the gilt market could not look for in the near future was any significant cut in short-term interest rates. The official economic projections appeared to assume only a small reduction during 1986-87.

Though a cut in US discount rate could trigger a small fall in London, the virtual confirmation that there will be no substantial drop from 11½ per cent bank base rates seems likely to set a ceiling on the short-end of the market for the time being.

This need not affect the long end of the market, which could indeed be helped by the favourable treatment from the Government to which it has been accustomed since 1973."

Alexander Nicoll

All of these Securities have been offered outside the United States. This announcement appears as a matter of record only.

New Issue/November, 1985

U.S. \$250,000,000

IBM World Trade Corporation

(Incorporated with limited liability in the State of Delaware, U.S.A.)

U.S. \$150,000,000

10 1/4% Notes Due November 14, 1995

U.S. \$100,000,000

10 1/4% Notes Due November 14, 1995

Salomon Brothers International Limited

Credit Suisse First Boston Limited

Merrill Lynch Capital Markets

Banque Nationale de Paris

Commerzbank Aktiengesellschaft

Crédit Lyonnais

Deutsche Bank Capital Markets Limited

Banque Paribas Capital Markets

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STRAIGHT BONDS: Yield to redemption of the mid-price. Amount issued is expressed in millions of currency units except for yen bonds, where it is per bond. **FLATENING RATE NOTES:** US dollars unless indicated. Margin above six-month offered rate (or three-month; \$ above mean rate) for US dollar. C.Cpn=Current. **GOVERNMENT BONDS:** US dollars unless indicated. Premium=percentage premium of the current effective price of buying shares via the bond over the most recent share price.

WARRANTS: Equity warrant prem=premium over current share price. 1 Parparallel.

CLOSING PRICES on November 15. **REPRINTS** available without written consent. Data supplied by Association of International Bond Dealers.

Financial Times Monday November 18 1985

21

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Euro-debt insurer gets a boost from GEC

FINANCIAL SECURITY Assurance, the first company set up specifically to insure corporate debt securities in the Euro-markets, got some welcome publicity last week by attracting as a founder shareholder GEC Finance, the venture capital subsidiary of the UK electrical giant.

It need a boost because debt insurance is not familiar outside the US, and some people in the Euromarkets even wonder whether it is necessary except in rather special situations. Mr Jim Lopp, the chairman, is however confident that Financial Security has been created at the right moment "just as European markets are opening up," and "securitisation" becomes the trend in banking.

Debt insurers guarantee repayment of both capital and interest on bonds issued by their clients. Like all other insurers, they collect a premium for their pains. By far the biggest market for this type of insurance is local authority paper in the US where about a third of the expected \$125bn

issued by municipalities this year will be insured, much of it by the Municipal Bond Insurance Association, also started by Mr Lopp.

The attraction for issuers is that insurance enhances their credit standing and lowers their borrowing costs. The premium for insurance should be less than the spread between a borrower's natural and enhanced credit standing, though this is not always the case because there are other advantages.

Financial Security guarantees to boost a borrower's standing to AAA, the highest credit rating, through a special arrangement with Standard & Poor's, one of the two leading rating agencies. However, it will only take on clients who are at least BBB, the minimum investment quality grade, and it requires additional security from them, usually in the form of pledged assets which might have increased during the term of the insurance if credit conditions change.

Its own \$235m capital has been put up by several leading

banks and insurance companies around the world.

The average size of its financings will be \$50 to \$100m, though it will also handle deals as small as \$10m.

Aside from lowering credit costs, the difference between BBB and AAA yields can be well over 1 per cent, insurance offers tax advantages and enables borrowers to come to the market anonymously through front companies carrying Financial Security's guarantees. In some cases it will also open the market to companies who might otherwise be shut out.

For the investor, the risk of default is eliminated, as is "event risk"—the danger that the capital value of the securities will be affected by some occurrence which lowers the borrower's credit standing.

All this, however, supposes that credit quality is the prime consideration for access and standing in the markets. This is certainly the case in the US with its complex credit rating systems, but not in the Euro-

markets where "name recognition" is all-important. Investors buy a company's paper if they know it rather than on its rating.

Because of this, some investment bankers were arguing last week that Euro-borrowers do not need guarantees. However Mr Lopp maintained that as increasing numbers of less familiar US companies begin to tap the Euromarkets, the demand for guarantees will grow.

"I expect the Euromarkets to become increasingly conscious of credit quality," he said. Mr Lopp also sees opportunities arising from the deregulation of domestic capital markets in Europe, as well as in non-corporate areas, like mortgage-backed securities and swaps.

Although Financial Security is purpose-built, other companies have tried debt insurance in the Euromarkets, notably Aetna Life and Casualty, the large US insurance company which has provided guarantees in at least four cases. These include

Olympia and York, Rockefeller Group, and Thyssen-Bornemisza, all of which are secretive companies which were able to use the guarantees to tap the markets with minimal disclosure.

Samuel Montagu, the UK merchant bank formerly owned by Aetna, also arranged a \$100m placement for an anonymous borrower last year who obtained a AAA rating, thanks to Aetna, even though nobody knew who it was.

Some bankers believe that these are typical of the special situations that are likely to provide Financial Security with most of its business, at least until the Euromarkets become more conscious of credit quality.

But Mr Lopp and his shareholders have great expectations. They are looking for a return on their investment of 35 per cent post-tax, counting on a low loss rate, the "up-front" benefits of premium payments, and the low operating costs of the company's staff of 35.

David Lascelles

Nine-month loss at Wheeling tops \$200m

By Terry Dodsworth in New York

WHEELING — PITTSBURGH, the US steel company operating under Chapter 11 bankruptcy proceedings, lost \$200m in the first nine months of this year as it absorbed the impact of the 90-day strike called to protest against wage cuts.

In the third quarter alone, the loss amounted to \$133m, or \$28.43 a share, compared to a loss of \$9.5m, or \$2.56 a share in the same period of last year.

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The nine-month loss, the equivalent of \$42.07 a share, included \$84.6m, or \$16.55 a share, of non-recurring losses on investment reserves and write-downs on slow-moving inventories of \$56m. Net sales amounted to \$98m on shipments of 206,655 tons of steel, compared to \$260m on shipments of 561,405 tons in the same period of last year.

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Contracts & Tenders



ALGERIE - الجزائر

ALGERIAN POPULAR DEMOCRATIC REPUBLIC

MINISTRY FOR ENERGY & CHEMICAL & PETROCHEMICAL INDUSTRIES
NATIONAL OIL EXPLOITATION COMPANY
NOTICE OF NATIONAL & INTERNATIONAL OPEN INVITATION TO TENDER
NUMBER: 9038-A4/MEC

The National Oil Exploration Company is launching a National and International open call for tender for the following equipment:

LOT No. 1: ALLISON box, model CLT — 5860 — 4 — parts number 6837218 x 2.
LOT No. 2: ALLISON box, model CLT — 5860 — 4 — parts number 6837453 x 1.

LOT No. 3: Complete twin axle for CABOT 750 trailer (D4640) ref: 130-048-90 equipped with 1 axle D4640 ref: JRPX562, 1 axle D4640 ref: JFPX343.

Companies interested in bidding may obtain the Specification on payment of the sum of 400 Algerian Dinars from the following address:

Entreprise Nationale des Travaux aux Puits (ENTP), 16 Route de Mefkah, Ouad Smar, El-Harrach, Algiers, ALGERIA. Supplies Division — with effect from the date on which this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope, by registered mail, to the Secretariat of the Directorate, Supplies Division, at the above address.

The outer envelope should not bear any mark that might identify the tenderer, and should read: "INTERNATIONAL OPEN CALL FOR TENDERS NO. 9038-A4/MEC — CONFIDENTIAL — DO NOT OPEN."

The final date for receipt of tenders is fixed at 45 days from the first publication of this notice.

Selection will be made within 180 days of the closing date of this Call for Tender.

open/older

ALGERIE - الجزائر

ALGERIAN POPULAR DEMOCRATIC REPUBLIC

MINISTRY FOR ENERGY & CHEMICAL & PETROCHEMICAL INDUSTRIES
NATIONAL OIL EXPLOITATION COMPANY
NOTICE OF INTERNATIONAL OPEN INVITATION TO TENDER
NUMBER: 22401M/DIV

The National Oil Exploration Company (ENTP) is launching an International open call for tender for the following equipment:

LIFTING AND HANDLING GEAR

This invitation to tender is intended for manufacturing companies only and excludes amalgamations, representations of companies and any other intermediaries, in conformity with the provisions of the Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade.

Companies interested in bidding may obtain the Specifications from the following address:

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16 Route de Mefkah, Oued Smar, El-Harrach, Algiers, ALGERIA. Supplies Division — on payment of the sum of 400 Algerian Dinars with effect from the date on which this notice is published.

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The final date for receipt of tenders is fixed at 45 days from the first publication of this notice.

Tenderers shall be bound by their proposal for a period of 180 days with effect from the closing date of this notice.

INVITATION TO TENDER

London Regional Transport Bus Services

London Regional Transport invite tenders for the operation of a number of bus routes, currently operated by London Buses Limited.

These services are subject to some restructuring and will continue to be marketed as an integral part of the London Regional Transport network. Under the contract process, London Regional Transport will maintain a number of controls over the services. Contractors will also have to comply with all safety, performance and financial requirements under the PSB licensing regulations.

The routes involved are:

- 101 Bromley - Queenbury
- 102 Wallington Junction - Heath Cross
- 204 Hamond Street - Manse House
- 205 Archway - Peters Hill
- 206 Turnpike Lane - North Mimms

If you are interested please contact Nicki Newton on 01-437 1051 for specifications and a tender application form to write to him at:

Group Planning Department,
London Regional Transport, Oxford Circus House,
21 Oxford Street, LONDON W1R 1LP
Tender closing date 23rd December 1985

LONDON REGIONAL TRANSPORT

THE AGRICULTURAL BANK OF SUDAN

has called for tender for the supply of coffee hullers to utilize in the Equatoria region for coffee harvesting.

Specifications as follows:

Tan coffee hullers + peeler complete with separators. Capacity not less than 300 kg parchment coffee 200 kg (dry cherry coffee), diesel engines driven direct injection, 4 stroke water cooled of 6-8 h.p. Spare parts 20% of the C & F value covering 2 years of operation. Closing date Saturday, 30 November 1985, or 12 noon Sudan time. Shipment by air to Juba Airport or by sea to Port Sudan, and early shipment and delivery will be given special consideration in bid evaluation. Tenderers should quote C & F prices delivery Juba Airport or Port Sudan and freight in either case should be quoted separately, together with FOB prices. Payment through letter of credit. Tender documents are available at Sudan Embassy in London. Bids received on closing date to be sent to:

THE AGRICULTURAL BANK OF SUDAN
PO Box 1363, Khartoum, Sudan

Educational

BADMINTON SCHOOL, BRISTOL

ENTRANCE AND SCHOLARSHIP EXAMINATIONS
Examinations for girls entering the Senior School at 11, 12 and 13 for the Sixth Form will be held on Friday, January 24th, 1986. Academic, Art and Music Scholarships up to half fees also offered.

Please apply to the Headmaster for further details:
Bristol (0272) 623141

Company Notices

CAVENHAM INTERNATIONAL B.V.

NOTICE OF PARTIAL DESCRIPTION

9% GUARANTEED BONDS DATED 1st October 1985

Par value: CAVENHAM LTD. (I) Ltd. 1000 units of bonds.

Each bond will bear interest at the rate of 9% per annum.

Redemption of the bonds will be effected by the cancellation of the instrument.

Notice is hereby given pursuant to the terms of the instrument mentioned above that US\$4,517,200 worth of bonds will be drawn by the company on 1st October 1985.

These bonds will be drawn by the company on 1st October 1985.

Consequently, the \$4,517,200 bonds of US\$1,000 each will be drawn by the company on 1st October 1985.

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THE WEEK IN THE COURTS

Public order at the crossroads

FIFTY YEARS ago fascists and anti-fascists clashed in the streets of London. So serious were the disturbances that Parliament enacted the Public Order Act 1936 which prohibited the wearing of uniforms in connection with political organisations, and gave chief officers of police the power to control processions through the streets.

This week the Government will be publishing its Public Order Bill, the product of five years' study of law and disorder, but inevitably in the shadow of the riots of 1981 and the recent disorders in Handsworth, Brixton and Tottenham.

The public could be forgiven for thinking that the legislation is prompted by those recent events which are said to indicate clearly a breakdown in social order that has not been witnessed before in this country.

Mr Norman Tebbit, chairman of the Conservative Party, in his Diocesan lecture last week attributed the breakdown to the onset of the "conservative society" ushered in during the post-war years as a direct result of a pronounced falling off of moral standards.

Mr Tebbit made a direct plea for the restoration of Victorian values that had supposedly sustained the social equilibrium of our forefathers.

Mr Tebbit's lament over diminished virtues is not new. All through the 1930s politicians and other commentators were saying much the same. Apart from the rise of the British Union of Fascists, with their noisy creed disorganising violence, there were the hooligan elements on the football stadium terraces.

The only difference then was that the crowds vented their spleen on the referees, while rival supporters were absent.

restricted by the comparative inability of people to travel to away games. Serious disorders arising from the industrial disputes were no less evident than they were last year during the miners' strike. In October 1981 no fewer than 30 towns in England were visited by marauding mobs expressing their discontent about unemployment. Those were the days of the National Government and long dole queues.

The political lamenters of the 1930s likewise invoked Victorian values, and likewise they were selective about those values.

There was no reference to the Chartists, or to the anarchy that reigned in 1869 when the gates of Hyde Park were torn down.

The simple fact is that what we are witnessing today is a repetition of our social history. Yet it seems to have a different perspective. Is there in reality a new and sharper form of disorder to which the police are responding with a different style of policing?

The police have certainly adapted themselves in a number of ways in dealing with modern riotous behaviour, to the point where there is talk of creating formally two-tier police forces, one that carries on the community policing approach, while the other assumes the more coercive function akin to a militaristic style of policing.

Undoubtedly the police are increasingly being equipped with modern tools—riot shields, plastic bullets and even water cannon, although the latter two have yet been employed against rioters.

This hardening of technology has been accompanied by much better co-ordination of police forces. Mutual aid was in evidence during the miners' strike

when the national reporting agency was actively assisting chief officers of police when they needed reinforcements from outside their area. Training of police officers in riot control tactics is another feature of contemporary policing.

Generally, the overall style and tactics of the police in relation to public disorder has a distinct modern look about it. While the police have managed to maintain their neutrality, there is a feeling that their response to the current scene may diminish their non-political role. Some commentators argue that the police inevitably have to be political in the sense that they are the government's law enforcement agency. It is only against being politically partisan that the police must be ever watchful.

It is the fear of being dragged into the party political infighting that leads some people to reject the proposal in the Bill to give greater control to chief police officers to control marches and processions through the streets of our inner cities and superactive demonstrations and meetings.

The safeguard against the unreasonable use of the extended powers to control public meetings and processions will be the specific power in the High Court to review the decisions of chief officers of police who ban or impose unreasonable conditions on marches and the like. Judicial review of such decisions by the police is not universally regarded as a suitable means of supervising essential administrative decisions.

The Bill will sweep away much of the archaism in the law. There will now be four imprisonable offences. In descending order they are riot,

disturbance of law and politics. From whichever end of the political spectrum one views the Government's Bill much of it is little more than an updating of legislation needed in any modern industrialised democracy.

Other parts of the proposed legislation spill over into the realm of political debate, characterised by the politician's slogan, law and order. There is not one concept in that phrase, but two. Law is a matter for Parliament and the courts. We all, including the police, live under it. Order is maintained by the agencies of law enforcement acting within legal powers. Law—one hopes, sustains and produces order. But it may not necessarily.

A Public Order Bill can be judged for its worth by the ability of the enforcement agencies and the citizen to accept that it respects individual rights and the public interest.

Justinian

Poor 'not much better off than in 1950'

BY ROBIN PAULEY

LOW-INCOME families on social security are hardly better off than those of 1950, according to researchers at York University.

The report, published today by the Low Pay Unit, shows that a family of five today would need a weekly income of £107 a week to maintain the 1950 subsistence level and £85 a week to maintain the 1989 level. Yet such a family could expect a maximum income of £90 a week plus an average £25 a week for housing, says the report.

The research is based on up-

dating the criteria for subsistence which were so stringent they excluded any allowance for alcohol, tobacco or transport fares.

The report says its research refutes the Government's claim in the Green Paper on the future of social security, that people on benefit have an income well above the level necessary for basic subsistence.

The Low Pay Unit is also critical of the Green Paper proposals to abolish family income supplement and replace it with a family credit scheme to top up the incomes of poor

families with children. The unit says that in the event of a pay rise a low-paid family could lose up to 76p in each extra pound through higher tax and national insurance payments and reduced family credit.

Those also-claiming housing benefit could lose more than 80p in the pound of extra earnings as this benefit also tapers off. This is, by comparison, "well in excess of the 60p-in-the-pound top rate of income tax payable by the very richest."

Current marginal rates of tax in excess of 100 per cent

Low Pay Review 23 £1.00; Low Pay Unit, 9 Upper Berkeley Street, London W1.

This announcement appears as a matter of record only. The securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to U.S. persons as part of the distribution.

New Issue

15th November, 1985

U.S.\$150,000,000



R. J. Reynolds Industries, Inc.

10 per cent. Notes due 1991

Issue Price: 99 1/4 per cent.

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Dai-Ichi Kangyo International Limited

The Nikko Securities Co., (Europe) Ltd.

Shearson Lehman Brothers International

Banca del Gottardo

Bank Leu International Ltd

INSURANCE

Optimistic outlook for reinsurance market

BY JOHN MOORE AND JOHN WICKS

AN IMPORTANT survey published by the Swiss Reinsurance group, one of the world's largest reinsurers, reveals the changing shape of the international professional risk-taking community.

According to the group's research the number of professional reinsurers is increasing rather than declining in spite of seven years of intense competition and a downward turn in the reinsurance cycle.

The study shows that the number of those engaged exclusively in the acceptance and insurance of other insurance groups' liabilities has almost doubled since the late 1980s, rising from 187 in 1988 to 376 this year.

Public Order Bill at the crossroads

Direct and composite insurance companies are estimated to have a market share of about 40 per cent of the world's reinsurance premiums, which implies that the rest of the business is spread very thinly.

Industrial companies, seeking to reduce the cost of their insurance programmes, established their own "captive" insurance companies to insure the risks of the parent company.

When these companies diversified into insuring risks outside their groups, usually in the form of reinsurance, they increased competitive conditions, put pressure on rates, and were left with large losses.

Worldwide, according to the Swiss Reinsurance group, underwriting losses were running by 1988 at 6.3 per cent of premiums.

In the last renewal season rates have risen by up to 200 per cent on some reinsurance arrangements, although the average rate rise has been between 10 and 55 per cent.

Big London reinsurers, such as the Mercantile and General, have shed lines of unprofitable business in an effort to improve their portfolios and stem the level of underwriting losses.

Yet with the return of a dinner market in reinsurance a new impetus could be given to a further increase in the number of participants. Already there are signs that the captive movement may revive. Other professional reinsurers or other insurance interests may be attracted to a market which is enjoying an upturn, while among existing reinsurers there may be an attempt to win back market share by reducing rates.

The turnaround in the reinsurance underwriting cycle could be short-lived.

This advertisement appears as a matter of record only.

EUROPEAN INVESTMENT BANK Luxembourg

DM 300,000,000
6 1/2% Deutsche Mark Bearer Bonds of 1985/1995

Offering Price: 100%
Interest: 6 1/2% p.a. payable annually on November 16
Maturity: November 16, 1995
Listing: Frankfurt am Main, Berlin, Düsseldorf, Hamburg and München

Deutsche Bank
Aktiengesellschaft

Commerzbank
Aktiengesellschaft

Dresdner Bank
Aktiengesellschaft

Westdeutsche Landesbank
Girozentrale

Arab Banking Corporation –
Deus & Co. GmbH
Bank für Gemeinwirtschaft
Aktiengesellschaft
Bayerische Landesbank
Girozentrale
Berliner Bank
Aktiengesellschaft
Citicorp Aktiengesellschaft
Deutsche Girozentrale
– Deutsche Kommunalbank –
Hannoversche Landesbank
– Girozentrale –
Industriebank von Japan (Deutschland)
Aktiengesellschaft
Landesbank Saar Girozentrale
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Republic National Bank of New York

A subsidiary of REPUBLIC NEW YORK CORPORATION
Consolidated Statements of Condition
(In Thousands)

Assets	September 30 1985	t\$84	Liabilities and Stockholder's Equity	September 30 1985	1984
Cash and demand accounts	\$ 171,728	\$ 123,410	Non-interest bearing deposits:	\$ 450,820	\$ 350,093
Interest bearing deposits with banks	5,483,653	4,785,203	In domestic offices	67,424	—
Precious metals	77,547	54,860	In foreign offices	2,843,783	2,396,494
Investment securities	2,053,403	1,582,830	Total deposits	5,568,492	4,744,275
Trading account assets	80,107	—	Short-term borrowings	9,120,519	7,490,862
Federal funds sold and securities purchased under agreements to resell	466,275	954	Acceptances outstanding	637,857	380,719
Loans, net of unearned income	2,777,321	2,287,243	Accrued interest payable	876,698	1,142,389
Allowance for possible loan losses	(71,817)	(51,868)	Other liabilities	197,292	248,526
Loans (net)	2,705,704	2,235,375	Long-term debt	244,763	85,803
Customers' liability under acceptances	873,744	1,137,254	Stockholder's Equity:	24,726	—
Premises and equipment	207,340	133,934	Common stock, \$100 par value, 4,800,000 shares authorized; 3,550,000 shares outstanding	355,000	355,000
Accrued interest receivable	216,052	227,777	Surplus	800,000	478,996
Other assets	215,331	102,486	Retained earnings	274,030	194,488
Total assets	\$12,530,885	\$10,376,783	Total stockholder's equity	1,429,030	1,028,484
				\$12,530,885	\$10,376,783
			Letters of credit outstanding	\$ 385,506	\$ 316,006

The portion of the investment in precious metals not hedged by forward sales was \$5.2 million and \$5.9 million in 1985 and 1984, respectively.

REPUBLIC NEW YORK CORPORATION
Summary of Results
(In Thousands Except Per Share Data)
	September 30, 1985	1984	September 30, 1985	1984

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UK COMPANY NEWS

BET makes twin-pronged attack on takeover targets

BY CHARLES BATCHELOR

BET, the diversified services group, launched a twin-pronged attack over the weekend on the two targets of its current takeover campaign.

It has made a £11m offer for SGB Group, Britain's largest scaffolding company, and a £6.8m bid for G.W. Sparrow, one of the big four home building companies. Both bids are hotly contested.

In the offer document detailing its three for four share offer for SGB, BET described its bid target as a company which had lost its way and which suffered from a poor trading record and a narrow profit base.

It claimed SGB had failed to beat a decline of 30 per cent in its share of the scaffolding market over the past six years and that SGB's efforts to diversify had been "poorly conceived and haphazardly executed."

BET charged that SGB's divi-

idend payments over the past five years had failed to match inflation, even if the proposed increase of 11 per cent for 1985 was taken into account. SGB announced this dividend increase in response to an earlier partial takeover bid from the West Country housebuilder C.H. H.

Profits of SGB's UK scaffolding business had fallen 56 per cent over the past five years while the market had grown by 33 per cent.

BET is expected to make submissions to the Office of Fair Trading within the next few days. It will argue that the SGB bid, which it said would give the merged company about 17 per cent of the £550m UK scaffolding market, does not justify a narrow profit base.

The number of VAT-registered scaffolding companies has risen from 600 to 1,300 in the past six

years.

SGB responded to the BET offer document saying it confirmed BET's complete lack of understanding of SGB's current performance and prospects. SGB promised its detailed reply would contain a profit estimate for the year ended September 1985.

Turning to Sparrow, BET said the recent letter to shareholders from the chairman, Mr Alf Sparrow, had contained cartoons and cheap jibes but no new information to justify an increased offer.

BET said it expected to receive a very negligible level of acceptance by November 29.

It has offered a one for five share swap with a cash alternative worth 60p per 8 parrow share.

Sterling Publishing coming to USM

Sterling Publishing, a company which specialises in producing annual and educational books funded entirely by advertisements, is coming to the unlisted securities market through a placing of 3m shares at 57p a share by Industrial Finance and Investment Corporation.

The group's main activity is publishing annuals on behalf of trade and professional bodies.

Nearly all the group's revenue comes from the sale of advertising space in its publications. A team of 110 self-employed agents sell the space, mainly by telephone.

The business was acquired by Sterling in 1974 when it was a small publisher of books, magazines and programmes mainly for charities. Early attempts to transform the business brought losses of £185,000 and £52,000 in 1981 and 1982, but profits have since grown to £501,000 in the year to last March.

In July 1983 a management buy-out and refinancing put 50.01 per cent of the share capital in the hands of APAVCO, a investment vehicle incorporated in Jersey and advised by Alan Patricof Associates, a leading UK venture capital company.

The remaining shares were divided between Mr Michael Summers, managing director, Mr Michael Preston, finance director, and Mr Jerry Moser, who resigned as a non-executive director last year.

The placing, which gives the company a market capitalisation of £7.95m at the placing price, will put 21.4 per cent of the enlarged capital in the hands of subscribers and reduce APAVCO's holding to 40.9 per cent. Of the £1.7m to be raised, about £900,000 will go to shareholders and £790,000 will be new money for the company.

The group forecasts profits of £354,000 relate to the large costs of an increased provision for bad and doubtful debts and stock depreciation, while an extraordinary debit of £356,000 (all) relates to closure costs and losses from discontinued activities.

After a tax credit of £892.1p (debit £857,000) losses per 5p share were 14p (earnings 10p).

F.T. Share Information

The following securities have been added to the Share Information Services:

Just Rabher
(Section: Industrials)
London Trust Warrants
(Investment Trusts)
Radius
(Electricals)

Difficult market conditions leave Bellway behind

DIFFICULT MARKET conditions in its northern area of operations have left Bellway, Newcastle-upon-Tyne's housebuilding subsidiary, with lower profit levels for 1985.

Turnover, from the year ended September 30, was £1.7m, which increased its losses from £196,000 to £282,000, has been discontinued.

The policy of expanding in the south of England has been justified, the chairman stated, with excellent results from Bellway (South East).

The new subsidiary, Bellway (North London), has also successfully begun operations from its new base setting the Home Counties part of the Thame.

It has acquired and started development on several sites which will contribute to results for the first time in the current year, Mr Bell says.

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FINANCIAL TIMES SURVEY

Monday November 18 1985

Greater Manchester

From next April the county's ten districts face the task of regenerating the local economy on their own. The area has many strong assets but continuing weaknesses too.

Shadows over the future

By NICK GARNETT, Northern Correspondent

ONE THEME is dominant among politicians, planners and forward-looking businessmen who recognise the need to examine where Greater Manchester's future might lie. How can the conurbation's rich but grossly underused assets, bequeathed by generations of commercial growth and expanding wealth be harnessed to ward off the consequences of decline?

The failure to tackle this problem helps to make Greater Manchester one of Britain's most complex social and physical mixes. The county, which covers 500 sq miles and 2.5m people, demonstrates deep divisions between wealth and poverty. It has some of the country's best infrastructure and some of its worst.

A few of Europe's largest and most impressive urban renewal schemes are underway alongside persistent forms of dereliction. The area is still an important producer of goods and services but its manufacturing base looks increasingly shaky.

The City of Manchester beats its chest, is the capital of the North but the conurbation has lost its self-confidence. It has

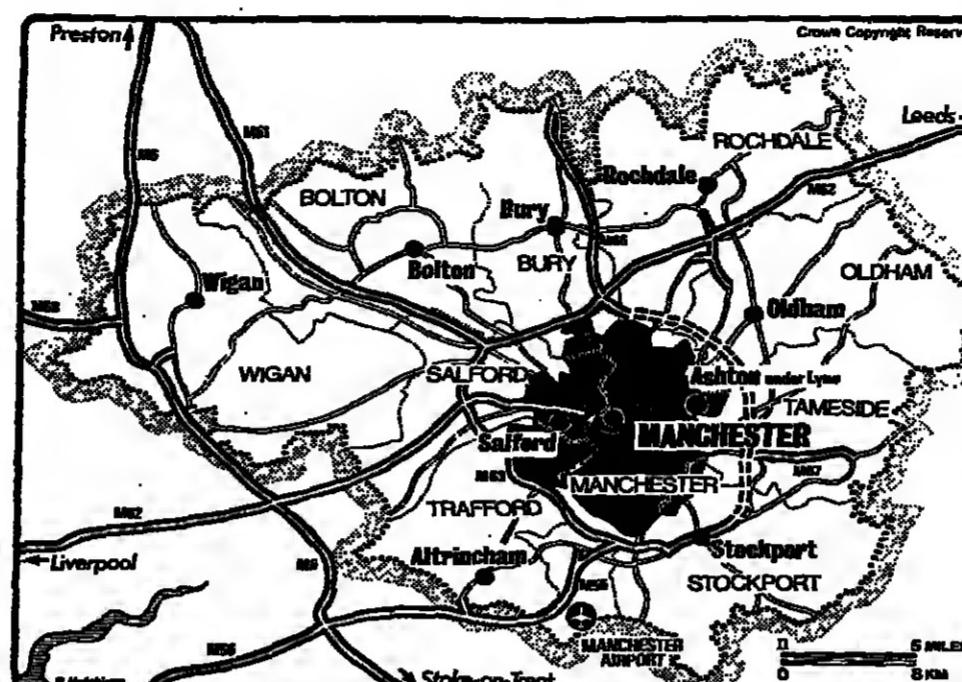
an unemployment rate of almost 16 per cent, that is 185,000 people.

Under use of assets runs across these issues. Greater Manchester encompasses what is probably Europe's largest educational precinct, a clutch of profitable manufacturing companies, a sizable financial centre and a "social infrastructure" of a dozen theatres, 14 professional soccer and rugby league clubs, countless nightclubs and restaurants.

Yet there is only a rudimentary linkage between manufacturing and its technology-oriented higher education institutions, management school and science park. Ideas are not being transformed into saleable products fast enough.

The county is also weighed down by the failure of local government reorganisation in the 1970s to address problems posed by 10 separate, and often parochially-minded, district and city authorities in what is almost a unitary urban area.

The problems and cultures of these districts differ. There are the Pennine towns of Rochdale, Oldham, Bury and Bolton; the rugby league stronghold of Wigan; and the inner cities of



Salford and Manchester; the more affluent southern districts of Stockport and Trafford and the struggling artificial creation of Tameside.

The disappearance of Greater Manchester Council next year adds further uncertainties. The region as a whole (rather than just the City of Manchester alone) is a real political entity and some of its difficulties need to be approached on that basis.

A temporary co-ordinating structure is being set up to examine how things should be continued after abolition. That will include a review of the small, underfunded and low-profile Greater Manchester Economic Development Corporation, set up by the GMC as a separate company.

Some 80 per cent of the FT top 100 companies have significant offices or manufacturing sites in the conurbation and there are 100 US companies represented. In engineering and chemicals, food production and plastics a large number of big companies continue to give Greater Manchester a substantial

manufacturing role.

From Heinz, Kellogg, Walls and United Biscuits through GEC, Colgate-Palmolive, British Aerospace, Ciba-Geigy and Mather and Platt into the high-tech production or office sites of Ferranti, ICL and Hewlett Packard, the conurbation is still a significant contributor to the country's GDP. Many of these companies are solid and secure performers, grew up in the conurbation and will remain there.

Solid performers

Yet the fragility of Greater Manchester's manufacturing structure is continually exposed. In the four years to the beginning of this year, Greater Manchester lost well over 100,000 jobs, 10 per cent of its employment pool. Nearly 16,000 redundancies were notified last year.

The pace of plant closures has slowed but in the past year the British Rail Engineering works at Horwich has virtually

closed and Manchester Steel, the last basic metals plant in Manchester is closing.

The numbers employed at many big sites like Heinz at Wigan and Shell Chemicals, Carrington, continues to tumble. Last month's Outlook survey among manufacturers by the Manchester Chamber of Commerce was the weakest for two years.

The Japanese companies Sharp and Brother have their UK headquarters in Greater Manchester but built their new video recorder and electronic typewriter plants in North Wales on the back of large financial assistance.

Greater Manchester is failing to generate enough small and medium businesses. The high-tech spin-off from the indigenous computer manufacturers has been poor. Mr John Thynne, the department of trade and industry's regional director, says it appears to have one of the worst records in the country.

In spite of a track record of business success and manufacturing expertise, Mr Les



Peter Henry, commercial and industrial development officer for the City of Salford, by the new marina which is being developed in Salford Docks

Boardman, the Development Corporation's managing director, complains bitterly that attracting interest from institutional investors is a frequently unwarding struggle.

Discrepancies in wealth are deepening. According to the latest New Earnings Survey, the average male wage in Greater Manchester is the highest of all metropolitan council areas after London but it has the highest proportion of male manual workers (12 per cent) earning less than £100 per week.

The north and east of the conurbation receive intermediate assistance which now covers the centre of Manchester. Wigan, with an unemployment rate of 22 per cent, is the only development area, but the southern districts receive no assistance—a mark of their relative affluence.

The Trafford Park and Salford enterprise zones are doing well. But large parts of the rest of the conurbation is a much sadder picture. The 2½ mile belt of land running east of Manchester once a significant manufacturing area has watched its unemployment rise from 5 to 25 per cent in four years.

In the inner city area of Hulme 67 per cent of men are unemployed. More than a half of the unemployed in the Manchester-Salford inner city partnership area have been out of work for more than a year. According to a Low Pay Unit report this year, 430,000 workers—more than 40 per cent of the working workforce in Greater Manchester—earns less than a "living wage" defined by the Council of Europe's "decency threshold." One in three young workers find first job in low-paid wages council service trades.

One of Western Europe's biggest city-centre renewal schemes is being cast in the Manchester Central Station redevelopment, which will encompass most of the land and buildings around it. A £100m project to bring life back to the near-defunct Salford Docks looks ready to move off the drawing board. Town centres are being smartened and enlivened.

Yet the county is scarred by environmental decay. A quarter of its 1m houses lack basic amenities. Manchester City alone estimates that repair and demolition work on its housing would cost £800m.

Some 20m sq ft of factory and mills larger than 200,000 sq ft are abandoned. The state of the Trafford Park Industrial Estate is so poor that at the prompting of a manufacturers' pressure group, the Government has announced a £100,000 study into how it can be improved.

Some 100 miles of motorways sweep through the county while Manchester International Air-

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port is Britain's most important outside London, one of Europe's fastest growing and a crucial lever in drawing money through the conurbation. The outer ring of its M6 motorway is due to be finished by the turn of the decade, with Rochdale and Salford in particular using the motorway network to build a distribution industry.

These positive advantages however, cannot conceal infrastructure deficiencies. There is no proper north-south through route, roads in the east and north Manchester are so bad some lanes have been virtually abandoned by cars. As with so many of the county's problems, more cash would make their impact much less severe.

The right contacts, the right people, the right finance, the right property.

GREATER MANCHESTER

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The Development Corporation can provide assistance and advice on finance, development land and buildings. Access to really top-flight technology through Greater Manchester's four main higher education institutions. And the GMEDC has strong contacts with national and local government.

To sum up, Greater Manchester has great development strength—in depth.

Greater Manchester...Strength in depth.

GREATER

MANCHESTER

Please send me the Greater Manchester Fact-File.

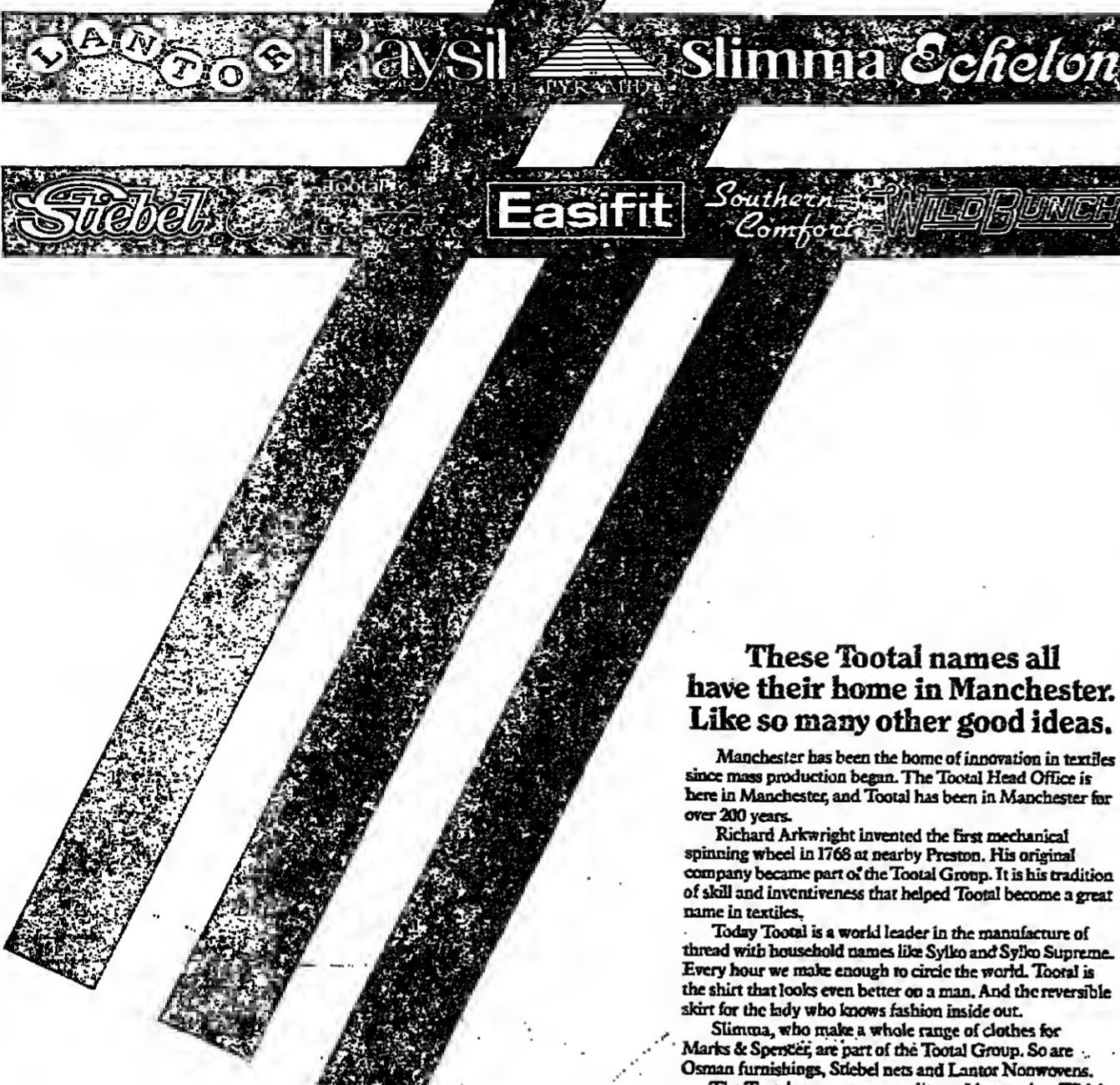
NAME _____ POSITION _____ COMPANY _____

ADDRESS _____

POST CODE _____ TELEPHONE _____

Greater Manchester Economic Development Corporation Ltd, Bernard House, Piccadilly Gardens, Manchester M1 4DD. Telephone: 061-236 4462
BOLTON-BURY-MANCHESTER-OLDHAM-ROCHDALE-SALFORD-STOCKPORT-TAMESIDE-TRAFFORD-WIGAN

Tootal OSMAN SYLKO Trutex



These Tootal names all have their home in Manchester. Like so many other good ideas.

Manchester has been the home of innovation in textiles since mass production began. The Tootal Head Office is here in Manchester, and Tootal has been in Manchester for over 200 years.

Richard Arkwright invented the first mechanical spinning wheel in 1765 at nearby Preston. His original company became part of the Tootal Group. It is his tradition of skill and inventiveness that helped Tootal become a great name in textiles.

Today Tootal is a world leader in the manufacture of thread with household names like Sylko and Sylko Supreme. Every hour we make enough to circle the world. Tootal is the shirt that looks even better on a man. And the reversible skirt for the lady who knows fashion inside out.

Slimma, who make a whole range of clothes for Marks & Spencer, are part of the Tootal Group. So are Osman furnishings, Siebel nets and Lantor Nonwovens.

The Tootal names mean quality and innovation. Which is what Manchester has a name for.

Tootal Group

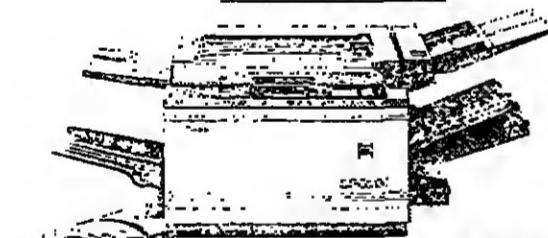
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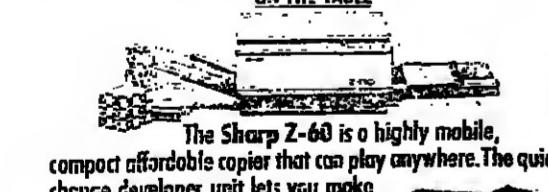
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ON THE TABLE



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Greater Manchester 2

Engineering is the largest sector

Industry

TOM HEANEY

SPIRITS IN Greater Manchester's engineering industry may be given a muted uplift with redundancies falling to about half last year's figure. Improved recruitment means the two might come into balance.

"But every time we are tempted to get cocky, something goes wrong," says Mr Morris Burden, regional engineering employers' director.

"Only a brave man would say we have seen the last of the shake-ups."

Engineering is the largest local manufacturing industry. Sectors like electrical, electronic and aeronautical face the future with optimism but others are struggling for survival. Some companies have been strengthened by acquisitions while new investments in others have been directed into expansion of operations.

Renold is recovering and business is good, with factory about to come on stream in a buoyant electronics division. The company is also moving into robotic equipment.

Fairbairn Engineering has widened its product base through acquisitions and is looking for more opportunities. It produces for military, offshore, nuclear and general process markets and has built sales from £17m to £60m in four years. Increased profitability has helped fund substantial investment.

Worldwide Engineering last year reached £520m and most of the 70 companies in the group are per-

forming well. Recently completed contracts include equipment for film Rank Hovis flour mill in Manchester. Work is in progress on a £55m Nigerian contract and there are new interests in petrochemical complexes in the Soviet Union.

There is little evidence of better order books for surviving sectors of the textile industry to generate significant increased demand for labour. But morale has been helped by a film investment in an integrated spinning and weaving mill at Rochdale bringing prospects up to 400 jobs.

Greater Manchester's substantial chemical industry has fared better than some other local business. Apart from Shell Chemicals, where the main operations have undergone major surgery, there has been a general stability which has encouraged investment—if only limited job creation.

Investment has contributed to confidence in parts of the county's food manufacturing industry which include Kellogg and CPC. This has been clouded only by the H J Heinz move to shed 1,200 jobs at Wigan and a CWS decision to close its Manchester plant family with the loss of 420 jobs to concentrate production at Harlow.

But £5m will be invested by CWS in its glass container factory at Wigan.

Redundancies in Greater Manchester industry between 1981-1984 total 101,000—equal to one tenth of total employment. The rate of plant closure has slowed but job shedding continues and has yet to be matched by job creation. New jobs tend to be with small companies.

Greater Manchester has not been able to attract enough investment rather than lobbying for support.

The suggestion has been followed but it has been a painful and acrimonious birth. Continuing political divisions in parts of the region threaten fragmentation and dilution of effort, undermining hopes of the region presenting a united marketing front.

Other recommendations included building a reputation as a centre of excellence in selected key high-technology sectors.

Mr Andrew Toon, North-west director of the CBI, says "Perhaps the South-east are of a dynamic, healthy region. We in the North-west have gone on presenting ourselves as a down-trodden, down-market region so often holding out a begging bowl.

"We have to improve our image, because we have so many positive things to offer."

FERRANTI

Leader in use of high technology

CONCLUSIVE home-grown evidence in the shape of Ferranti is never far away when Greater Manchester needs to support a claim that it is a county with proven potential as a location for high technology industry. The international electrical and electronic engineering group was created in Greater Manchester, operates more than a dozen factories in the county, and has headquarters there.

The growth record of local Ferranti establishments is useful in adding firepower to the armoury of Greater Manchester's new industry seekers, even if today the two constituent companies in defence systems and industrial electronics contributing most to group business and profits both happen to be located in Scotland.

Greater Manchester can claim a substantial part in Ferranti's computer manufacturing operations and a local monopoly in the UK in its electronics constituent, as well as sharing in instrument production and weapons equipment.

Almost 8,700 Greater Manchester jobs depend on the group, which is 12 per cent more than at this time last year, positioning Ferranti high in the table of local job generators. Investment continues in expanding capacity at a number of the group's Greater Manchester sites. Further job creation has been forecast.

Substantial defence contracts involving the Cheadle Heath division of Ferranti computer systems include a £25m contract for a new sonar for Royal Navy frigates.

Business in most sectors of group operations is said to be running around 15 per cent up on last year. The depressed semiconductor demand has not helped the Greater Manchester-based electronics activity after last year's very good performance, but business is reported to be still 15 per cent better than two years ago and Ferranti's continued investment in its Oldham area sites is seen as a reflection of its confidence in the future.

T. H.

Winner of the Queen's award

WHEN Prince Michael of Kent visited ICL in Manchester last month to present a Queen's Award for technological achievement, he made a personal request: "how many mentions of the Kent family were there in the entire works of Shakespeare?" The world's fastest information retrieval system linked to a new series 39 mainframe searched the lot and came up with the answer—in less than four seconds.

Through the major presence of ICL (it provides more than 2,000 jobs in the area), Greater Manchester can claim a showcase of advanced technology. The company's mainframe systems division, responsible for design and development of all ICL mainframes, has headquarters at West Gorton, Manchester, where a 1,000-plus staff includes a graduate standard rate in excess of 70 per cent. Half-a-dozen miles distant, all ICL's mainframes are assembled in a modern factory at Ashton-under-Lyne employing 600. Manchester City centre houses a further 450 at the northern region sales, marketing and customer ser-

vices headquarters. Whatever the current problems of parent group STC, ICL in Greater Manchester is entitled to think of itself as a healthy and profitable operation. Business is rated "very buoyant" the Ashton site is working at full production, employee relations are good, and acceptance of change and consequential need for retraining in an industry where technology makes rapid strides, is rated high. Sales of Greater Manchester mainframes and associated products probably contribute around 25 per cent of total group business.

This year's Queen's Award recognised the innovative contribution of ICL's Greater Manchester operations to the development of CAFS, which is capable of searching information at speeds up to 100 times faster than any other technique. The unit is the size of a shoebox and is incorporated in ICL's recently-introduced and acclaimed series 39 mainframes, again built in Greater Manchester.

T. H.

BRITISH AEROSPACE

Pride in launch of the ATP

GREATER Manchester's largest manufacturer in the field of advanced technology is looking ahead to the new year with optimism for British Aerospace and the aircraft industry at its Chadderton and Woodford factories. 1986 will see airborne the first new all-Manchester aircraft for 25 years.

Progress, hastened by tight timetable, overtime urgency, and a sense of "tremendous enthusiasm", is such that the maiden flight of the ATP (Advanced Turboprop) has been brought forward two months to early August 1986. The 54-passenger airliner, a local product from drawing board to roll out, is targeted at a regional airline market estimated to have world potential for sales of £1,000. BAE Manchester expects to build a market share of around 35%, generating business worth nearly £2.5bn at £75m an aircraft into the next century.

Sales of the last all-Manchester aircraft, the ruggedly dependable 748 (still in production and selling with a scramble for secondhand ones) so far total 377. It has seen service with 80 operators in 50 countries.

BAE Manchester did not expect to sell its first ATP before this December, but already has orders for seven. The aircraft promises not only to outsell the 748—its manufacturers are confident it will—but to meet civil aviation standards for advanced technology, including fuel economy and operational quietness.

The Chadderton factory also builds the rear fuselage for the

Bae 146 and wing spars and struts for the European Airbus. At Woodford, work is just starting on a major programme to update RAPB, the Bae Nimrod programme is reducing.

The main thrust of Bae Manchester in 1986 will be directed at getting the ATP into the air and selling it. Mr Charles Masefield, divisional director, has promised his workforce it will secure their jobs to the year 2000.

T. H.



Many industrialists in Greater Manchester have found that they can

make large fuel cost savings by switching to COAL FIRING. On a thermal basis COAL is between 25 and 30 per cent cheaper than fuel oil and natural gas.

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SAVE ENERGY WITH COAL

Greater Manchester 3

Leaders
in use
of high
technology

Plans to turn a dreamscape into reality

Salford Docks

NICK GARNETT

A COLOUR brochure packed with artists' impressions of a dockside dreamscape of yachts, water basins, housing and promenades has been in circulation since April. The booklet, Salford Quays, the development plan for Salford docks, outlines a scheme so ambitious that it would transform a 225-acre area of water and derelict land, a testament to industrial decline, into one of Greater Manchester's most prized developments.

At the start of the Manchester Ship Canal, Salford Docks, opened 91 years ago, became part of Britain's third biggest port system, but now lie virtually moribund.

The development—driven up by Salford City Council which is discussing with the Department of the Environment possible ways for financing it—would absorb £25m just to complete land clearance and road building. Housing and leisure developments could require another £75m.

But it might not be a pipe-dream. Dump trucks and JCBs are already flattening the site. The foundations for a 166-bedroom British Caledonian hotel have been laid. Thorn-EMI is having an eight-screen multiplex cinema built near the head of the docks. Spencers, the housing developer is already on site.

"The development will mean that part of an inner city, the classic type of derelict land, will become a very pleasant place to work and live," Mr Peter Henry, Salford's commercial and industrial development officer says.

Linked to this scheme is the future of the upper reaches of the ship canal. The Ship Canal Company says it will close the 22-mile Runcorn to Manchester stretch made uneconomic by declining trade. A local authority steering committee is seeking aid from the Government to keep it open which would be stepped up to the Salford docks system by allowing leisure boat activities along its length. Keeping it open requires continuous dredging.

Aside from the conversion of Manchester's Central Station and the city's



Manchester Central Station is probably Britain's largest city centre urban renewal scheme

industrial and air and space museums, the regeneration's other main regeneration scheme is that of Wigan Pier.

This £3m development opened this year. It includes the George Orwell public house, a "Living Exhibition" of Wigan in the former Trentham mill and walkways along the Leeds-Liverpool canal.

A £10m town centre shopping development by North of England Development Associates has just been approved by Wigan council.

The county Council has also directed a programme to open up the conurbation's river valleys starting with the Tame, Medlock, Mersey and Crookwell. Most of these are linked to country parks.

Yet, despite these remedial projects, Greater Manchester's severe environmental difficulties are not

age of the housing stock. In the past seven years the Government's housing capital allocation for the country's districts has been halved in real terms.

Some developments, particularly the big Hulme development, one of Western Europe's largest post-war housing projects, have turned out to be social disasters.

The surface of many of the conurbation's roads have deteriorated very badly and the massed ranks of road diversion notices in some of the districts are the surface signs of subterranean collapses as sewer repairs cause management headaches.

In the City of Manchester alone, the council estimates that 2600m² of land required to raise the council-owned houses to an acceptable standard.

The number of houses termed "substandard" has fallen steadily but those in the category "disrepair" have

gradually risen as a percent-

age of the housing stock. In the past seven years the Government's housing capital allocation for the country's districts has been halved in real terms.

Some developments, particularly the big Hulme development, one of Western Europe's largest post-war housing projects, have turned out to be social disasters.

The surface of many of the conurbation's roads have deteriorated very badly and the massed ranks of road diversion notices in some of the districts are the surface signs of subterranean collapses as sewer repairs cause management headaches.

In the City of Manchester alone, the council estimates that 2600m² of land required to raise the council-owned houses to an acceptable standard.

The number of houses termed "substandard" has fallen steadily but those in the category "disrepair" have

gradually risen as a percent-

Project will cost £21m

EXTENDED arms of cranes and the noise of dump trucks are the first signs motorists detect of what is probably Britain's largest city centre urban renewal scheme.

Manchester Central Station, the terminus of the London Midland and Scottish line to the capital's St Pancras Station until it was shut in 1968, is due to reopen next spring as the combustion's biggest exhibition centre.

The £21m development is the main but not the only project in a large renewal programme on the edge of Manchester's city centre. A £12.5m refurbishment of the now-closed 310-bedroom Midland Hotel will begin soon for completion at Easter 1987.

Alongside the new central station, the massive structure of the Great Northern Railway warehouse and goods yard will then be tackled.

Proposals are still under consideration for this part of the programme but they include plans for a swimming pool, offices and shops.

Any doubt that the 106,000 sq m of city centre—mainly agreeable three months behind schedule—will be able to compete in the exhibition industry seems to have disappeared. G-MEX, the company set up to manage the exhibition centre and which has given its name to it, has "sold" the centre to exhibition organisers for the next two years.

That means 25 exhibitions next year and 27 in 1987 have already been arranged.

Greater Manchester Council purchased most of the whole

development site at the end of the 1970s and persuaded Commercial Union Properties, a subsidiary of Commercial Union Assurance, to join in a £200,000 study of Central Station in 1980.

The project was eventually agreed between 1981-82 with money deriving half from the public sector (including Salford Manchester inner city partners' cash) and half from the

ham. It is a striking building however, and has the benefit of being close to the city centre. The station building, constructed in 1880 was modelled on St Pancras though it is 100 ft shorter and 20 ft narrower.

"I am absolutely confident that it is going to look good," says Mr Malcolm Reece, the project director. "This is the way to put a new use to an old building and combine it with existing architecture."

Refurbishment and renovation work under the main contractor Alfred McAlpine has included the building of a glass foyer, installation of £5m under-floor electrical and heating plant and 3,900 parking spaces. The designers say smooth traffic flow has been ensured, though some of Manchester's commuters from the south of the city are sceptical.

The former train hall can be divided into a large and smaller area by a fibre glass "wall" raised from the floor. Apart from exhibition stands which have their own plug-in power points the equity in a joint company to carry out the project.

Commercial Union Properties is the company set up as a vehicle for the partnership. Half owned by Commercial Union and the other by the Greater Manchester Property Trust—guaranteed to set up GMC—it owns the development land and controls the project.

A separate subsidiary, Midland Hotel Conference Centre,

has been set up to handle the Midland Hotel project. The hotel was purchased by Central Station Properties from British Transport Hotels in 1983 and there is a one-third equal share held by Commercial Union, the property trust and Holiday Inn which will run the hotel.

The G-MEX centre is only a tenth of the size of the National Exhibition Centre near Birmingham.

Sporting and cultural events would have to be staged in the exhibition winter off-season.

Exhibitors will have to pay £15 a sq metre for space, with power costs on top of that.

Fittingly, the first exhibition this year will be one for north-west businesses.

More links with trade and industry

Higher education

NICK GARNETT

A NEW mainframe computer and 60 terminals that will make Manchester Business School one of Europe's leading management teaching centres in information technology are being installed as part of a £2m grant from IBM.

At the University of Manchester, MBS's parent body, a joint management board has been set up with ICL in a £250,000 project to explore the industrial potential of liquid crystals. Nearby, the University of Manchester Institute of Science and Technology will benefit from a new grant from the Wolfson Foundation for the computer-aided engineering unit, part of the advanced manufacturing technology centre established by UMIST, the Machine Tool Industry Research Association and Salford University.

At Salford, the university has received £1.4m out of the Government's Engineering and Technology Programme to help support a planned information technology institute. These are indications of the way the powerful links between industry, trade and Manchester's higher educational institutions are continuing to develop and expand.

Within what is known as the Manchester education precinct, 30,000 full-time students are studying. The precinct incorporates the university, UMIST (which is technically the university's faculty of technology but is semi-autonomous and funded separately), the business school and the country's biggest polytechnic, as well as the Royal College of Music, a college of adult education and a teaching hospital.

This makes it possibly the largest educational site in Europe. The University of Manchester, with 11,000 students excluding the 4,000 at UMIST, is Britain's largest non-collegiate university away.

Less than two miles away, Salford University, with just 3,000 students, has carved out a niche in the annals of Britain's higher education establishments by turning the most sweeping cuts in government funding suffered by any university into a success story of entrepreneurial flair, marketing and hard-nosed practical research.

The common strand that runs through Manchester University, UMIST, the business school and Salford is that science, industry and the methods of maximising profit through good management must be underpinned by academic research and teaching.

The links being forged between the institutions are becoming stronger. A grouping called the Manchester Partners is being set up by Manchester University, UMIST, the business school, Vular (a marketing oriented company set up by the university) and the Manchester science park to market expertise to industry.

The three areas of Manchester University and Salford are also coming together in a consortium to set up a joint agency for providing adult education and training.

Salford was hit by a 44 per cent cut in its grant in 1981 and has been contracting ever since. But the bitterness felt by most staff at what they view as an unwarranted reduction in cash

was combined with a determination to attract money from elsewhere.

Under its forthright vice-chancellor, Professor John Ashworth, "the academic plan" (as the blueprint for the university became known) has helped push non-University Grants Committee income from 16 per cent four years ago to 39 per cent now. Of its £2m non-Exchequer revenue last year, £1m came from research and contracts, £250,000 from consultancy, £2.8m from overseas students and self-financing courses.

Some £3m has also come from Salford University Industrial Centre, a limited company set up in 1980 to specialise in collaborative deals with private companies seeking technical and development skills. It has set up a subsidiary, Salford Civil Engineering.

Salford has pioneered "teaching companies" which are collaborations between academics, technicians and private company engineers. As a mark of the assistance, Salford gave on computer-aided design and manufacturing to Arden Dies. Prof Ashworth was asked this year to open the company's factory at Marple, Cheshire.

The university's profile to the outside world is shaped and promoted by CAMPUS, a separate marketing arm of the university but outside its management structure.

Manchester Business School is one of the top two or three business schools in Britain, with more than 200 permanent staff and more than 2,000 part-time or full-time students.

British Rail, the Co-op and Greenall Whitley are among companies which use the Executive Development Centre, which offers general, and tailor-made courses for companies. Managers from big UK and overseas banks are also trained at the business school.

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The common strand that runs through Manchester University, UMIST, the business school and Salford is that science, industry and the methods of maximising profit through good management must be underpinned by academic research and teaching.

Manchester University offers undergraduate courses across virtually the whole spectrum with the exceptions of veterinary and agricultural studies. It is western Europe's largest medical faculty.

The university secured some £10m last year from research. It claims to be the country's best university for computer sciences, rather fitting since the world's first stored-program computer was invented there in 1948 before developing into Ferranti's Atlas.

Mr Brian Warboys from ICL has been appointed to the first professorial post for software engineering.

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Greater Manchester 4

Forum sharpens the profile

Financial services

BARRY RILEY

A NEW spirit of enthusiasm in Manchester's financial services sector has crystallised in the formation of an independent professional association to promote the city's financial and professional resources.

The Manchester Financial and Professional Forum is designed to raise the profile of the "square half-mile" and to demonstrate that it offers businessmen an infrastructure second only to that of the City of London in the UK.

"Manchester probably does not project itself very well," says Frank Grant, the senior partner of chartered accountants Spicer and Pepler's Manchester office, who is spearheading the development of the MFPP. "Our primary objective is to advertise all that Manchester has to offer to the business-

men involved are quick to assist that the initiative is being generated out of strength, not weakness. "We don't see Manchester as a depressed area," says Mr Stephen Moore, director of County Bank which is one of the most active merchant banks.

One of Mr Grant's partners at Spicer and Pepler, Mr Bob Kinton, points out that new financial concerns are now coming into the city. "Manchester's professional services sector has never been as prosperous," he says. "We are out in any sense putting out a begging bowl."

The view is confirmed by non-

Forum member Mr Peter Folkman, who runs the Manchester office of the small company finance group 3i. "There has been more buzz here in the past year or two," he says. "The volume of our business is running at well over double what it was two years ago."

After experience in 3i's offices in Reading, London and Sheffield he arrived in Manchester three years ago. His summing up: "It's a great place."

Mr Ian Bolton, financial director of the Greater Manchester Economic Development Corporation, believes that the city's financial services sector has "a number of very strong pluses."

He points to the city's long history as a centre of commercial activity, which has left it with a highly developed financial and professional infrastructure even though a number of the region's major industries have faded or died.

Some Mancunians admit that one reason for their city's relative prosperity is the sad decline of nearby Liverpool, which has removed a once potent rival as a professional centre.

More recently, Birmingham has fallen victim to the severe recession in West Midlands industry, and anyway is far enough to London for its financial services sector to be under greater pressure from the pull of the capital. This leaves Manchester a more or less clear opportunity to capitalise on its professional expertise.

Thus Allied Irish Banks has chosen Manchester as the location for one of its only two UK corporate business offices (the other is in Reading).

"Manchester is nicely placed in the middle for both Leeds and Liverpool," Mr Frank

O'Dowd of Allied Irish says. "It is a very vibrant financial area."

Certainly Manchester is well provided with British and foreign banks, including a number of merchant banks. But it may have suffered from the increasingly branch nature of its economy, with its major local banks such as Williams Deacons now long since swallowed up into national giants.

"It's those companies which are turning to Manchester," he suggests. "If we can get ourselves structured properly then they will continue to look to this city."

One structural gap which is often mentioned by Mancunian financiers is the lack of a properly developed local capital market. There used to be a thriving local stock market, but the stock exchange is now a national institution, and in the past 20 years or so much of the local vigour has declined.

However, a recent upturn in corporate business is reported by Mr David Hunter, chairman of Manchester stockbrokers Henry Cooke, Lumsden, which is one of the biggest regionally-based broking firms in England. Several USM floatations have been completed, or are in the pipeline.

His firm intends to remain independent and based in central Manchester, despite offers from conglomerates — although might consider injections of capital in response to minority interests. After the restructuring of the Stock Exchange next year, Henry Cooke, like other broking firms, will be able to act as broker-dealer and make markets in the shares of local companies, and this is under consideration.

But there is feeling among the MFPP's sponsors that the message has not been properly put over, and that although various agencies have been heavily promoting aspects of the regional economy such as industry and tourism, the financial and professional services sector has been rather hidden in the bushes.

"What we are intending to do is to reinforce the efforts being made by others," Mr Grant says, emphasising that the MFPP is not planning expensive advertising campaigns as such. One idea is a series of major conferences related to appropriate professions; another is to encourage the Government to send its ministers and officials to Manchester more often, so as to help raise the city's profile.

Initially, the MFPP will be focusing on opportunities within the UK domestic scene, but it will begin looking at international aspects next year. By then, the Forum is expected to be considerably expanded, taking in representatives of domestic and international banks and insurance companies as well as accountants, solicitors, stockbrokers, surveyors and actuaries.

Members of the financial community in Manchester accept that the city will never be able to compete with London for the really big ticket business. But there is a feeling that more companies in the north make

that is needed much more in the provinces.

With eight merchant banks, some 20 international banks, a dozen or so stockbroking firms, Manchester is well provided with resources to justify its claim to be England's second financial centre. The next year or two will show whether it can promote itself more effectively and enter a new phase of expansion in financial services.

Agency accepts change of flavour

GMEDC

TOM HEANEY

Tameside, Bolton and Bury/Salford

One deal last year saw the sale of 33 acres at the South Lancashire Industrial Estate at Wigan, for development of 60,000 sq ft of factory and warehouse accommodation by a local paper products company, safeguarding 400 jobs and promising 200 more.

Activities levels are growing at Workington, a GMEDC subsidiary launched last year to operate a business funding scheme jointly with the GMC and the Co-operative Bank, which is based in Manchester.

The prospect is not unwelcome to Mr Leslie Boardman, GMEDC managing director since its inception.

"Having to talk to 10 constituents instead of one will not be bad thing," he says. "It will help to change the flavour of the agency because the independence of each district will come into play and the result will be a more interesting package."

A £5m allocation from the GMC helped set up the corporation in 1979 as a company with public and private sector support at a time when a Conservative administration held power at County Hall. Six years later, with the GMC under Labour control, Mr Boardman emphasises that party politics play no part in the boardroom of GMEDC.

"We have a board committed to the resurgence and regeneration of Greater Manchester and we are here to stimulate enthusiasm, vigour and vitality in our county," he says.

All these qualities are needed.

The challenge of producing industrial investment leading to job generation in 1985 with 15.8 per cent unemployment is more pressing than it was in 1979 when it stood at 5.7 per cent.

With a board drawn from public and private sectors, the GMEDC is making building bridges between the two. Its responsibilities include participation — direct or in partnership — in development and management of industrial property, attracting new investment and supporting businesses.

The range of its activities has broadened to include industrial promotion and advisory services on behalf of the GMC.

Throughout its life it has swum against a powerful tide which has swept away thousands of manufacturing jobs. Its investment in development has totalled £7.2m, stimulating projected private sector investment of £25.1m.

This spans development (completed or under way) of 270 acres, including 87 acres of sales; 197,000 sq ft of small factories (142,000 sq ft sold); and 185,000 sq ft of refurbishment (50,000 sq ft sold).

Loans, investments and guarantees for 29 companies employing just over 2,100, involved a commitment of £1.4m with another £2m from banks and institutions.

The corporation has the largest land bank in the country, with some 250 acres available. It owns sites at Stockport, Trafford, Bolton and Wigan and controls properties at

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Financial Times Monday November 18 1985

Greater Manchester 5

Lively growth throughout the area

Retail Property

TOM HEANEY

THE NATIONAL upsurge in the retail property sector has been widely, if not uniformly, reflected in Greater Manchester. In the city centre, a spirit of reviving optimism and rejuvenation visibly characterises the prime shopping zones, while in some of the most affluent satellite towns the scramble for strategic positions has reached a new intensity, with premium and rent levels reacting in kind. New investment in retailing is currently being committed in a number of towns and is set to be translated into bricks and mortar.

The trouble with Manchester city centre, a critic complained not so long ago, was the existence of too many negative factors. "Now things are happening," says Stuart Dawson, who heads the shops unit of agent Dunlop Heywood. "The place looks good, feels good. Three years ago, enough numbers of units were available at nil premiums, but the atmosphere's changed and there has been a resurgence of demand."

Civic thinking has come to terms with reality and that was helped by the way for the new mood. Manchester's shopping core was in decline and municipal policies, not least in their less than welcoming acceptance of the private motorist, were doing little to halt the drift.

"The local authority's new approach has helped tremendously," says Stuart Dawson. "The past two years have seen a positive policy of trying to get shoppers back by providing more car-parking, pedestrianisation, and by an awful lot of tidying up and brightening up. The aggressive marketing policy is paying off."

Market Street, the city centre's mainstream shopping area, has gained significantly. Rents, after stagnating for several years, are moving forward, with £50-£65 Zone A achieved in several recent transactions. Significantly, more could be achieved in a unit come on the market on a new lease, according to Paul Nichols of Elliott Partnership, underlining that there is quite a lot of catching up to be done.

Overshadowing just about

everything else in central Manchester, including Zone A levels, has been the huge bulk of the Arndale development, the largest covered shopping centre in Western Europe. A limited survey by Greater Manchester Council some time ago claimed that "only a handful of people would admit toliking it." Many more criticised it for being too big, ugly, claustrophobic, threatening, and difficult to find one's way around," the council reported.

The Arndale management has been actively working to win new friends and evidence suggests it is succeeding. A £25m programme of refurbishment is progressively achieving a section-by-section transformation of the vast interior, producing a brighter, friendlier, more imaginative, less overwhelming, and altogether more human space within the limitations of a giant occupying 1.3m sq ft of floorspace.

Peter Ford, chairman of Arndale Shopping Centres (P & O Group), does not claim it has yet overcome all its problems, but is enthusiastic and full of ideas for continuing to improve a centre, which with 200 units, encompasses more shop space than any entire town, and can claim a customer flow of 750,000 a week. "We have done a tremendous amount of promotion in the past two years and for the first time are just starting to get premiums on relets. Values are firming whereas previously we were offering discounts," he says.

Meanwhile, Manchester's other prime shopping zones of King Street and the St Ann's Square area are wearing an even more upmarket look, a trend reflected in values. A premium of £55,000 was achieved at the end of a near-auction for a rack-rented unit in King Street, "awkwardly shaped and in need of complete refitting". The status of King Street has been heightened with the arrival of several prestigious national names in fashion and food.

Manchester is exceptional, as agent W. H. Robinson has found in the no 50 major cities in the UK, with the exception of London, is surrounded by so many autonomous satellite towns of such strength. Some have grown at the expense of the city centre. Stockport is



King Street, Manchester, a business and shopping centre

extremely buoyant with £55-£60 Zone A becoming established and with top positions in Mayway "considerably more," according to agent Donaldsons, claiming that more than 100 multiples are anxious to locate there.

Nearby Altrincham, possibly the most affluent centre of all, is described by the same agent as "the star of the Manchester constellation." Elliott Partnership has recently negotiated 558 sq ft with Virgin Records for a unit in much-shaken-after George Street.

Stockport could establish itself as the most dominant shopping centre of Greater Manchester's satellite towns, forecasts agent W. H. Robinson. This October it boosted its sales floorspace by more than 60,000 sq ft in one week with Asda and Sainsbury opening a series of major new units literally within sight of each other.

Construction of a £5.5m Whitecraft Developments scheme close to Asda and Sainsbury is on target. The 43,000 sq ft project includes 19 shop units and the first pre-let was completed at the end of October.

Bolton, an attractive centre, has long held a leading position in the hierarchy of Greater Manchester shopping, ranking second to central Manchester itself. "It is the sort of town where people like to go to shop, rather than just a place to shop," says Mike Oushey, an associate with Bernard Thorpe and Partners in Manchester. The distinction is important and explains why Bolton's appeal draws shoppers from a wide surrounding area.

The central area has seen no new retail development of significance for more than 10 years, an interval which is about to be broken. The county planners' view is that a period of stability will need to follow to allow the centre to adjust to the impact of Grosvenor

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Buoyancy south of the city

Property

IAN HAMILTON-FAZEEY

CLEAR PATTERNS have been emerging in Greater Manchester's commercial and industrial property markets during the last few years that say much about the way industry and commerce is developing in the region.

Agents report renewed buoyancy in the past year, a claim reflected by some expansionary mergers and dramatic increases in staff recruitment. But part of this bullishness has been caused by the way government policy has distorted market forces in the industrial sector.

A positive trend in ware-

housing may therefore not last and over-supply may become the main feature of the whole industrial sector. Generally, the office and retail sectors remain strong in well-defined geographical pockets.

The 640-acre Salford-Trafford Enterprise Zone, which straddles the Manchester Ship Canal and where no rates are payable up to 1991, has created a dual market for industrial property. Mr Paul Simms of agents King & Co says: "Rents inside the zone are higher than in the immediate periphery, absorbing 50 to 60 per cent of the rents benefit."

About 60 per cent of the benefit is going to the landlord. Industrial rents in the zone and 40p to 50p lower outside it."

The main demand in the zone has been for modern warehousing at rents of £2 to £2.25 a sq ft (which with self-

contained offices command £2.50 and £3.00 a sq ft).

This has accentuated over-supply of industrial property elsewhere, particularly for manufacturing. But Mr Leon Samysuper, of Swimer Leon Blasdale, warns: "We are now getting over-supply in the zone, which has done little to stimulate traditional industry."

"About 80 per cent of space is going to service-type users. It is true that the zones have created jobs, but they are jobs that would have been created elsewhere."

"They have transformed tracts of derelict land, so they have achieved something. Nevertheless, Government should have concentrated on improving Urban Development Grant schemes."

In one example, a company which took 60,000 sq ft of space in the Trafford section of the zone chose this to expanding in Stockport. About 80 jobs were involved.

The letting market for industrial property, particularly for 25-year leases, is difficult and probably at its worst for assignments of existing leases. Demand is still good for smaller and start-up properties and there is a real need for the Greater Manchester planners to increase the nursery units in the 1,500 to 2,000 sq ft range are fetching £2.20 a sq ft outside the zone and £3 inside it, compared with £1.70 to £2.20 for bigger units and 75p to £1.50 for older ones.

Demand is strong in one industrial segment, Mr Robert Dunlop of Dunlop Heywood says. "There is a buoyant market for purchase of second-hand buildings at between £4 and £10 per sq ft. It goes right across the board, from 1,000 to 50,000 sq ft."

"Design-and-build projects are also picking up." Clients tend to be companies which have survived the recession and are improving their asset base, possibly to borrow against later.

In the office sector, rents in Manchester city centre are established at £7 per sq ft and pushing £7.50 at Ship Canal House, which has undergone extensive remodelling.

Mr David Rose of the Elliott Partnership says: "Outside the city centre it is not easy and assignments are difficult." There is upward migration within the market as companies move to better premises but fewer takers for the older property they vacate, leaving a glut of these types of offices. The exception to the city

centre office trend has been Sunlight House, just outside the central area and therefore "off pitch" in agents' eyes. This was on offer at £4 a sq ft but demand soon added £1 to the rent.

Mr Peter Gallagher of Dunlop Heywood says: "In a fragmenting office market we have done well with Sunlight House, 80 per cent of which is let 18 months after it came on to the market as a refurbished building.

Flexibility was a key factor: the 140,000 sq ft was broken up into many units ranging from 51,000 sq ft to 600 sq ft."

The other key was quality. According to Mr Rose: "At £1.50 sq ft it is a bargain for someone who wants it to look as though they have paid £7."

Office prices continue to run ahead of the city centre towns of Wilmslow, Cheshire, to the west of Manchester International Airport, the rail link to London and the motorway network.

Towns nearby are following suit. Mr Gallagher says: "Rents are already at £7.25 a sq ft in Wilmslow. If the buildings were there we would already be getting £7.75."

Altrincham is enjoying a boom. Space that cost £4.50 to £5.00 a square foot has shot up to £8 overnight. Stockport will be next, then in 12 to 18 months it will be Sale.

"The City centre is hard but rewarding work, but out in the best areas of South Manchester we are having a ball."

Strong retail markets are growing even stronger in the suburban towns that comprise the rim of the conurbation, particularly in new shopping centres in places such as Bury.

Mr Rose says: "People are now looking for units 25 ft wide by 100 ft deep, while 20 years ago the size was 18 ft by 60 ft. Demand is outstripping supply for units of the right size of shop."

Zone A rents—the price of the important first 20 ft of depth—is running at £50 per square foot.

Property agents can hardly be expected not to paint an optimistic picture, but none would be increasing their overheads if the market was not yielding funds. Swimer Leon Blasdale grew recently by merger with the Elliott Partnership, formed from three agencies last year, has already grown from 22 to 34 staff.

Meanwhile, Manchester's biggest agency, Dunlop Heywood, has grown to 95 people in the city and another half dozen in London. The exception to the city

after a long courtship, there was a successful marriage recently.

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Ferranti. Selling technology the Mancunian way.

If you were asked to name a major industry that has replaced cotton as the means by which Manchester earns its daily bread, you might well say 'electronics'!

For the evidence, you just point to one company.

Ferranti.

Ferranti was already a thriving electrical enterprise when it set up headquarters at Hollinwood in the 1890s - nearly a century ago.

A famous collaboration between Ferranti and Manchester University produced the world's first commercially available digital computer in 1951. Head Office for the whole Ferranti group of companies, which now employs more than 20,000 people worldwide, is still in Greater Manchester, where no less than 8,000 of the workforce are engaged in both manufacturing plants. They are turning advanced technology into a diversity of high saleable products now being marketed all round the globe.

These products are not only bringing a new prosperity to Greater Manchester but helping to generate new businesses, new investment, new jobs and new wealth in the country as a whole.

Ferranti is part of Manchester's high technology image, and Manchester is providing a friendly environment for the technological growth of this local and international company.

Computer systems for industry and commerce

On a 40-acre site at Wythenshawe, close to Manchester International Airport and at other major locations in Stockport and Oldham, Ferranti Computer Systems has built up a world leadership in the design and

implementation of process control systems for industries of all kinds.

More recently the company has expanded its activities in data processing and communications equipment and office automation systems. A current major success in this field is the PC860 series of personal computers.

Pioneers of the silicon chip

Twenty years ago Ferranti was developing 'solid state' electronics at Oldham, and making the first integrated circuits. Today Ferranti Electronics is one of the foremost semiconductor houses in Europe, and, with the largest single site investment for semi-conductor logic circuits with its ULA (Uncommitted Logic Array) technology. The company is also famous for its E-line plastic transistors and other discrete components.

Other products of Ferranti Electronics include specialist microwave components and systems for a range of civil and military communication activities and satellite ground stations for TV and data transmission.

From commercial instruments to fuses with a 'z'

At Moston, on the northern fringe of Manchester, Ferranti Instrumentation makes a comprehensive range of fuses for artillery, mortar bombs, mines, grenades, submunitions, missiles, and rockets. They range from simple fuses to the most sophisticated electronic devices for the most advanced weapons. Besides fuses, a range of safety andarming devices is produced.

Just recently the company has collaborated as design authority in the development of a highly successful area denial

submunition and other vital elements in a weapon system for the RAF's Tornado aircraft.

On the commercial side the company produces computerised energy control systems and automatic load control equipment.

New developments in the telecommunications equipment

Four years ago Ferranti and the GTE Corporation of Stamford, USA, formed a joint venture company - Ferranti GTE.

Todays Ferranti GTE at Moston makes and markets a comprehensive range of private automatic branch exchanges (PABX), voice messaging, call accounting systems and financial terminals. These products have an international reputation for efficiency and reliability derived from advanced technology.

Ferranti GTE has just achieved a new technological advance with Omni, a new telecommunications system with a unique 'highway' architecture which provides for the transmission of both voice and data communications.

Associated engineering activities

Among other activities of Ferranti at Oldham and Chadderton are the design and manufacture of on-load tap changers for power transformers, insulators and support for container handling equipment used in docks and warehouses.

FERRANTI is a registered Trade Mark of Ferranti plc
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FERRANTI
Selling technology

Ferranti plc, Bridge House, Park Road, Cheadle, Cheshire SK5 4HZ

Cuts threaten wide range of activities

The Arts

LES KNOWLES

IN FEW places outside London do people demand organised entertainment as much nor have the means to satisfy it than in Greater Manchester.

Theatres and night spots, more than a dozen professional soccer, rugby league and rugby union clubs and the opportunity of eating in an Alpine-style restaurant on the Pennines or at the heart of the country's second largest Chinese quarter give it a vibrant and varied life.

It can also be a flashy place, made for larger-than-life figures like Mr Ron Atkinson, Manchester United's manager, and Mr Bob Scott, the entertainment manager whose marketing aggression plays a key role in the success of the Palace Theatre and Opera House.

But the county also has a cultural depth rooted in the Halle and BBC Northern Symphony Orchestra, the Northern Ballet and a network of local and regionally important theatres.

Nor does Manchester have a monopoly of theatre, for both Bolton and Oldham have their own flourishing rep companies.

Manchester's Palace Theatre had a long and honourable career as a home of variety, musical comedy and pantomime before it was bought in 1978 by Northwest Holt, the engineering and construction company, for an independent charitable trust. Over the next three years the theatre underwent a £3m refurbishment which saw its reopening in March 1981, as the major venue outside London for the country's leading opera, ballet and theatre companies.

The success of the Palace attracted attention far beyond Manchester and in March 1982, there was major excitement when the news that the Palace Theatre Trust had bought the nearby Opera House to house the long-running musical shows which clearly could not be accommodated for many weeks at the Palace.

After closing as a theatre, it endured five inglorious years as a bingo hall until a further injection of funds by Northwest Holt made possible its purchase from the Mecca group. The costs of refurbishment, £500,000, were met by loans from Manchester City Council and Greater Manchester Council, and the Opera House formally reopened on October 3 last year with Michael Crawford in Barnum.

Despite increasing financial problems — of which more later — the smaller Royal Exchange Theatre continues to draw audiences of over 80 per

cent to its remarkable home in what was once the very centre of the Lancashire cotton trade.

The city-owned Library Theatre Company draws audiences from other parts of the county to its home in the city centre and to the Forum, its handsome Wythenshawe satellite. When the Forum opened in 1971 productions revolved between the two theatres; today they offer separate programmes.

The Contact Theatre Company, which replaced the 69-year-old University Theatre, was founded 13 years ago primarily to present productions for young people of both classics and modern plays.

Maintaining close liaison with teachers and youth workers, Contact does much work in schools and draws funds from GMC, Manchester University, the Arts Council and Manchester Education Committee.

In the refurbished Oldham Coliseum the new artistic director, John Retallack, recently gave the town its first professional production of Molier with "Tartuffe". Breaking with tradition, the theatre is devoting Tuesday and Wednesday of each week to visiting shows which include the "Danse de l'Afrique" troupe and a production of Steven Berkoff's "Death dense".

Like Bolton's Octagon Theatre, which inhabits a half-modern building in the town centre, Oldham Coliseum draws much of its audience from outside the town and relies substantially on GMC for finance; a situation which both

share with other arts organisations great and small.

The Government's offer of £15m to replace the £34m being spent on the arts by the metropolitan counties means that Greater Manchester would receive about £900,000 compared with £1.84m for 1985-87.

The arts groups would have to look to the district councils for the other half. However, the former Arts Minister, Lord Gowrie, has estimated that the district councils would provide only 10.5 per cent, a mere £1.35m in Greater Manchester.

In a letter to Lord Gowrie,

Financial Times Monday November 13 1985

INTERNATIONAL APPOINTMENTS

Surprise moves at US pipeline company

BY WILLIAM HALL IN NEW YORK

Mr Segnar, the chairman and chief executive of BING/INTERNORTH, who master-minded the \$2.5bn acquisition of Internorth last July, creating the biggest pipeline group in the US, has resigned in a surprise boardroom reshuffle.

Mr Segnar, 58, has been replaced by Mr Ken Lay, 43, former chief executive of Internorth and president of the new

group. He is regarded as one of the brightest of the young executives now emerging at the top of the US pipeline industry. Mr Segnar had intended to hand over as chief executive in January 1987 and Mr Lay had already been named as his successor.

However, Mr Segnar's decision to take early retirement and sever his connections with the

surprise, especially since the group had held a major analysts meeting in New York recently and had given no indication of any management dispensation.

"With the restructuring of the industry taking place at such a rapid pace, I felt it was appropriate that the new management team be put in place now with responsibility and authority to manage changes," said Mr Segnar.

Chief technical officer for ITT

Dr William B. Smith has been appointed to the newly-created position of chief technical officer for ITT CORPORATION. Dr Smith succeeds Dr Edward S. Flashen, senior vice-president and general technical director, who is retiring. As chief technical officer, Dr Smith will be responsible for the establishment of product-based strategic technology and will evaluate the existing and developing research

activities of the ITT headquarters corporate and ITT Euro-

technical departments, including the advanced technology centre in Brussels. Prior to his new assignment, Dr Smith was vice-president—ITT, as well as general technical director—ITT Europe where he was responsible for System 12 development and ITT's European-based research and development programmes which represent a US\$300m annual commitment.

Dr Smith will head the merged

activities of the ITT headquarters corporate and ITT Euro-

pean headquarters. Mr D. F. Quirk, managing director of Irish Cement, is appointed to the new position of managing director (Republic of Ireland), CRH group companies. Mr E. Hill becomes managing director (European mainland) CRH group companies. He will continue to operate from Van Naezel headquarters in Holland. Mr J. J. Elliott, financial director of Irish Cement, succeeds Mr Quirk as managing director. All appointments become effective on January 1.

MOVES IN BRIEF

holder of Esselte Business Systems.

* Mr Charles E. Stott, Jr, has been elected a vice-president of AMAX INC. He is president of the alloy division of AMAX Inc with responsibility for Molybdenum, nickel, tungsten, Western Canadian Mines and the Nevada Sleeper Gold Mine operations.

Mr Stott was previously a vice-president of Climax Molybdenum Co and general manager at the Climax Mine since January 1983.

* SCHERING-PLUGH CORP has appointed Mr Richard J. Kogan as president and chief operating officer from January 1. He will have responsibility for pharmaceutical and consumer operations, pharmaceutical research and human resource functions. Prior to Mr Kogan's arrival, Mr Kogan was executive vice-president pharmaceutical operations, in charge of world wide

pharmaceutical businesses. Mr Harold R. Hiser Jr has become executive vice-president finance and Mr Donald C. Konklin group vice-president pharmaceutical operations. Mr Hiser was senior vice-president finance and Mr Konklin was president of Schering US.

* ALLEGHENY INTERNATIONAL, vice-chairman and chief administrative officer, Mr Clayton A. Sweeney will resign early next year to make a career change. Mr Sweeney, who joined the company in 1978, was considered the heir apparent to chairman and chief executive officer, Mr Robert J. Buckley, who is scheduled to retire in 1989.

* REPUBLICBANK HOUSTON has elected Mr Pat D. McCarty president of Ramma Repola Oy, responsible for the forestry industry businesses.

This advertisement is issued in compliance with the regulations of the Council of the Stock Exchange.

An application has been made to the Council of the Stock Exchange for the grant of permission to deal in the whole of the issued share capital of the Company in the Unlisted Securities Market. It is emphasized that no application has been made for these securities to be admitted to listing.



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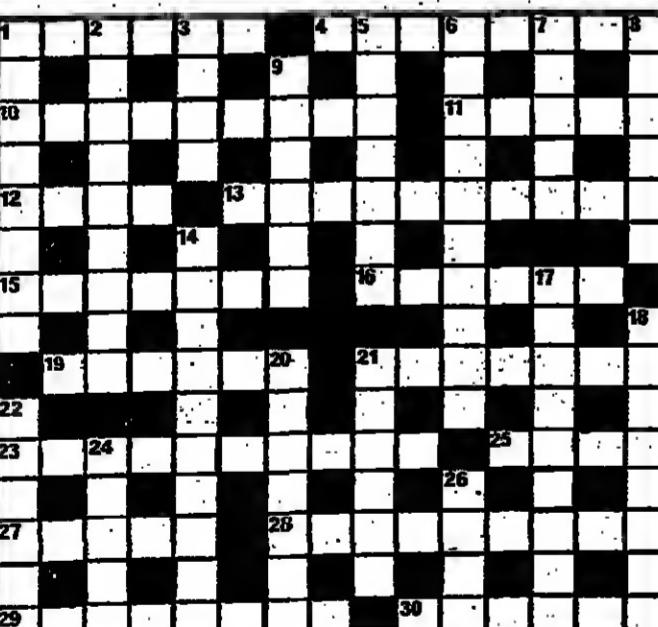
18th November 1985

FINANCIAL TIMES

is proposing to publish a survey on
INTERNATIONAL GAS INDUSTRY
Publication date 12th February 1986
Copy date 29th January 1986

For further details contact:
William Clutterbuck
01-248 8000 ext 4148

F.T. CROSSWORD PUZZLE No. 5,876



regarded in Europe (9)
1 Express despair about the French transport in winter (6)
4 It's most likely for the youngster left inside (8)
10 Discouraged if a priest drinks (9)
11 She tends to rush back—and there's some point to that (5)
12 Many have very fine plumage (4)
13 Not an account for travelling expenses! (4, 2, 4)
15 Growing grain is tricky (7)
16 Tax being cut (6)
17 The appearance of coppers in a group (6)
21 Shored's the main finance company (3-4)
23 Managed to study, and afterwards did some fishing (10)
25 Trade distribution (4)
27 A woman from a South American country (5)
28 Signal to bring in a social worker (9)
29 Sees changes in time in the North-east (8)
30 The female's content about nothing on this (6)
DOWN
1 Flag, as usual (8)
2 Small white flower highly

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November 18, 1985, London
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Gross Domestic Fund Mgmt Ltd		Swiss Life Pts. Trst. Mngt. Co Ltd (x)(c)	
66 Grosvenor St, London EC1A 6AE	01-01-236 3885	99-101 London Rd, Sevenoaks	0732-450161
International Growth	97.9	104.3	-1.1
Income & Growth	103.9	106.4	1.0
Small Selections	205.0	59.4	+0.5
American Growth	7.7	28.4	+0.5
Latin Growth	24.4	30.4	+0.5
European Growth	62.2	51.1	-0.8
UK Growth	41.9	41.9	0.0
Pacific Growth	10.5	34.9	-0.3
Hedge Income	23.9	10.9	+0.3
Prudential Income Units	44.1	47.0	+0.2
Prudential Account Units	77.3	84.6	+0.2
Pearl Trust Managers Ltd (x)(g)		TSE Unit Trusts (b) (c) (y)	
252 High Holborn, WC1V 7EB	01-405 8443	PO Box 3, Kent House, Andover, Hants SP10 1PG	
Peter Crouch Fd.	68.1	72.6	+0.5
Accum Units	110.6	117.0	+0.5
Peter Inc.	98.2	102.3	+0.3
Peter Div Trst.	101.9	102.6	+0.0
(Accum. Units)	117.2	118.1	+0.0
Perpetual Unit Trust Mgmt. (a)		TSE American	
45 Hart Street, Henley on Thames	0491 576665	105.6	+0.3
Growth	204.7	219.3	+0.3
Income	149.8	150.4	+0.1
Worldwide Recovery	115.6	124.1	+0.1
Int'l. Emerging Mkts	57.2	58.4	+0.2
Int'l. Emerging Com.	51.7	55.0	+0.7
Far East Growth Fd.	51.7	55.0	+0.7
Prudential Fund Mgmt Ltd		TSE Asia	
99 Grosvenor St, London W1X 8AE	01-01-236 3885	124.3	+0.7
Income Acc.	102.3	102.3	0.0
Prudential Fund Mgt	102.3	102.3	0.0
Fund Int'l Acc.	114.6	115.0	+0.4
<i>*Prices as at 11. Nov. during Dec 11</i>		<i>*Prices on Acc 6. Next trading Dec 4</i>	
TSE Unit Trusts (b) (c) (y)			
PO Box 3, Kent House, Andover, Hants SP10 1PG			
0234-612268		Dealing to 0234-613403-2	
TSE American	105.6	107.3	+0.6
Div. Accres	105.1	105.5	+0.4
TSE Euro Income	99.9	98.7	-0.1
Div. Accres	103.4	103.0	-0.4
TSE General	127.1	127.3	+0.2
Div. Accres	127.3	127.0	-0.3
TSE Govt. & Fed. Inv.	124.3	125.5	+0.9
Div. Accres	125.1	125.0	-0.1
TSE Income	137.0	139.5	+0.6
Div. Accres	137.0	137.4	+0.3
TSE Pacific	127.1	127.4	+0.3
Div. Accres	127.1	127.7	+0.6
TSE International	121.6	121.7	+0.1
Div. Accres	121.6	121.8	+0.2
TSE Natural Resources	129.8	124.7	-0.5
Div. Accres	129.8	124.5	-0.3
TSE Small Shares	123.2	123.0	-0.2
Div. Accres	123.2	123.1	-0.1
TSE Small Stocks	115.3	115.2	-0.1
Div. Accres	115.3	115.2	-0.1

AUTHORISED UNIT TRUSTS & INSURANCES

Financial Times Monday November 12 1995

Scotlife Investments		Monday November 18 1985	
		031-222 2211	
Property Fund	100.5	-	
Int'l Equity	100.6	-	
American Pacific	100.1	-	
Europe	100.2	-	
International	100.4	-	
Prest Imperial	100.3	-	
Scottish Index	100.2	-	
Mutual Fund	100.7	-	
Pen. Property	100.2	-	
Pen. U.K. Equity	100.2	-	
Pen. Am. Equity	100.4	-	
Pen. Pacific	100.2	-	
Pen. European	100.2	-	
Pen. International	100.4	-	
Pen. Income Fund	100.2	-	
Pen. Index Fund	100.2	-	
Pen. Bond Fund	100.3	-	
Pen. Managed Fund	100.4	-	
Scotlife Mutual Assurance Society		041-246 6321	
109 St Vincent St, Glasgow			
Pen. End Nov 15	104.2	-	
Pen. Mid Sept 30	102.1	+0.8	
Scotlife Mutual Investments		041-246 6321	
209 St Vincent St, Glasgow			
Safety Fund	100.9	-	
Growth Fund	100.7	-	
Conservancy Fund	100.5	-	
Income Fund	100.7	-	
Corporate Fund	101.1	-	
Gilt & Fwd Inv Fund	101.0	-	
Int'l Equity Fund	101.3	-	
International Fund	101.7	-	
North American Fund	101.2	-	
Pacific Fund	101.4	-	
Pen. Property Fund	101.1	-	
Pen. Bond Fund	100.3	-	
Pen. Safety Fund	100.1	-	
Pen. Growth Fund	100.2	-	
Pen. Opportunity Fund	100.8	-	
Pen. Int'l Equity Fund	100.5	-	
Pen. Gilt Fund	100.4	-	
Pen. Corporate Fund	101.1	-	
Pen. Int'l Bond Fund	100.3	-	
Pen. Int'l Equity Fund	100.5	-	
Pen. International Fund	100.9	-	
Pen. North American Fund	100.4	-	
Pen. Pacific Fund	100.9	-	
Pen. Property Fund	100.4	-	
Scot Life Unit Assurance Ltd			
St. James' Burton, Bristol BS99 7SL			
Managed Acc.	100.7	-	
Property Acc.	100.5	-	
Study Acc.	100.9	-	
Fixed Interest Acc.	100.9	-	
Gold Linked Acc.	100.4	-	
Acc. Acc.	100.8	-	
American Equity Acc.	100.1	-	
U.S. Bond Acc.	100.1	-	
James Acc.	102.1	-	
Pacific Acc.	100.8	-	
Far Eastern Acc.	100.1	-	
International Acc.	100.3	-	
U.S. Dollar Acc.	100.6	-	
Van Acc.	100.4	-	
European Currency Acc.	101.1	-	
Distribution	100.8	-	
Scot Life Pensions Ltd			
300, Piccadilly, London W1, SW1			
Pen. Managed Inv.	104.9	-	
Pen. Property Acc.	104.1	-	
Pen. Equity Acc.	105.2	-	
Pen. Financial Acc.	101.2	-	
Pen. Corporate Acc.	100.4	-	
Pen. Assur. Equity Acc.	101.0	-	
Pen. U.S. Bonds Acc.	101.7	-	
Pen. James Acc.	100.3	-	
Pen. Pacific Acc.	102.4	-	
Pen. Far Eastern Acc.	100.2	-	
Pen. Gold Acc.	101.4	-	
Pen. U.S. Dollar Acc.	101.4	-	
Pen. Vans Acc.	101.9	-	
Pen. Euro. Curr. Acc.	100.9	-	
Stiles Life Pensions Ltd			
95-101 London Rd, Sevenoaks			
Early Inv.	100.18	-	
Later Inv.	101.19	-	
Property	100.27	-	
Gold	101.46	-	
Bonds	107.09	-	
International	101.32	-	
Next Mon Nov 20			
TSB Life Ltd			
P.O. Box 3, Kidderminster, Worcs B910 2PG			
Managed Fund	102.6	-	
Property Fund	102.6	-	
Fixed Inv Fund	102.8	-	
Money Fund	101.0	-	
TSB Life Unit Trust			
100, London Rd, Birmingham B15 2JL			
Managed Fund	102.6	-	
Property Fund	102.6	-	
Fixed Inv Fund	102.8	-	
Money Fund	101.0	-	

INSURANCE, OVERSEAS & MONEY FUNDS

Money Market Trust Funds									
Gr Equity									
CAR Int Cr									
The Charities Deposit Fund									
Gross									
Net									
CAR Int Cr									
The Money Market Trust LM (C)									
MUR 1000									
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BRITISH FUNDS

Interest

Price

Last

Yield

Stock

Financial Times Monday November 18 1985
INDUSTRIALS Continued

35

INDUSTRIALS—Continued											
Stock											
Price											
Last											
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C.W.											
G.P.											
P.E.											
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All these bonds have been sold. This announcement appears as a matter of record only.

October 14, 1985



AB ELECTROLUX

Stockholm

FF 250,000,000

11 1/8 % notes due 1990

BANQUE NATIONALE DE PARIS

AMRO INTERNATIONAL LIMITED
CREDIT SUISSE FIRST BOSTON LIMITED
ENSKILDA SECURITIES
SEASIDE BANKS ENSKILDA LIMITED

MORGAN GUARANTY LIMITED SWISS BANK CORPORATION INTERNATIONAL LIMITED
UNION BANK OF SWITZERLAND (SECURITIES) LIMITED S.G. WARBURG & CO. LTD.

SOCIETE GENERALE

BANQUE GENERALE DU LUXEMBOURG S.A.
DEUTSCHE BANK CAPITAL MARKETS LIMITED
MERRILL LYNCH CAPITAL MARKETS

Bank Leu International Ltd.
Banque Indosuez
Baring Brothers & Co., Limited
Caisse des Dépôts et Consignations
Crédit Commercial de France
Crédit Industriel et Commercial de Paris
Dresdner Bank Aktiengesellschaft
Hambros Bank Limited
LTCB International Limited
J. Henry Schroder Wag & Co. Limited

Bank Mees & Hope NV...
Banque Internationale à Luxembourg S.A.
Bergen Bank A/S
Commerzbank Aktiengesellschaft
Crédit Commercial de Belgique S.A./Gemeentekrediet van België N.V.
Crédit Lyonnais
Forreningensbanken A/S
Kansallis - Osake - Pankki
Orion Royal Bank Limited
Svenska Handelsbanken Group

Banque Bruxelles Lambert S.A.
Banque Paribas Capital Markets
Caisse Centrale des Banques Populaires
Compagnie Monégasque de Banque
Den Danske Bank
Generale Bank
Kreditbank International Group
Post-Och Kreditbanken, PKBanken
Swiss Volksbank

U.S.\$400,000,000



The Kingdom of Belgium

Floating Rate Notes Due December, 2004

In accordance with the provisions of the Notes, notice is hereby given that interest payable on 18th December, 1985 will amount to U.S.\$10,873.74 per U.S.\$250,000 Note.

Interest rates applicable are as follows:
13th June 1985 to 15th July 1985 - 8 1/4%;
15th July 1985 to 15th Aug. 1985 - 8 1/4%;
15th Aug. 1985 to 15th Sept. 1985 - 8 1/4%;
15th Sep. 1985 to 15th Oct. 1985 - 8 1/4%;
15th Oct. 1985 to 15th Nov. 1985 - 8 1/4%;
15th Nov. 1985 to 18th Dec. 1985 - 8 1/4%.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

S & U STORES PLC

The unaudited results for the half year ended 31 July 1985 are announced as follows:

	1985	1984
Turnover	17,708,000	16,920,000
Profit before tax	353,361	430,249
42 1/2% preference dividend	4,200	4,200
31 1/2% cum. pref. dividend	70,890	70,890

The turnover increase was not enough to offset higher costs and this has resulted in a decline of profitability for the first half. The preference dividends on both classes of preference shares are being paid on the due dates; however, no ordinary dividend is recommended at the present time.

The increase in turnover and cost reductions since the end of July suggest that the outcome for the year as a whole will be very similar to last year without the extraordinary item largely represented by the closure of a manufacturing unit. The outlook, if current trends continue, is optimistic for 1986.

Derek Coombs, chairman and managing director
15 November 1985

S & U STORES PLC
51-53 Edgbaston Street, Birmingham BS 4QH

New Zealand

£100,000,000

Floating Rate Notes 1997

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 14th November, 1985 to 14th February, 1986, the Notes will bear interest at the rate of 11 1/4% per cent. per annum. Coupon No. 2 will therefore be payable on 14th February, 1986 at £1,457.19 per coupon from Notes of £50,000 nominal and £145.72 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

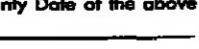
U.S.\$300,000,000—SERIES 28

ASESORES DE FINANZAS, S.A. DE C.V.

(Organised under the laws of the United Mexican States)
Short term Notes issued in Series
Under a U.S.\$300,000,000
Note Purchase Facility Agreement
Guaranteed by Citibank, N.A.

Notice is hereby given that the above Series of Notes issued under a Note Purchase Facility Agreement dated August 12, 1982, will carry an interest rate of 8 3/4% per annum. The Maturity Date of the above Series of Notes will be May 16, 1986.

November 18, 1985 London
By: Citibank, N.A. (CSSI Dept.), Agent Bank



DnC
Den norske Creditbank
Primary Capital Perpetual
Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from November 15, 1985 to February 18, 1986 the Notes will carry an interest rate of 8 3/4% per annum and the Coupon Amount per U.S.\$10,000 will be U.S.\$219.36.

November 18, 1985 By: Citibank, N.A. (CSSI Dept.), Agent Bank

Monk build a
true reflection
of your design

Monk
Design and Contracting Services
A Monk & Company plc, PO Box 45,
Warrington, Cheshire WA1 4BZ Tel: 0925 821000

Housing scheme in Liberia

CONSTRUTORA METALLICA
FINSIDER, a unit of Italy's state-owned Italmobiliare construction company, has received a contract worth £50bn (£198m) to build single-family housing in Liberia. CMF is to build some 1,000 houses in West Monrovia's residential area of Monrovia's capital Monrovia. CMF has also signed a letter of intent under which it will build additional housing in Monrovia's New Georgia zone.

WARNINGS (CONTRACTORS)

WARNINGS (CONTRACTORS), Portsmouth, has won awards throughout southern England amounting in value to £7.5m. The company maintains a heavy involvement in hotel construction with two further awards; work has started on a new hotel at Abingdon for Coldicote, which will comprise 64 bedrooms over two floors using prefabricated units, brick and tile cladding with a slate roof, joining an octagonal central facilities block.

Work will shortly commence on a five-storey extension at Saltdean, Brighton, for Tresser Houses Forte valued at £1.5m, which will provide 70 bedrooms, meeting room and restaurant extensions to the public rooms block and alterations to the reception area and car parks.

Industrial and commercial awards include a £1.5m warehouse in Portsmouth for Nordin & Peacock, alterations and mezzanine floors to existing premises at Havant, Hampshire, valued at £0.75m, and a deep extension at Chichester for Southern Gas.

In the design and build field a £0.7m contract has been won for the design and construction of a complete vehicle servicing centre at Fareham for Spartrucks, together with an office extension for Southern Gas at its headquarters in Portsmouth. Warnings has also won a number of major road contracts in west Sussex and Hampshire.

Laing builds magistrates courts

JOHN LAING CONSTRUCTION has won contracts totalling more than £10m. Work has started on the demolition of a warehouse in make way for magistrates courts and a probation office in Catherine St, Whitehaven. Included in the £890,000 contract are drainage external works and a single-storey severe concrete link with new police headquarters. Work starts shortly on two modernisation contracts awarded by the City of Carlisle worth a combined total of £800,000. Under these contracts 78 houses in the Raftes district of Carlisle, and 32 in Cark will be upgraded.

Grays Inn developments

NORWEST HOLST CONSTRUCTION has begun work on the £2.3m New Raymond Building at Grays Inn, London. The project is a steel-framed, brick-clad building of five storeys plus basement to provide offices and education accommodation, including a 243 sq metres lecture hall to seat 360 persons. Foundations are reinforced in situ, concrete strips and pads, with underpinning to the adjoining building.

Upper floors are composite metal deck and lightweight concrete. External walls will be of London stock bricks, with a lead covered mansard roof. This is the first new building at Grays Inn since the completion of the School of Law in 1970. It adjoins the existing Raymond Building and the facade accurately reproduces the traditional architecture. Completion is expected in April 1987.

Variety of projects for Wimpey Construction

WIMPEY CONSTRUCTION has won contracts worth £5.65m. In Devon the company has been awarded a £1.43m contract by Co-operative Retail Services to build the Leo Supermarket (Co-op), at Winsford, Exeter. The supermarket building will have an area of 2,400 sq metres, and the surrounding car park of 5,000 sq metres, will accommodate 196 cars. The work is due for completion in May.

A £1.06m contract has been awarded by the Welsh Health Common Services Agency, to build a genetics centre at the University Hospital, Wales at Heath, Cardiff. Construction of the three-storey building, with a single-storey annexe, totalling 1,735 sq metres, and an electrical sub-station of 98 sq metres, is due for completion in October.

A £920,000 contract has been awarded by Petty and Sons to construct a press hall at its Whitehall Road premises in Leeds. Construction of the 2,415 sq metre high technology building commenced recently with Wimpey adopting a "fast track" programme to meet the stringent requirements and tight scheduling associated with this contract. The building will be secure and watertight to mid January and ready to receive the eight-unit Webb-offices presses arriving in January. The press hall and other related works will be completed by the end of March ready for full production commencing in April, when Petty will begin printing Woman's Own magazine.

A contract worth £576,000 has been awarded by Grampian Regional Council for the construction of the Aberdeenshire School for the Deaf, at Linksfield Academy, Aberdeen. The building will consist of a single-storey plant and workshop, a secondary school block with a corridor of proprietary glazing linking this block to the existing building. The work was due for completion in December 1986.

A new name... a powerful track record

LRC International plc
has changed its name to
London International Group plc

This change underlines the strong growth in the company's position in international consumer markets and also reflects its heritage.

During the past six years the company has undergone a change in its size, scope and ambitions. In the same period pre-tax profits have trebled on turnover up 70%. Return on capital employed has more than doubled, dividends per share have increased by 75%. At the same time net borrowings have been significantly reduced and the debt to equity ratio has been dramatically improved.

The wide range of consumer products and services marketed by London International Group includes Marigold household gloves, Durex contraceptives, Duraplug electrical accessories, Royal Worcester and Spode fine china and ColourCare photo-processing services.



London International Group plc
Meeting the needs of consumers worldwide

Closing prices, November 15

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month		High		Low		Stock		Div. Yld.		P/ Sis.		Close Prev.		Close Prev.		12 Month		High		Low		Stock		Div. Yld.		P/ Sis.		Close Prev.		12 Month		High		Low		Stock		Div. Yld.		P/ Sis.		Close Prev.		12 Month		High		Low		Stock		Div. Yld.		P/ Sis.		Close Prev.																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
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